COURT FILE NO. 2301-10358
COURT COURT OF KING'S BENCH OF ALBERTA
JUDICIAL CENTRE CALGARY
IN THE MATTER OF THE BANKRUPTCY AND INSOLVENCY
ACT, RSC 1985, C C-8, AS AMENDED
AND IN THE MATTER OF THE NOTICE OF INTENTION TO MAKE A PROPOSAL OF MANTLE MATERIALS GROUP, LTD.

APPLICANTS
DOCUMENT
ADDRESS FOR
SERVICE AND
CONTACT
INFORMATION
OF PARTY
FILING THIS
DOCUMENT

MANTLE MATERIALS GROUP, LTD.
SUPPLEMENTAL AFFIDAVIT
Gowling WLG (Canada) LLP
1600, 421 - 7th Avenue S.W.
Calgary, AB T2P 4K9
Telephone (403) 298-1938 / (403) 298-1018
Facsimile (403) 263-9193
File No. A171561
Attention: Tom Cumming / Sam Gabor / Stephen Kroeger

## AFFIDAVIT OF CORY PICHOTA

## SWORN ON AUGUST 8, 2023

I, Cory Pichota, of the City of Edmonton, in the Province of Alberta, MAKE OATH AND SAY THAT:

1. I am the President and Chief Operating Officer of the applicant, Mantle Materials Group, Ltd. ("Mantle") and have personal knowledge of the matters herein deposed to, except where stated to be based upon information and belief, in which case I verily believe same to be true.
2. I am authorized to swear this Affidavit as a corporate representative of Mantle.
3. In preparing this Affidavit, I have consulted with Mantle's management team together with the legal, financial and other advisors of Mantle. I have also reviewed the business records of Mantle relevant to these proceedings and have satisfied myself that I am possessed of sufficient information and knowledge to swear this Affidavit.

## I. DISCLOSURE OF ENVIRONMENTAL OBLIGATIONS TO TRAVELERS

4. As referenced at paragraphs 23 and 24 of the Affidavit of Byron Levkulich, sworn August 7, 2023 (the "Levkulich Affidavit"), pursuant to a loan and security agreement dated October 8, 2021, as amended October 15, 2022 (as amended, the "Travelers Loan Agreement") between Mantle as borrower and Travelers Restructuring Capital Inc. ("Travelers") as lender, Travelers loaned Mantle \$1,700,000 for the purpose of acquiring the certain equipment from Faber Inc. in its capacity as trustee in bankruptcy of Flasha Holdings Ltd. (the "Travelers Loan"). Attached as Exhibit "A" to this Affidavit is a true copy of the Travelers Loan Agreement.
5. Conditions precedent to closing of the Travelers Loan Agreement included that, among other conditions precedent, the following be provided by Mantle to Travelers:
a) unaudited financial statements for Mantle since emerging from CCAA proceedings (see 4(q)(v);
b) any other financial information at the request of Travelers (see 4(q)(vi)).
6. The following documents which each reference Mantle's remediation obligations as long term liabilities were provided to Travelers pursuant to the above referenced conditions precedent to the Travelers Loan Agreement and prior to the funding of the Travelers Loan:
(a) August 2021 Mantle Flash Report which is attached hereto and marked as Exhibit "B";
(b) September 1, 2021 Lender Budget Report which is attached hereto and marked as Exhibit "C";
(c) September 23, 2021 Flasha Deal Analysis which is attached hereto and marked as Exhibit "D";
(d) September 2021 Internal Financial Report which is attached hereto and marked as Exhibit "E"; and
(e) October 2021 Internal Financial Report which is attached hereto and marked as Exhibit "F".

## II. URGENCY

7. As set by Alberta Environment and Parks ("AEP"), Mantle was under strict environmental re-mediation deadlines via certain environmental protection orders as summarized in the Progress Update Report dated October 28, 2022, attached at Exhibit V to the Levkulich Affidavit, including the following orders:

| EPO | Task Description | Deadline for Completion |
| :--- | :--- | :--- |
| EPO-EPEA-35659-01 <br> MacDonald | Complete the remaining of <br> the recontouring activities <br> including disposal of <br> oversize rocks, place <br> topsoil, and seed topsoil <br> with pasture mix | October 31, 2023 |
| EPO-EPEA-35659-03 <br> Hoye/Kucy | Deconstruct waterbody, <br> complete final <br> recontouring, topsoil <br> placement, and seeding of <br> topsoil | August 31, 2023 |
| EPO-EPEA-35659-05 <br> Buksa | Complete final <br> recontouring including <br> oversize rock disposal, <br> topsoil placement, and <br> seeding | October 31, 2023 |
| EPO-EPEA-35659-07 / <br> EO-WA-35659-01 SML <br> 060060 | Remediation of the <br> waterbody-backfilling, <br> major recontouring of the <br> constructed waterbody. | September 30, 2023 |


|  | Complete all remaining <br> reclamation activities; <br> Final fill, final <br> recontouring, final topsoil <br> placement, seeding |  |
| :--- | :--- | :--- |

8. Following the filing of the NOI, the AEP wrote to Mantle in a letter dated August 1, 2023 requiring that depending on the order and remedial plan approved by AEP, ongoing reclamation work was to be completed by no later than November 1, 2023. In order to meet that deadline, Mantle must immediately continue its remediation work and to do so requires at least some of the equipment subject to Travelers' security to carry out the reclamation work by the aforementioned deadline. Any delay in Mantle's work in performing its reclamation obligations will jeopardize its ability to meet the November 1, 2023 deadline and its other deadlines as set out above. A copy of the letter from the AEP is attached as Exhibit "G".
9. I swear this Affidavit in support of an Application for the relief set out in paragraph 6 of the Levkulich Affidavit in these proceedings.

Sworn before me at the City of Edmonton, in the Province of Alberta, on this 8th day of August, 2023

A Notary Public in
Cory Pichota and for the Province of Alberta

THIS IS EXHIBIT "A" TO THE AFFIDAVIT OF CORY PICHOTA SWORN ON THE 8TH DAY OF AUGUST, 2023

A Commissioner for Oath in and for the
Province of Alberta

## LOAN AND SECURITY

## AGREEMENT DATED

OCTOBER 8, 2021

# AMONG <br> TRAVELERS RESTRUCTURING CAPITAL INC., having an office at 400-4180 Lougheed Highway, Burnaby, BC V5C 6A7 

-AND-

## MANTLE MATERIALS GROUP, LTD., having an office at 904322 Ave SW, Edmonton, AB, T6X 1Z6

In consideration of the covenants and agreements contained in this Agreement and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

## 1. INTERPRETATION: For the purpose of this Agreement:

(a) "Agreement" means this Loan and Security Agreement, as may be amended, restated or replaced from time to time together with each Schedule, unless the context otherwise requires, and "hereof", "herein", "hereby", "hereunder" and similar expressions refer to this Agreement;
(b) "ATB Agreement" means, collectively, the letter loan agreement dated December 19, 2017 between JMB Crushing Systems ULC (an amalgamation predecessor to the Borrower) and ATB Financial (by its former name, Alberta Treasury Branches), as amended by a first amending agreement dated June 21, 2017, as further amended by a second amending agreement dated June 7, 2018 and as supplemented by an agreement governing ATB assumed debt dated as of April 26, 2021;
(c) "Borrower" means Mantle Materials Group, Ltd., and their respective permitted assigns and successors;
(d) "Business Day" means a day when Lender's office at the address of Lender stated herein is open for business, excluding Saturdays, Sundays and statutory holidays in the Provinces of Alberta and British Columbia;
(e) "Collateral" means the Equipment and any other property and assets which are charged by the Security Documents;
(f) "Commencement Date" means the loan commencement date specified in a Schedule;
(g) "Conditions Precedent" has the meaning given to it in Section 4 hereof;
(h) "Equipment" means the equipment and other personal property set out in a Schedule together with all additions, parts, attachments and accessories now or hereafter attached to or forming a part thereof, any substitutions, repairs, replacements, related software, and all proceeds therefrom including trade-ins, chattel paper, documents of title, contract rights, rental payments, insurance payments and other property and obligations received as a result of the equipment being sold, dealt with or otherwise disposed of;
(i) "Equipment Collateral" has the meaning given to such term in Section 12 hereof;
(j) "Financed Amount" means the amount stated in a Schedule as owing by Borrower to Lender or the unpaid outstanding balance thereof, as the context requires;
(k) "Financing Rate" means the rate per annum payable on a Financed Amount as stated in the applicable Schedule;
(1) "Guarantor" means any person or individual who guarantees the indebtedness of Borrower to Lender arising under this Agreement;
(m) "Lender" means Travelers Restructuring Capital Inc. and its assigns and successors;
(n) "Loan" has the meaning given to such term in Section 2 hereof;
(o) "Loan Documentation Fee" has the meaning given to it in Section 8 hereof;
(p) "Loan Fee" has the meaning given to such term in Section 8 hereof;
(q) "Loan Payment" means in respect of a Loan, a payment of principal, principal and interest, or interest-only, as specified in the applicable Schedule;
(r) "Material Adverse Effect" means a material adverse effect:
i. on the financial condition, business, business prospects, operations, continuance of operations, results of operation, real property or other assets of Borrower or Guarantor;
ii. on the validity or enforceability of this Agreement or any of the Security Documents; and
iii. on the ability of Borrower or Guarantor, taken as a whole, to perform their obligations under this Agreement or the Security Documents;
(s) "Obligations" means all debts, all present and future liabilities and obligations of the Borrower to Lender under this Agreement (for further certainty including any related Schedule) and under any of the Security Documents, or any other agreement existing from time to time between the Borrower and Lender, including but not limited to the Financed Amount, interest thereon, other amounts payable under this Agreement, a Schedule, any of the Security Documents, any other amount which may be owing by the Borrower to the Lender under the subject or any other financing agreement, or the performance of any obligations of the Borrower under this Agreement;
(t) "Overdue Payment" means any amount owing by Borrower hereunder and any sum disbursed by Lender pursuant to Section 22 which is not paid when due hereunder, or any portion thereof.
(u) "Permitted Encumbrances" means:
i. liens for taxes, assessments or governmental charges not yet due or delinquent;
ii. liens arising in connection with workers' compensation, unemployment insurance, pension, employment or other social benefits laws or regulations which are not yet due or delinquent;
iii. easements, rights of way, servitudes or other similar rights in land (including, without in any way limiting the generality of the foregoing, rights of way and servitudes for railways, sewers, drains, gas and oil and other pipelines, gas and water mains, electric light and power and telecommunication, telephone or telegraph or cable television conduits, poles, wires and cables) granted to or reserved or taken by other persons which individually or in the aggregate do not materially detract from the value of the land concerned or materially impair its use in the operation of the business of the Borrower;
iv. undetermined or inchoate liens and charges incidental to construction or current operations which have not at such time been filed pursuant to law or which relate to obligations not due or delinquent;
v. liens arising by operation of law such as builders' liens, carriers' liens, materialmens' liens and other liens of a similar nature incurred in the ordinary course of business which relate to obligations not due or delinquent;
vi. liens incidental to the conduct of business or the ownership of property and assets not incurred in connection with the borrowing of money or obtaining credit and which do not, in the aggregate, detract in any material way from the value or usefulness of the property and assets of the Borrower;
vii. banker's liens, rights of set-off or compensation with respect to deposit accounts or the funds maintained with a creditor depository institution;
viii. liens in respect of any land, any defects or irregularities in the title to such land which are of a minor nature and which, in the aggregate, will not materially impair the use of such land for the purposes for which such land is held;
ix. liens given by the Borrower to a public utility or any municipality or governmental or other public authority when required by such utility or municipality or other authority in connection with the operations of the Borrower, all in the ordinary course of its business which individually or in the aggregate do not materially detract from the value of the asset concerned or materially impair its use in the operation of the business of the Borrower;
x. the reservation in any original grants from the Crown of any land or interests therein and statutory exceptions and reservations to title;
xi. liens securing purchase money obligations not exceeding an aggregate of $\$ 100,000$, provided that such security interests do not attach to the Equipment Collateral;
xii. landlords' liens or any other rights of distress reserved in or exercisable under any lease of real property for rent, provided that such liens do not attach generally to the Equipment Collateral or all or substantially all of the undertaking, assets and property of the Borrower;
xiii. deposits to secure performance of (i) bids, tenders, contracts (other than contracts for the payment of money), (ii) leases of real property entered into in the ordinary course of business, in each case, to which the Borrower is a party, or (iii) letters of credit or bonds securing the Borrower's reclamation and remediation obligations under surface material agreements and royalty agreements;
xiv. security interests and charges granted in favour of ATB Financial pursuant to the ATB Agreement, provided that such security interests shall not extend to the Equipment Collateral;
xv. security interests and charges granted in favour of the Senior Lender
pursuant to the Senior Loan Agreement, provided that such security interests shall not rank in priority to the Lender's interest in the Equipment Collateral;
xvi. security interests and charges against Borrower or Guarantor or their respective assets granted in favour of Lender; and
xvii.present and future security interests and charges against Borrower or Guarantor or their respective assets that are agreed to by Lender in writing and are subject of priority or subordination agreements on terms acceptable to Lender;
(v) "Schedule" means each loan schedule executed by Borrower, Guarantor and Lender from time to time and which refers to and incorporates by reference this Agreement, as it may be amended, restated or replaced from time to time;
(w) "Security Documents" has the meaning given to it in Section 13 hereof;
(x) "Senior Lender" means, collectively, Fiera Private Debt Fund VI LP, by its general partner, Fiera Private Debt Fund GP Inc. and Fiera Private Debt Fund V LP, by its general partner, Fiera Private Debt Fund GP Inc.;
(y) "Senior Loan Agreement" means the loan agreement dated as of April 26, 2021 between, inter alios, the Borrower and the Senior Lender;
(z) "Term" means the term specified in a Schedule; and
(aa) "Termination Date" means the loan termination date specified in a Schedule.
2. LOAN AND LOAN PAYMENTS: Borrower hereby acknowledges that it has borrowed from Lender and is thereby, or has otherwise become, indebted to and agrees to repay to Lender, at the address of Lender stated herein or such other place notified by Lender to Borrower, the Financed Amount, together with interest thereon, by paying the Loan Payments. Unless otherwise set out in Schedule, the first Loan Payment is payable on the first day of the calendar month following the Commencement Date and subsequent Loan Payments on the first day of each month thereafter throughout the Term. On the Termination Date, Borrower shall pay Lender the outstanding balance of the Financed Amount, all accrued and unpaid interest thereon and all other amounts payable hereunder. Loan Payments and any other amounts due are payable to Lender shall be paid without counterclaim, defence, set off or abatement. Each Schedule shall constitute a separate loan from Lender to Borrower, in each case on the terms and conditions set out in this Agreement and such Schedule (each, a "Loan"). In the event of any conflict between any provision of this Loan and Security Agreement and any provision in any Schedule hereto, the provision of such Schedule shall prevail with respect to the Loan affected thereby.
3. APPLICATION OF PAYMENTS: All Loan Payments will be applied in the following
order:
(a) any prepayment charge or fee (if applicable);
(b) any outstanding protective disbursements required under this Agreement, including any insurance premium payments, as applicable;
(c) payment arrears, in the following order: (i) commitment, transaction and amendment fees, (ii) Lender costs and expenses in accordance with structuring, executing, and facilitating this Agreement, (iii) interest, and (iv) principal;
(d) current balances, in the following order (i) commitment, transaction and amendment fees, (ii) Lender costs and expenses in accordance with structuring, executing, and facilitating this Agreement, (iii) interest, and (iv) principal; and
(e) other amounts due and payable under this Agreement and the Schedules hereto and any amendments thereof.

Lender may apply any monies received by it, before or after default, to any debt Borrower may owe Lender under or pursuant to this Agreement or any other agreement and Lender may change those applications from time to time in its sole discretion. Notwithstanding anything to the contrary herein, any partial or late payments shall be applied against any part of the indebtedness owing hereunder by Borrower to Lender as Lender may see fit in its sole and absolute discretion and Lender shall at all times and from time to time have the right to change any application of any late or partial payment received by it and to re-apply the same on any part or parts of such indebtedness as Lender may see fit in its sole and absolute discretion, notwithstanding any previous application.
4. CONDITIONS PRECEDENT: The obligation of Lender to enter into any Loan and advance the Financed Amount is subject to the fulfilment of the following conditions precedent (each to be satisfied or waived in the sole discretion of Lender) (collectively, the "Conditions Precedent"):
(a) approval of the loan by the credit committee of Lender;
(b) execution of this Agreement and the Security Documents by Borrower and Guarantor (if applicable), in a form satisfactory to Lender in its sole discretion;
(c) registration of this Agreement and Security Documents, where applicable;
(d) payment by Borrower to Lender of any Loan Documentation Fee or Loan Fee;
(e) receipt by Lender, on an itemized basis, of complete descriptions of the Equipment, including make (manufacturer), model number(s), serial number(s) of all major components, together with photos and original purchase orders or invoices for the Equipment, proof of registration, if applicable, and proof of payment; [satisfied]
(f) receipt by Lender of the constating documents of Borrower and Guarantor, as applicable;
(g) satisfaction of Lender's AML/KYC requirements;
(h) an appraisal completed by an appraisal firm satisfactory to Lender, confirming a satisfactory minimum value and condition of the Equipment; [satisfied]
(i) receipt of waivers and priority and subordinations agreements as required by Lender to give rise and effect to the Security Documents and to the priority rankings contemplated herein;
(j) satisfactory review by Lender of appraisals commissioned by Borrower in respect ofany real property owned by the Borrower and, if required by the Lender, reliance letters in favour of Lender from the appraiser; [satisfied/ waived]
(k) satisfactory review by Lender of any and all environmental reports in respect of any real property owned by Borrower and if required by the Lender reliance letters in favour of Lender from the applicable environmental firm; [satisfied/ waived]
(1) satisfactory review by Lender of any and all existing and previously issued demand notices, forbearance agreements and court materials between each of Borrower and Guarantor and their existing creditors; [satisfied/ waived]
(m) satisfactory review by Lender of any and all leases with respect to tenants in occupancy of any real property of Borrower, as applicable; [satisfied/ waived]
(n) Lender shall have conducted and be satisfied with an inspection of the Equipment and site inspection of Borrower's premises; [satisfied/ waived]
(o) the delivery to and satisfactory review by Lender of evidence that no amounts are owed to unpaid vendors who have a right of repossession, rights of set-off, or any amounts owing to creditors which may claim priority by statute or under a lien; [satisfied/ waived]
(p) satisfactory review of any and all existing lending agreements entered into by Borrower that may impact performance of Borrower of this Agreement or bind Borrower to any payment, reporting, security, or covenant obligations; [satisfied]
(q) corporate and financial information on Borrower and Guarantor, including but not limited to the following:
i. an organizational chart for Borrower highlighting shareholder ownership and collateral ownership; [satisfied/ waived]
ii. a comprehensive asset and liability summary of the Borrower, inclusive of the required fixed and floating recurring payments of principal and interest on all existing credit, lease, and rental facilities; [satisfied/ waived]
iii. a 12-month future looking pro-forma income statement for Borrower on a consolidated basis, inclusive of a year-to-date statement from the most recent fiscal year-end, plus evidence of any and all material contracts for work-in-place; [satisfied/ waived]
iv. a 13-week or 12-month future looking pro-forma cash flow forecast for Borrower on a consolidated basis, inclusive of working capital requirements, capital expenditures and forecasted accounts receivable and collections, as applicable; [satisfied/ waived]
v. unaudited financial statements for Borrower since emerging from CCAA proceedings; [satisfied/ waived] and
vi. any other financial/ownership information at the request of the Lender (acting reasonably),
(r) receipt and satisfactory review by Lender of amended certificates of insurance for the Collateral and Borrower, including general liability insurance policy;
(s) receipt and satisfactory review by Lender that all property taxes and utilities are fully paid and up to date for any real property of Borrower;
(t) receipt of certificates of officer, resolutions and legal opinions, as required, by Lender;
(u) receipt of Canada Revenue Agency representative authorization form(s) authorizing Lender view only access of Borrower Canada Revenue Agency online portal;
(v) the delivery to and satisfactory review by Lender of evidence that all federal and provincial corporate taxes, source deductions, and sales taxes for Borrower and Guarantor are up to date, including but not limited to corporate
income tax, real property tax, statutory liens, Crown claims including employee source deductions, HST, EHT, any amounts due under Wage Earner Protection Plan Act and Workplace Safety and Insurance Board premiums and any other amounts owing to the Crown that would rank in priority to the Loans or the Security Documents;
(w) satisfactory completion by Lender of all business, environmental, legal and financial due diligence, including, but not limited to, evidence that Borrower has the required licenses in place to operate the business; and
(x) any other conditions precedent required by Lender as set out in the Schedule relating to such Loan.
5. TENURE OF AGREEMENT: This Agreement will come into effect on the date it is signed by Lender and Borrower and will continue in effect as long as any Obligations remain outstanding.
6. INTEREST: Each Financed Amount shall bear interest at the Financing Rate set out in the applicable Schedule from the Commencement Date until the Financed Amount is unconditionally paid in full to Lender, and shall be payable in arrears on the date of each Loan Payment. Interest payable hereunder shall accrue and be calculated daily upon the daily outstanding balance of the Financed Amount or Overdue Payment, as applicable, on the basis of the actual number of days elapsed in a year of 365 or 366 days, as the case may be. All interest payments to be made under this Agreement in respect of the outstanding balance of the Financed Amount or any Overdue Payment, as applicable, shall be paid both before and after maturity and before and after default and/or judgment, if any, until full and unconditional payment of the outstanding balance of the Financed Amount or such Overdue Payment is made. The yearly rate of interest to which each rate of interest expressed herein is equivalent is the product of (a) such rate multiplied by (b) the actual number of days in the calendar year in which it is to be ascertained divided by 365 . The principle of deemed reinvestment shall not apply to this Agreement or any payments made by Borrower hereunder.
7. INTEREST ON OVERDUE PAYMENTS: Each Overdue Payment shall bear interest from the date due until unconditionally paid in full to Lender at the rate of $24 \%$ per annum, compounded monthly, and shall be payable on demand by Lender.
8. FEES: In addition to the Loan Payments, Borrower will pay to Lender:
(a) the documentation and onboarding fee set out in each Schedule (each, a "Loan Documentation Fee");
(b) the loan fee set out in each Schedule (each, a "Loan Fee");
(c) a non-refundable annual management fee in the amount of 35 basis points multiplied by the outstanding Obligations, payable on the first anniversary of
this Agreement and each year thereafter so long as any Obligations remain outstanding; and
(d) for each default by Borrower of a reporting or monitoring covenant in this Agreement, including but not limited to the reporting obligations set out in Section 18, a default fee of $\$ 1,250.00$ per default (or the re-occurrence of a previously waived or remedied default), such fee to be payable within five (5) Business Days of the relevant default. Receipt by Lender of such fee shall not constitute a waiver of such default and shall not relieve or discharge the Borrower from remedying such default.
9. PREPAYMENT: Except as may be expressly permitted in the applicable Schedule, no prepayments of the Financed Amount are permitted without the prior written consent of Lender.
10. PRE-AUTHORIZED PAYMENT: Borrower agrees that it will authorize Lender to automatically draw Loan Payments and all other fees due under this Agreement from Borrower's appointed financial institution via Borrower's pre-authorized payment plan. Payment by other means must receive Lender's prior approval and may be subject to a service fee at Lender's sole discretion.
11. PURPOSE: The Financed Amount is to be used only for the purpose specified in the applicable Schedule.
12. SECURITY INTEREST: As general and continuing security for the payment and performance of the Obligations, Borrower hereby grants to Lender and Lender hereby takes a security interest in: (a) the Equipment, (b) all present and after-acquired intellectual property and other intangibles relating to the Equipment; (c) all present and after-acquired contracts, chattel paper, intangibles or instruments, written or oral, for the sale, exchange, lease, license, rental, sublease or other disposition of any kind whatsoever of the foregoing; (d) all insurance claims and proceeds resulting therefrom with respect to any loss or damage to any of the foregoing; and (e) all proceeds of the foregoing in the form of chattel paper, documents of title, goods, instruments, intangibles, money, fixtures or investment property, (collectively, the "Equipment Collateral"), and as further general and continuing security for the payment and performance of the Obligations Borrower hereby mortgages, transfers, pledges, charges and assigns the Equipment Collateral to Lender. The security constituted hereby is in addition to and not in substitution of the Security Documents or any other security which Lender may from time to time hold or take from Borrower or any other person.
13. SECURITY DOCUMENTS: Borrower shall deliver or cause to be delivered to Lender as security for the Obligations, the following documents (collectively, the "Security Documents") completed in a form and manner satisfactory to Lender's counsel and registered where applicable:
(a) security agreement granted by the Borrower to Lender granting a first ranking purchase money security interest in respect of the Equipment Collateral;
(b) assignment of insurance coverage against the Collateral with Lender named as first loss payee and additional insured, as applicable;
(c) postponement and subordination of any and all shareholder and related party loans owed to or by Borrower and related entities; and
(d) such other security and documentation which Lender and its counsel deem advisable.

In addition to the above-listed security, the Borrower shall provide, at their expense, all such releases, waivers, subordinations, inter-creditor agreements, registrations, authorizations, certificates, acknowledgements and legal opinions as Lender and its solicitor may reasonably require to give effect to the foregoing.

## 14. INSURANCE:

(a) Borrower shall obtain, and maintain for the entire Term, at its own expense, property damage and liability insurance against loss or damage to the Equipment, including without limitation, loss by fire, (including extended coverage) theft, collision and such other risks of loss as customarily covered by insurance on the type of Equipment and by prudent operators of business similar to that in which Borrower is engaged, in such amounts, in such form and with such insurers which shall be satisfactory to Lender. The amount of insurance on the type of Equipment shall not be less than the greater of the full replacement value of the Equipment or the Loan Payments then remaining and unpaid hereunder. Each insurance policy will name Borrower and Lender as insureds, will name Lender as first loss payee thereof and will contain a clause requiring the insurer to give Lender at least 30 days' written notice of any alterations in the terms of such policy or of the cancellation thereof.
(b) In addition, Borrower shall maintain all risks property insurance in connection with its assets, including any real property, and business and other types of insurance, including liability insurance with respect to claims for personal injury, death or property damage, with respect to the operation of its business, all with responsible and reputable insurance companies in such amounts and with such deductibles as are customary in the case of businesses of established reputation engaged in the same or similar businesses and in any event as are acceptable to Lender. Each insurance policy will name Borrower and Lender as insureds, will name Lender as first loss payee thereof and will contain a clause requiring the insurer to give Lender at least 30 days' written notice of any alterations in the terms of such policy or of the cancellation thereof.
(c) At Lender's request, Borrower shall furnish to Lender certificates of insurance,
or other evidence satisfactory to Lender, that such insurance coverage is in effect, provided, however that Lender shall be under no duty to ascertain the existence of, or to examine such insurance policy, or to advise Borrower in the event such insurance shall not comply with the requirements hereof. Borrower further agrees to give Lender prompt notice of any damage or loss of the Equipment, other assets of Borrower, or any part thereof.
(d) Borrower will, at its expense, make all proofs of loss and take all other steps necessary to recover insurance benefits, unless advised in writing by Lender that Lender desires to do so at Borrower's expense. With respect to the Equipment, proceeds of insurance will be disbursed by Lender against satisfactory invoices for repair or replacement of Equipment provided the Loan not then be in default. Performance by Borrower under this paragraph will not affect or release Borrower from the Obligations and liabilities herein elsewhere provided.
15. REPRESENTATIONS AND WARRANTIES OF BORROWER: Borrower represents and warrants in favour of Lender that:
(a) Borrower is a corporation duly incorporated and validly existing under the laws of its jurisdiction of formation and has all requisite power and authority to own its assets and to carry on its business as such business is presently carried on.
(b) Borrower has full power, capacity, authority and legal right to enter into this Agreement and the Security Documents to which it is party and to do all such acts and things are required to be done, observed and performed in accordance with the terms of this Agreement and the Security Documents to which it is party.
(c) All corporate acts and proceedings on the part of Borrower necessary to authorize the execution, delivery and performance of this Agreement and the Security Documents to which it is party have been taken by Borrower and this Agreement and the Security Documents to which it is party have been or will be duly executed and delivered by Borrower.
(d) Except to the extent disclosed to Lender in writing, Borrower is not in default under any agreement or instrument to which it is a party and which default would have a Material Adverse Effect.
(e) All third party consents required by Borrower and Guarantor to enter into this Agreement and observe and perform their obligations hereunder have been obtained.
(f) Other than as disclosed in writing to Lender, there are no actions, suits or
proceedings pending or, to the knowledge of Borrower, threatened against or affecting Borrower or any of their undertakings and assets, at law, in equity or before any arbitrator or before any governmental department, body, commission, board, bureau, agency or instrumentality having jurisdiction in the premises in respect of which there is a reasonable possibility of a determination adverse to Borrower and which could, if determined adversely, materially and adversely affect the ability of Borrower to perform its obligations under this Agreement and the Security Documents to which it is a party, and Borrower is not in default with respect to any law, regulation, order, writ, judgment, injunction or award of any government, commission, board, agency, court, arbitrator or instrumentality which would have such an effect.
(g) Borrower is the registered and beneficial owner of its assets, including the Equipment, and has good, valid and marketable title thereto, free and clear of all mortgages, charges, liens and other encumbrances except for Permitted Encumbrances and those mortgages, charges, liens and other encumbrances which are to be discharged and released using the proceeds of the Financed Amount.
(h) To the best of Borrower's knowledge after due and diligent inquiry, no regulated, hazardous or toxic substances are being stored on any real property of Borrower or any adjacent property except in accordance with applicable law and industry standard, nor have any such substances been stored or used on any real property of Borrower or in Borrower's business or any adjacent property prior to Borrower's ownership, possession or control of any real property except in accordance with applicable law and industry standard.
16. AFFIRMATIVE COVENANTS: Borrower hereby covenants and agrees with Lender that unless otherwise consented to in writing by Lender:
(a) Borrower shall duly and punctually pay the Loan Payments and all fees and other amounts required to be paid by Borrower hereunder in the manner specified in this Agreement.
(b) Borrower shall maintain its corporate existence in good standing and do or cause to be done all things necessary to keep in full force and effect all properties, rights, franchises, licenses and qualifications to carry on business in any jurisdiction in which it carries on business and it shall maintain all of its properties and assets consistent with industry standards.
(c) Borrower shall do or cause to be done all acts necessary or desirable to comply with all material applicable federal, provincial, regulatory and municipal laws, requirements or standards, and to preserve and keep in full force and effect all material regulatory requirements, franchises, licenses, rights, privileges and permits necessary to enable Borrower to operate and conduct its business in accordance with standard industry practice and to advise Lender of any
anticipated changes, loss or sale of such material franchises, licenses, rights, privileges and permits.
(d) Borrower shall give written notice to Lender within 2 Business Days of notice thereof of any dispute, contractual or financial in nature, litigation, proceeding or dispute affecting Borrower or Guarantor if either (a) the claim is greater than $\$ 50,000$, or (b) the result might, in Borrower's bona fide opinion, have a Material Adverse Effect on Borrower or Guarantor or on the operations of Borrower, or (c) the claim relates to or directly impacts the Equipment Collateral, and in each case from time to time furnish to Lender all reasonable information requested by Lender concerning the status of any such litigation, proceeding or dispute.
(e) At any reasonable time during regular business hours upon reasonable prior notice (which for greater certainty is no longer than 5 Business Days), Borrower shall permit Lender or any representative thereof, at the expense and risk of Borrower, to examine and make copies of and abstracts from the records and books of account of Borrower, to visit and inspect the premises and properties of Borrower, and to discuss the affairs, finances and accounts of Borrower with any of the officers, senior employees or managers of Borrower.
(f) Subject to Permitted Encumbrances, the Borrower shall keep the Collateral free of levies, mortgages, charges, liens and other encumbrances, and shall pay all license fees, registration fees, assessments, charges and taxes (Municipal, Provincial and Federal), which may be levied or assessed directly or indirectly against, or on account of the said Collateral or any interest therein or use thereof.
(g) Borrower shall deliver to Lender, forthwith upon becoming aware of any default in the performance of any covenant, agreement or condition contained in this Agreement or the occurrence of an event of default, a certificate of an officer of Borrower, specifying such default or defaults or such event.
(h) Borrower shall from time to time pay or cause to be paid all rents, taxes, rates, levies or assessments, ordinary or extraordinary, governmental fees or dues, levied, assessed or imposed upon Borrower or any of the assets of Borrower, as and when the same become due and payable, including all statutory liens, trust and other Crown claims including employee source deductions, income taxes, GST, PST, HST, EHT, WEPPA and WSIB premiums, except when and so long as the validity of any such rents, taxes, rates, levies, assessments, fees or dues is in good faith being contested by Borrower and such disputes have been previously disclosed in writing to Lender.
(i) Borrower shall from time to time pay all rents and other amounts when the same become due and payable for any and all premises leased by Borrower.
(j) Borrower shall disclose to Lender in writing any fact of which Borrower becomes aware which will result in a Material Adverse Effect, or so may reasonably foresee may result in a Material Adverse Effect.
(k) Borrower must obtain Lender's prior written consent, before permitting shareholder(s) to sell or transfer their shares or before any change in effective voting control of Borrower by contractual or other means, provided that the Borrower shall not be required to seek consent for a share transfer with respect to any dispositions of shares of the Borrower related to management equity compensation in the ordinary course which do not cumulatively impact more than $10 \%$ of the shares in the capital of the Borrower and do not result in a change in effective voting control of the Borrower.
(l) The Equipment is and shall at all times remain personal or movable property and shall not be affixed or attached to any lands, buildings, motor vehicles or other chattels without the prior written consent of Lender. In the event Lender grants its permission, Borrower shall install the said Equipment in a manner which will permit its removal without material injury to the Equipment or to the place of installation. Borrower shall be responsible for any damage done to any real estate, building or structure by the removal of the Equipment and shall indemnify and save harmless Lender therefrom. If the Equipment is to be delivered to leased premises Borrower shall advise Lender of the name and address of the landlord of such leased premises and upon Lender's request, obtain a postponement of the landlord's interest in the Equipment to the interest of Lender and a landlord access agreement on terms satisfactory to Lender. Notwithstanding the foregoing, the Equipment may be affixed or attached to other Equipment without the prior written consent of Lender.
(m) The Equipment shall be located and used at the placed designated in the Schedule and not elsewhere, without the prior written consent of Lender. Borrower shall cause the Equipment to be maintained and operated carefully in compliance with manufacturer's recommendations, and applicable laws and legislation, by competent and duly qualified personnel only, and for business purposes. Borrower shall comply with and conform to all Federal, Provincial, Municipal and other laws, ordinances and regulations in any way relating to the possession, use or maintenance of the Equipment. Lender shall have the right and Borrower shall allow Lender free access to inspect the Equipment Collateral on request.
17. NEGATIVE COVENANTS: Borrower hereby covenants and agrees with Lender that unless otherwise consented to in writing by Lender:
(a) Borrower shall not amalgamate, merge, consolidate or otherwise enter into any other form of business combination with any other person.
(b) Borrower shall not liquidate, dissolve or wind-up or take any steps or
proceedings in connection therewith.
(c) Borrower shall not incur, assume, suffer to exist, or otherwise become or remain directly or indirectly liable with respect to any indebtedness, except (i) indebtedness incurred pursuant to this Agreement; (ii) indebtedness for trade payable to suppliers in the ordinary course of business, (iii) indebtedness secured by or which could be secured by Permitted Encumbrances, and (iv) indebtedness hereafter approved by Lender in writing.
(d) Borrower shall not create, issue, incur, assume or permit to exist any mortgage, charge, lien or other encumbrance on any of the assets which are the subject of the Security Documents, other than Permitted Encumbrances.
(e) Borrower shall not grant, sell, exchange, transfer, assign, lease or otherwise dispose of the any interest in the Collateral.
(f) Borrower shall not (i) pay distributions or dividends on any capital stock or partnership units or pay any amount to redeem, reduce, purchase or retire in any manner any capital stock, or partnership units, including without limitation, in connection with any put option agreement entered into by Borrower and its shareholders as of the date hereof or at any time hereafter, other than distributions or dividends which are made by payment of equity interests or are otherwise not paid or payable in cash; or (ii) repay any shareholder or related party loans or debentures issued by Borrower without the consent of the Lender (acting reasonably).
(g) Borrower may not make loans to or investments in, or give guarantees or other financial assistance on behalf of others, other than guarantees or other financial assistance by the Borrower to or to the benefit of its direct or indirect shareholders which are unsecured.
(h) Borrower shall not pay any management, consulting or similar fees or pay any other amounts whatsoever or any income to any affiliate or to any director or senior management employee of Borrower or any affiliate thereof ("Fees") other than payment of income or compensation in the amounts being paid as at the Commencement Date for reasonable services rendered to, and reimbursement of expenses reasonably incurred for Borrower or Guarantor in the ordinary course of business ("Permitted Payments"). Other than Permitted Payments to senior management employees, including for certainty expenses incidental to or incurred in the ordinary course of their employment, no Fees shall be paid if a default exists under this Agreement or any of the Security Documents or the making of such payment will result in a default.
(i) Borrower shall not make any alterations to the Equipment, except for routine alterations required to improve, update or certify the Equipment which do not reduce the value of the Equipment.
(j) The use of the Equipment shall not be changed to any use which would result in a change of capital cost allowance class.
(k) Borrower shall not undertake any actions with respect to their business operations and/or capital structure which would, in the determination of Lender, have a Material Adverse Effect on Borrower.

## 18. REPORTING:

(a) Borrower shall deliver to Lender:
i. unaudited internally prepared, monthly financial statements of the Borrower within thirty (30) days of the end of each month;
ii. a compliance report signed by an officer of the Borrower within thirty (30) days of the end of each month, the effect that full payment has been made of all source deductions (employee deductions, CPP, employment insurance and goods and services tax) required by the applicable government authority have been paid in full and there are no principal interest arrears, all property takes have been paid and Borrower is in full and complete compliance with conditions of this Agreement;
iii. a report setting out the sales by the Borrower of Aggregate (as defined in the Senior Loan Agreement) in the last month and the proceeds of sale of Aggregate actually received in the last month by the Borrower within thirty (30) days of each month end, including confirmation that all royalties in respect of the Aggregate have been paid in full for such month;
iv. monthly, within 30 days after the end of each fiscal month of Borrower, or otherwise upon request of Lender, the financial statements of Borrower, including profit \& loss statements and balance sheets and schedules of accounts receivable and accounts payable;
v. monthly, or such other interval at Lender's sole discretion, an updated asset listing with respect to the Equipment, which includes, but is not limited to, the location and/or storing site of the Equipment;
vi. a report on all equipment (as defined in the Alberta Personal Property Security Act) purchased and sold which has a purchase or sale price, as applicable, in excess of $\$ 50,000$, including costs incurred in such sales and application of proceeds of sale, within one hundred and twenty (120) days of the end of the fiscal year;
vii. annually, within 120 days after the end of each fiscal year of Borrower, the audited or reviewed financial statements of Borrower, including profit \& loss statements and balance sheets and schedules of accounts receivable and accounts payable and cash flow statements;
viii. a business plan and monthly operating budget for the coming fiscal year within thirty (30) days of the end of each fiscal year, including a financial forecast, including income statements, capital expenditures statements, capital expenditure, budget, balance sheet, cash flow and a detailed list of assumptions; and
ix. any further information, data, financial statements and reports, accounting or banking statements which Lender may from time to time require, acting reasonably.
(b) In addition, Borrower agrees that Lender shall be entitled to and have the right to, but not the obligation, to request the following, each at the reasonable cost of Borrower:
i. annually, or such other interval if Lender, acting reasonably, believes its security may be materially impaired, an updated appraisal or opinion of value in respect of the Collateral satisfactory to Lender, completed by an appraisal firm satisfactory to Lender.
19. INDEMNITY: Borrower hereby indemnifies Lender and agrees to save Lender harmless from and against all loss, cost (including taxable costs on a solicitor and client basis) and expenses (including actual legal fees and disbursements incurred by Lender) whatsoever arising in connection with this Agreement, the Equipment and the use thereof, including but not limited to its manufacture, selection, purchase order, possession, use, operation or return and recovery of claims under any insurance policy relating to the Equipment and enforcement of the rights of Lender hereunder. This indemnity will survive the termination of this Agreement.
20. DEFAULT: Each of the following is a "default":
(a) Borrower fails to make any Loan Payment or pay any other sum owing under this Agreement or any Security Document within 3 Business Days after the same is due and payable; or
(b) Borrower or Guarantor shall fail to perform or observe any covenant, condition or agreement to be performed or observed by it hereunder or under the Security Documents, including any reporting requirements, provided that for the affirmative covenants contained in Section Error! Reference source not found. Borrower and Guarantor shall have 5 Business Days to cure any such failure; or
(c) any representation or warranty made by Borrower or the Guarantor herein or
in any document or certificate furnished to Lender in connection herewith or pursuant hereto, including pursuant to the Security Documents, shall prove to be incorrect at any time in any material respect; or
(d) Borrower or Guarantor fails to pay its employees in the ordinary course of business when such payments are due, provided that Borrower and Guarantor shall have 5 Business Days to cure any such default; or
(e) Borrower or Guarantor defaults under its material obligations to governmental agencies when such obligations are due, provided that Borrower and Guarantor shall have 5 Business Days to cure any such default; or
(f) Borrower or Guarantor fails to remit taxes or source deductions or any other amounts due to the Canada Revenue Agency when due and payable, provided that Borrower and Guarantor shall have 10 Business Days to cure any such default; or
(g) if any event of default as defined in any indenture, agreement or instrument evidencing, or under which, any indebtedness of Borrower or Guarantor is outstanding shall happened and be continuing, and such default either involves the failure to make any payment, whether of principal, interest or otherwise, in an amount exceeding $\$ 50,000$ or which results in the acceleration of any debt exceeding $\$ 50,000$; or
(h) if a decree or order of a court of competent jurisdiction is entered adjudging Borrower or Guarantor a bankrupt or insolvent or approving as properly filed a petition seeking the winding-up of Borrower or Guarantor (as applicable) under the Companies' Creditors Arrangement Act (Canada), the Bankruptcy and Insolvency Act (Canada) or the Winding-up and Restructuring Act (Canada) or any other bankruptcy, insolvency or analogous laws or issuing sequestration or process of execution against, or against any substantial part of the assets of Borrower or Guarantor or proceedings commenced for the dissolution, liquidation or winding-up of Borrower or Guarantor; or
(i) if a final judgment or decree for the payment of money due shall have been obtained or entered against Borrower or Guarantor in an amount which, in the reasonable opinion of Lender, would materially and adversely affect the ability of Borrower or Guarantor to fulfill its obligations to Lender under this Agreement and such judgment or decree shall not have been and remain vacated, discharged or stayed pending appeal within the applicable appeal period; or
(j) if any of the security, as outlined in the Security Documents, shall cease to be a valid and perfected first priority security interest in the assets charged thereby as against third parties, provided that Borrower and Guarantor shall have 5 Business Days to cure any such default; or
(k) the occurrence of a Material Adverse Effect; or
(l) if the Equipment or any other assets charged by the Security Documents or any material part thereof is seized under legal process, confiscated, sequestered or attached or if a distress is levied thereon; or
(m) if Borrower or Guarantor is a corporation, and (i) the control or beneficial ownership thereof changes from that which existed at the date of execution of this Agreement; (ii) changes its name without obtaining the prior notice to Lender; (iii) any special resolution is passed on other proceedings taken regarding the wind-up of the corporation; or (iv) it ceases to carry on the business presently conducted by it; or
(n) Borrower shall suffer the loss or suspension of any licenses, permits, or other operating authorities required for the present operation of its business or any part of it, and such loss or suspension would reasonably be expected to result in a Material Adverse Effect; or
(o) Borrower or Guarantor defaults under any other agreement with Lender or any of its affiliates.
21. REMEDIES: Upon the happening of any default Lender may, to the extent permitted by law:
(a) appoint an individual to monitor the day-to-day operations of Borrower, with approval rights on all cash disbursements and all material contracts of Borrower; or
(b) declare the then outstanding Loan Payments, interest, costs and all moneys owing by Borrower and all Obligations to be immediately due and payable and such moneys and liabilities shall forthwith become due and payable without presentment, demand, protest or other notice of any kind to Borrower, all of which are hereby expressly waived; or
(c) exercise any or all of its remedies under the Security Documents or any rights and remedies available at law or in equity; or
(d) take possession of the Equipment Collateral for the purposes of administration and for that purpose enter any premises where the Equipment is located whether or not the Equipment is affixed to any such premises, and sell, lease or otherwise dispose of the Equipment Collateral, or both, by public or private means and upon such terms and consideration as Lender may in its sole discretion accept. Borrower hereby waives any damages or claim to damages arising from any retaking of possession under the terms of this Agreement or
any Security Documents; or
(e) terminate the Loan and by written notice to Borrower require Borrower to forthwith pay to Lender on the date specified in such notice, as a genuine preestimate of liquidated damages for loss of a bargain and not as penalty the present worth of the aggregate of all unpaid amounts due hereunder as rent or otherwise to the expiration of the Term (as if the Loan had not been terminated) less the net amount received by Lender on any sale, lease or other disposition of the Equipment.

No one or more of the remedies referred to herein is intended to be exclusive, but each shall be cumulative and in addition to any other remedies referred to herein or otherwise available to Lender at law or in equity; and in particular pursuant to the Personal Property Security Act or other similar legislation of the jurisdiction under whose laws this Agreement may from time to time be interpreted. If upon disposition of the Collateral under this Agreement or any Security Documents or under the provisions of any remedies available to Lender there shall be a surplus, such surplus shall be the property of Lender if not prohibited by law.
22. LENDER'S RIGHTS: If Borrower fails to perform or comply with any Obligations, Lender may, but has no obligation to, perform same in the name of Borrower or Lender and make all necessary disbursements in connection therewith, which shall be reimbursed by Borrower immediately on demand. Lender is hereby appointed Borrower's lawful attorney to take any such action in Borrower's name.
23. EXPENSES: Borrower shall pay Lender on demand all reasonable costs incurred by Lender, directly or indirectly, including, without limitation, expenses of legal counsel, due diligence, appraisals, environmental audits and reports, consulting engineers’ fees, security filings, transfer fees and taxes, survey costs and other third party costs, as well as time spent by Lender's personnel and reasonable expenses incurred by Lender's personnel, in conjunction with preparing the Loan documents or in respect of the transaction contemplated herein, regardless of whether or not the loan is completed and funded. Borrower agrees to pay all of Lender's reasonable costs incurred from time to time (including without limitation reasonable legal fees, accountant fees and additional monitoring fees) incurred following the occurrence and continuance of an event of default in the operation, recovery or enforcement of this Agreement or any other agreement entered into pursuant to this Agreement.
24. EXPENSE UNDER DEFAULT: If Borrower repudiates the Loan or is in default hereunder Borrower shall be liable for any and all unpaid additional Loan Payments due or to become due hereunder, interest, and other costs and expenses incurred by reason of any event of repudiation or of default or the exercise of Lender's remedies in respect thereof.
25. WAIVER BY LENDER: No delay or omission to exercise any right or remedy accruing to Lender upon any breach or default of Borrower will impair any such right
or remedy or be construed to be a waiver of any such breach or default, nor will a waiver of any single breach or default be deemed a waiver of any other breach or default theretofore or thereafter occurring. Any waiver, permit, consent or approval on the part of Lender of any breach or default under this Agreement or of any provision or condition hereof, must be in writing and will effect only to the extent in such writing specifically set forth. All remedies, either under this Agreement or at law or in equity or otherwise afforded to Lender, are cumulative and not alternate.
26. WAIVER BY BORROWER: To the extent not prohibited by law or statute, Borrower hereby waives the benefit of all provisions of all applicable conditional sales, regulatory credit and other statutes and regulations made thereunder any and all Provinces and Territories of Canada, which would in any manner affect, restrict or limit the rights of Lender hereunder, including, without limiting the generality of the foregoing, all of Borrower's rights, benefits and protections given or afforded by the provisions of the Limitations of Civil Rights Act of Saskatchewan as amended and The Distress Act of Manitoba. Borrower also waives and assigns to Lender the right of any statutory exemption from execution or otherwise and further waives any right to demand security for costs in the event of litigation.
27. BINDING UPON HEIRS, SUCCESSORS AND ASSIGNS: This Agreement shall enure to the benefit of and be binding upon the parties hereto and their respective heirs, executors, administrators, successors, assigns and legal representatives, provided that nothing in this clause contained shall impair any of the provisions hereinbefore set forth prohibiting transfer of the Equipment by Borrower, or assignment of this Agreement by Borrower without the written consent of Lender.
28. ASSIGNMENTS AND SUBLETTING: Borrower shall not transfer, deliver up possession of, or lease the said Equipment, and this Agreement and any Loan shall not be assignable by Borrower without written permission of Lender, which permission may be arbitrarily withheld. Other than to a direct competitor of Borrower, Lender may at any time assign all or part of its interest in this Agreement or any Loan and nothing contained herein shall prevent Lender from assigning, pledging, mortgaging, transferring or otherwise disposing, either in whole or in part, of Lender's rights hereunder. Borrower hereby accepts such assignments and waives signification of the act of assignment and the delivery of a copy thereof. Borrower shall recognize any such assignment, transfer or pledge and shall not assert against any assignee any claims or rights of set off, defences or abatement which it may have against the original Lender respecting this Agreement or any Loan and waives all claims and equities against assignee's rights to enforce this Agreement or any Loan based on Lender's alleged failure to perform same.
29. FURTHER ASSURANCES: Borrower agrees to do all things and execute all documents as may reasonably be required by Lender in order to give effect to this Agreement including and to provide Lender with a security interest in the Equipment, proceeds of the Equipment and all other assets as required by the Security Documents.
30. SEVERABILITY: Any provision of this Agreement prohibited by or unlawful or unenforceable under any applicable law or jurisdiction shall, at the sole option of Lender, be ineffective as to such jurisdiction without invalidating the remaining provisions of this Agreement, provided, however, that to the extent that the provisions of any such applicable law can be waived, they are hereby waived by Borrower.
31. INTERPRETATION: It is hereby agreed by and between the parties hereto that whenever the context of this Agreement so requires, the singular number shall include the plural and vice versa, and that words importing the masculine gender shall include the feminine and neuter genders, and that in case more than one Borrower is named as Borrower, the liability of such Borrowers shall be joint and several, without benefit of division or discussion.
32. APPLICABLE LAW: This Agreement shall be interpreted and enforced in accordance with the laws of the Province of Alberta.
33. TIME: Time is of the essence of this Agreement.
34. NAME CHANGE, ETC.: Borrower shall promptly notify Lender in writing of:
(a) any change in name of Borrower or Guarantor;
(b) any transfer, authorized or unauthorized, by Borrower of any interest in or benefit from the Equipment;
(c) any change, authorized or unauthorized, by Borrower in the location of any Equipment; and
(d) any change in the location of Borrower's head office specified in the Schedule.
35. CHOICE OF LANGUAGE: The parties hereby acknowledge that they have required this contract and all other agreements and notices required or permitted to be entered into or give pursuant hereto, to be drawn up in the English language. Les parties reconnaissent avoir demande que le present contrat ainsi que toute autre entente our avis requis ou permis a entre conclu ou donne en ventu des disositions due present contrat, soient rediges dans langue anglaise.
36. HEADINGS: The insertion of headings in this Agreement is for convenience of reference only and shall not affect the interpretation thereof.
37. NOTICES: Any notice, demand, consent or other communication required or permitted hereunder ("Notice") shall be in writing and may be delivered, or sent by prepaid registered mail, or by telex, telecopier, email or other means which produces a permanent written record (a "transmission"). Mailed Notice shall be deemed to have been given two Business Days after mailing provided there is no general disruption or stoppage of postal services then in effect, in which case delivery shall be made by one
of the other methods permitted herein; delivered Notice shall be effective upon delivery during business hours to an apparently responsible adult, and transmissions shall be deemed to have been received at the opening of the next Business Day immediately following transmission. Addresses for Notice shall be those addresses stated on the face hereof and may be changed in accordance with the foregoing.
38. ENTIRE AGREEMENTS: This Agreement together with any and all Schedules constitutes the entire agreement between Borrower and Lender.
39. COPY OF AGREEMENT: Borrower acknowledges receipt of a copy of this Agreement and waives all right to receive from Lender copies of financing statements, financing change statements or verification statements filed with respect to this Agreement.
40. PPSA WORDS AND EXPRESSIONS: Words and expressions used herein that have been in the Personal Property Security Act of the jurisdiction under whose laws this Agreement may from time to time be interpreted shall have the same meaning herein.
41. CREDIT INFORMATION: Each of Borrower and Guarantor hereby authorize Lender and any of its representatives or partners to collect, use and disclose its personal information for the purposes of investigating and providing financial services. Borrower and Guarantor have been informed by Lender or its partners or representatives, that its personal information is collected, used and disclosed for the following purposes: (i) to collect credit and related financial information from me, from credit agencies, and from any parties listed herein, (ii) to use the information collected to determine financial situation of Borrower and Guarantor and confirm identity of Borrower and Guarantor, to provide financial services Borrower has requested and to offer additional products and services of Lender that may be of benefit to Borrower and Guarantor, (iii) to share the information with assignees, bankers or funding partners of Lender, (iv) to share the information collected and any information on Borrower's commercial dealings with Lender with credit agencies or other financial institutions. Further, Borrower and Guarantor each specifically acknowledges that Lender may assign this Agreement and any related agreements in whole or in part from time to time and agrees that any personal information collected in relation to this Agreement may be made available to any such proposed assignee.
42. CONFIRMATION OF PAYABLE STATUS: Borrower certifies to Lender that the information provided in this statement and on any accompanying reports is complete and accurate in all respects as at the date specified above. Furthermore, Borrower certifies that all sums owed privileged and preferred creditors, including government agencies have been paid and are current amounts owing in accordance with the permitted time frame for payment set by the particular creditor/agency. Borrower agrees to maintain such payables in a current status while indebted to Lender and to provide Lender with confirmations of the status of such outstanding payables from time to time upon request.

In addition to providing the information specified above, Borrower hereby authorizes Lender to make inquiries of government departments including Revenue Canada, the Provincial Treasurer, the Worker's Compensation Board, and applicable municipal government departments, and Borrower hereby directs such departments to provide Lender information respecting Borrower's status of payments due to such government departments and/or agencies.

## 43. CONFIDENTIALITY:

(a) Borrower agrees not to disclose, and to cause Related Parties (as defined below) not to disclose any of the terms, conditions or other facts relating to this Agreement, including the status thereof (all such information whether written or oral, the other documents and such other materials relating to this Agreement as may hereafter be exchanged between the parties, being hereinafter referred to as the "Loan Information"), except that Loan Information may be disclosed to its direct and indirect shareholders, lenders, principals, lawyer, accountants, consultants, partners, employees or agents and their respective affiliates and legal counsel (collectively, the "Related Parties"). Related Parties will be informed of the confidential nature of the Loan Information and will be directed to keep the Loan Information in the strictest confidence and to use the Loan Information only for the purpose of causing the consummation of the transactions contemplated by this Agreement. Notwithstanding the foregoing the Borrower and Related Parties may disclose Loan Information (i) as required by law, order or rule (including the rules of any applicable supervisory or regulatory authority having jurisdiction over such Related Party) or regulation or a court of competent jurisdiction, (ii) in seeking to establish any defense in any legal or regulatory proceeding or investigation relating to the matters set out herein, or (iii) in connection with any actual or potential dispute or claim which relates to the matters set out herein.
(b) Lender agrees that it shall not, and shall cause its affiliates, principals, lawyers, accountants, consultants, partners, employees or agents and their respective affiliates and legal counsel, not to disclose any Loan Information, or any financial, operational or other non-public information relating to the Borrower or any Guarantor to any competitor of the Borrower. Notwithstanding the foregoing the Lender and its affiliates, principals, lawyers, accountants, consultants, partners, employees or agents and their respective affiliates and legal counsel may disclose Loan Information (i) as required by law, order or rule (including the rules of any applicable supervisory or regulatory authority having jurisdiction over such Person) or regulation or a court of competent jurisdiction, (ii) in seeking to establish any defense in any legal or regulatory proceeding or investigation relating to the matters set out herein, or (iii) in connection with any actual or potential dispute or claim which relates to the matters set out herein.
44. COUNTERPARTS/ELECTRONIC DOCUMENTS OR SIGNATURES: This Agreement and each Schedule may be executed in counterparts. The counterpart that has Lender's original signature and/or is in Lender's possession will constitute the single true original agreement for all purposes. Borrower may execute and/or transmit this Agreement manually, by facsimile or other electronic or digital means. If Borrower signs and transmits this Agreement by facsimile or other electronic transmission, that copy, upon execution by Lender (either manually or electronically), shall be binding on the parties. Borrower agrees to deliver to Lender upon request the counterpart to this Agreement containing Borrower's manual signature.
45. JOINT \& SEVERAL LIABILITY: If more than one person executes this Agreement as Borrower, and, where the context so admits, each reference in this Agreement to "Borrower" shall include reference to any one or more or all of such persons and the acts or omissions of any such persons shall bind all of them. Each Borrower hereby: (i) expressly acknowledges and confirms its joint and several liability under this Agreement, and that each of them receives benefit and consideration from the financial accommodation provided herein by Lender (ii) irrevocably and unconditionally accepts, not merely as a surety but as a co-debtor, joint and several liability with the other Borrower(s) with respect to the payment and performance of all of the Obligations under this Agreement; (iii) acknowledges that any notice delivered to a Borrower at the address set out in this Agreement shall be deemed to have been received by each Borrower concurrently; (iv) until the final unconditional payment and performance in full of all of the Obligations under this Agreement: (a) no Borrower shall exercise by way of subrogation, reimbursement or otherwise any rights such Borrower may have against another Borrower or any Guarantor of such obligations arising as a result of amounts paid hereunder; (b) no Borrower shall threaten, make or advance any claim in competition with Lender in respect of any payment hereunder in any bankruptcy, insolvency or reorganization case or proceedings of any nature; and (c) no Borrower shall claim any setoff, recoupment or counterclaim against another Borrower or any Guarantor in respect of any liability of another Borrower or such Guarantor, and (v) Lender's rights hereunder may be enforced from time to time against any Borrower without requirement on the part of Lender first to marshal any of its claims or to exercise any of its rights against any other Borrower or to exhaust any remedies available to it against any other Borrower or to resort to any other source or means of obtaining payment of any of the Obligations hereunder or to elect any other remedy.
[Signature Page Follows]

The parties hereby acknowledge and agree to the terms and conditions of this Agreement as of the date first written above.

## LENDER:

TRAVELERS' RESTRUCTURING
CAPITAL INC.

Authorized Signatory
Name: Warren Miller
Title: Vice President

## BORROWER:

MANTLE MATERIALS GROUP, LTD.

Authorized Signatory
Name:
Title:

The parties hereby acknowledge and agree to the terms and conditions of this Agreement as of the date first written above.

## LENDER:

## TRAVELERS RESTRUCTURING

 CAPITAL INC.Authorized Signatory
Name: Warren Miller
Title: Vice President

## BORROWER:

## MANTLE MATERIALS GROUP, LTD.



Authorized Signatory
Name: Jeff Ryks
Title: Chief Financial Officer

## SCHEDULE TO LOAN AND SECURITY AGREEMENT

## SCHEDULE NO. 1

Loan and Security Agreement Schedule Number 1 to the Loan and Security Agreement dated October 8, 2021 (as amended or amended and restated from time to time, the "Loan and Security Agreement") among Travelers Restructuring Capital Inc., as lender (the "Lender"), and MANTLE MATERIALS GROUP, LTD., as borrower (the "Borrower").

In consideration of the covenants and agreements between Lender and Borrower contained in the Loan and Security Agreement and herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Lender provides to Borrower the loan described below, on the terms and conditions of this Schedule and the Loan and Security Agreement. Any capitalized term not defined herein will have the meaning given to it in the Loan and Security Agreement.

## 1. BORROWER

| MAILING ADDRESS <br> 9046 <br> 22 <br> Ave SW | TEL.NO. <br> $780-826-1774$ |
| :--- | :--- |
| CITY/PROV. <br> Edmonton, AB | POSTAL CODE <br> T6X 1Z6 |
| CONTACT/TITLE <br> Jeff Ryks | BANK NAME and ADDRESS: <br> The Toronto-Dominion Bank, 10205 <br> 101 Street, 148 Edmonton City <br> Centre East, Edmonton, Alberta, T5J <br> 2Y8 | | FAX NO. |
| :--- |
| $780-826-6280$ |
| HEAD OFFICE ADDRESS <br> $9046 ~ 22 ~ A v e ~ S W, ~ E d m o n t o n, ~ A B ~ T 6 X ~ 1 Z 6 ~$ |

## 2. FINANCED AMOUNT

The principal amount of up to $\$ 1,700,000.00$ (the "Financed Amount"), to be made by way of a single advance to the Borrower upon satisfaction of the Conditions Precedent set out in the Loan and Security Agreement and any Conditions to Funding in this Schedule No. 1.

## 3. FINANCING RATE

The Financed Amount shall bear interest at the rate of $11.50 \%$ per annum, calculated in arrears and payable monthly (the "Financing Rate").

## 4. PURPOSE

The Financed Amount shall be used for the purpose of the acquisition of the Equipment set out in Exhibit A pursuant to a purchase and sale agreement between the Borrower and Flasha Holdings Ltd., and the Financed Amount shall only be used to the Borrower to acquire the Equipment and to pay the Loan Fees,

Loan Documentation Fee, legal fees and expenses of legal counsel to the Lender and all other fees and costs associated with the acquisition of the Equipment.

The Lender shall advance the Financed Amount directly to Flasha Holdings Ltd. (or as directed by Flasha Holdings Ltd. or its trustee) in payment of the purchase price for the Equipment.

## 5. AVAILABILITY

Unless otherwise agreed upon and permitted by Lender, any Financed Amount not advanced by the date which is 1 months from the date of the Commencement Date will be automatically cancelled.

In addition to the conditions precedent set out in the Loan and Security Agreement, it shall be a condition precedent to this Loan that the Borrower provide a form of vesting order with respect to the Equipment to the Lender which will be issued to the Borrower upon completion of the acquisition of the Equipment and will evidence the Borrower as the legal and beneficial owner of the Equipment.

## 6. EQUIPMENT

See attached Exhibit A.

PLACE OF USE OF EQUIPMENT (OR, IF MOBILE GOODS, SPECIFY SUCH)
The province of Alberta - and any other area as approved in writing by the Lender in writing.

The Borrower agrees that the Equipment located at the location above will not be moved without prior written consent of Lender.

## 7. TERM

| TERM (MONTHS) | COMMENCEMENT DATE | TERMINATION DATE |
| :---: | :---: | :---: |
| Approximately 36 months from <br> the Commencement Date | October 8,2021 | October 15, 2024 |

## 8. LOAN PAYMENTS

Loan Payments will be made MONTHLY $\boxtimes$ QUARTERLY $\square$ OTHER
The Borrower shall pay thirty-six (36) monthly Loan Payments of blended principal and interest. The Loan Payments will be calculated based on a fifty-four (54) month amortization. For clarity, any outstanding balance of the Financed Amount will be due at the Termination Date.

Loan Payments shall become due and payable on the fifteenth day of the subsequent month following the Commencement Date shown above.

## 9. FEES

In addition to the Loan Payments, Borrower will pay to Lender:
(a) a Loan Fee equal to $2.15 \%$ of the total Financed Amount; and
(b) a Loan Documentation Fee equal to $\$ 2,500.00$.

## 10. PREPAYMENT

The Financed Amount may not be prepaid in whole or in part until such a date that is after twelve (12) Loan Payments have been received by the Lender. Thereafter, the Financed Amount may be prepaid in whole or in part prior to the Termination Date, provided however, that:
(a) the Borrower shall provide to the Lender not less than ten (10) days prior written notice of such prepayment; and
(b) at the time of such prepayment, the Borrower shall also pay to the Lender the amount that equals the lesser of (i) 6 months interest payable in respect of the prepayment, or (ii) the remaining interest payable in respect of the prepaid amount if prepayment had not occurred.
[Signature Page Follows]

In witness whereof the parties have executed this Schedule No. 1 on the respective dates set forth below and this Schedule shall be deemed to have been executed on the later of such dates.

## LENDER

## TRAVELERS RESTRUCTURING

 CAPITAL INC.This loan shall not become binding upon Lender until accepted in writing as evidenced by the signature of a duly authofized officer of Lender in the space provided below.

Authorized Signatory
Name: Warren Miller
Title: ViceP resident

## BORROWER

MANTLE MATERIALS GROUP, LTD.

Authorized Signatory
Name:
Title:

## Authorized Signatory

Name:
Title:

In witness whereof the parties have executed this Schedule No. 1 on the respective dates set forth below and this Schedule shall be deemed to have been executed on the later of such dates.

## LENDER

## TRAVELERS RESTRUCTURING CAPITAL INC.

This loan shall not become binding upon Lender until accepted in writing as evidenced by the signature of a duly authorized officer of Lender in the space provided below.

## Authorized Signatory

Name:
Title:

## BORROWER

MANTLE MATERIALS GROUP, LTD.


Authorized Signatory
Name: Jeff Ryks
Title: Chief Financial Officer

Authorized Signatory
Name:
Title:

DATE OF LENDER'S ACCEPTANCE
DATE OF ACCEPTANCE OF BORROWER

October 8, 2021

October 8, 2021

EXHIBIT "A" EQUIPMENT

| Item | Unit | Year | Make | Model | Description | Serial Number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | M6545 \& M6546 | 2015 | Elrus | 2054 | Jaw Screen Plant | M6545ERC15JS |
| 2 | M4768 \& 4617 | 2008 | Elrus | H4800CC | Cone Crusher | M4768ER08CC |
| 3 | M4544 \& M4545 | 2008 | Elrus | 6X20 3D SP | Screen Plant | M4544ER08SP |
| 4 | M6443 | 2014 | Elrus | 42" | Belt Feeder | M6443ERC14F |
| 5 | M5379 | 2011 | Elrus | 30 YRD SB | Surge Bin | M5379ERC11SB |
| 6 | CM1 | 2006 | Trio | 36 | Coarse Washer | TCW3618-178 |
| 7 |  |  | Eagle Iron Works |  | Sand Screw | 9789 |
| 8 | M4540 | 2008 | Elrus | 6X10 CT | Control Tower | M4540ER08CT |
| 9 |  | 1995 | Bonair | BA-19SS | Testing Travel Trailer | 2BL2RSH29S2450233 |
| 10 | M5650 | 2011 | Superior | 36X125 PC | Radial Stacking Conveyor | 216044 |
| 11 | Stacker 1 | 2008 | Superior | 36X60 PRSC | Portable Radial Stacking Conveyor | 8608-08 |
| 12 | Stacker 2 | 2008 | Superior | 36X60 PRSC | Portable Radial Stacking Conveyor | 8607-08 |
| 13 | Jump 1 |  | Superior | 36X60 PFTC | Portable Transfer Conveyor | 8191 |
| 14 | Jump 2 | 2007 | Superior | 36X60 PFTC | Portable Transfer Conveyor | 7252-07 |
| 15 | Jump 3 | 2007 | Superior | 36X60 PFTC | Portable Transfer Conveyor | 8190-07 |
| 16 | Stacker 3 |  | Telsmith | 20X40 | Portable Transfer Conveyor | PK40T274 |
| 17 |  |  | Rice Lake | $\begin{gathered} \text { EZ8010-ST- } \\ \text { ATV } \end{gathered}$ | Portable Truck Scale | 3FBP |
| 18 |  |  | Ancoma | PV5301030S | Portable Truck Scale | 301109 |
| 19 | AT3 | 2014 | Komatsu | HM300-3 | Articulated Dump Truck | KMTHM011H29003484 |
| 20 | AT2 | 2008 | Komatsu | HM300-2 | Articulated Dump Truck | KMTHM005K54A11150 |
| 21 |  | 2013 | Komatsu | PC490LC-10 | Excavator | KMTPC239C54A40412 |
| 22 |  | 2012 | Komatsu | PC290LC-10 | Excavator | KMTPC241E54A25013 |
| 23 | WL-01 | 2008 | Komatsu | WA500-6 | Wheel Loader | KMTWA096E57A92512 |
| 24 | WL-04 | 2006 | Komatsu | WA500-6 | Wheel Loader | KMTWA096P01055036 |
| 25 | WL-03 | 2012 | Komatsu | WA380-7 | Wheel Loader | KMTWA118A01010060 |


| Item | Unit | Year | Make | Model | Description | Serial Number |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 26 | WL-02 | 2007 | Komatsu | WA380-6 | Wheel Loader | KMTWA095K57A53125 |
| 27 | D1 | 1986 | Caterpillar | D6D | Crawler Dozer | 04X10622 |
| 28 |  | 2015 | Case | SR200 | Skid Steer | JAFSR200KEM467993 |
| 29 | Unit 1 | 2012 | Western Star | 4900FA | Tandem Dump Truck | 5KKHAEDR1CPBL0002 |
| 30 | Unit 3 | 2011 | Western Star | 4900SA | Tandem Tractor | 5KKHALDR0BPAZ2488 |
| 31 | BD01 | 2008 | Castleton |  | Tridem Bottom Dump Trailer | 2C9B3S4D38S133073 |
| 32 | ED01 | 2012 | Arne's |  | Tridem End Dump Trailer | 2A9073735CA003146 |
| 33 | P-2 | 2012 | Arne's |  | Tridem End Dump Pup Trailer | 2A9212932EA003965 |
| 34 | LB01 | 1988 | Columbia | SFM-40 | Tridem Lowbed Trailer | 2C9HFD2W4G1026006 |
| 35 |  | 1981 | Fruehauf | $\begin{gathered} \text { FB9 F2W 14M } \\ 102 \end{gathered}$ | Tandem Van Trailer | 2H8V04523BS004517 |
| 36 |  | 1985 | GMC | Grumman | S/A Van Truck | 1GDHP32T3F3510093 |
| 38 |  | 2015 | Chevrolet | 2500HD LTZ | 4X4 Crewcab Pickup Truck | 1GC1KWEG7FF613309 |
| 39 |  | 2013 | Chevrolet | 2500HD LTZ | 4X4 Crewcab Pickup Truck | 1GC1KYEG5DF106658 |
| 40 | LT-03 | 2013 | Doosan/IR | L8-60HZ-T4F | Light Tower | 4FVLTBDA7DU449843 |
| 41 | LT-02 | 2013 | Doosan/IR | L8-60HZ-T4F | Light Tower | 4FVLTBDA3DU447703 |
| 42 | LT-05 | 2005 | Allmand | ML20330 | Light Tower | 0021MXL05 |
| 43 | LT-06 |  | Allmand | ML20330 | Light Tower | 0020MXL05 |
| 44 | LT-01 | 2003 | Allmand | ML15330 | Light Tower | 0036MXL04 |
| 45 | MP1 | 2008 | Magnum | $4{ }^{\prime \prime}$ | S/A Diesel Trash Pump | 5AJGS11168B000784 |
| 46 | Pump 2 | 2008 | Magnum | $4 "$ | S/A Diesel Trash Pump | 5AJGS11198B000746 |

## FIRST AMENDMENT TO

## LOAN AND SECURITY AGREEMENT SCHEDULE NO. 1

RE: Loan and Security Agreement Schedule No. 1 to the Loan and Security Agreement among Travelers Restructuring Capital Inc. (now Travelers Capital Corp. pursuant to name change effective March 14, 2022) (the "Lender"), Mantle Materials Group, Ltd., ( the "Borrower"), dated and accepted October $8^{\text {th }}$, 2021 ("Schedule No. 1"), entered into pursuant to the Loan and Security Agreement dated October $8^{\text {th }}, 2021$ (collectively with Schedule No. 1 to the Loan and Security Agreement, the "Loan Agreement").

The terms used in this amendment to Schedule No. 1 (the "Amendment \#1") and not otherwise defined have the meanings set out in the Loan Agreement. Unless the context of this Amendment \#1 otherwise requires, the Loan Agreement, Amendment \#1 and this Amendment \#1 shall be read together and have effect as if contained in the same agreement and for further certainty this Amendment \#1 shall form part of the Loan Agreement, which will continue in full force and effect.

In consideration of the premises, the mutual covenants and agreements hereinafter set forth and other good and valuable consideration (the receipt and sufficiency of which is hereby acknowledged), the parties covenant and agree that Schedule No. 1 is hereby amended, effective from and including October 15 ${ }^{\text {th }}, 2022$, as follows:

## EQUIPMENT

Exhibit A to Schedule No. 1 is hereby amended as to remove the following equipment:

- 2007 Komatsu WA380-6 Wheel Loader, S/N: KMTWA095K57A53125
- 1986 Caterpillar D6D Crawler Dozer, S/N: 04X10622
- 2006 Komatsu WA500-6 Wheel Loader, S/N: KMTWA096P01055036
- 2011 Western Star 4900SA Tandem Tractor, S/N: 5KKHALDR0BPAZ2488
- 2013 Doosan/IR L8-60HZ-T4F Light Tower, S/N: 4FVLTBDA7DU449843
- 2012 Arne's Tridem End Dump Trailer, S/N: 2A9073735CA003146
- 2008 Castleton Tridem Bottom Dump Trailer, S/N: 2C9B3S4D38S133073
- 2012 Western Star 4900FA Tandem Dump Truck, S/N: 5KKHAEDR1CPBL0002
- 2012 Arne's Tridem End Dump Pup Trailer, S/N: 2A9212932EA003965
- 2003 Allmand ML15330 Light Tower, S/N: 0036MXL04
- Allmand ML20330 Light Tower, S/N: 0020MXL05
- 2005 Allmand ML20330 Light Tower, S/N: 0021MXL05
- 2013 Doosan/IR L8-60HZ-T4F Light Tower, S/N: 4FVLTBDA3DU447703


## (the "Sold Equipment"),

which has been sold by the Borrower and has been discharged by the Lender, on the condition that the Lender be in receipt of not less than the respective discharge amounts for each asset, pursuant to which the Sold Equipment shall no longer be governed by the Loan Agreement.

Note: Lender is confirmed to be in receipt of the respective discharge amounts for the Sold Equipment as at the time of this writing.

## LOAN PAYMENTS

The Loan Payments are hereby amended as follows:

| NO. OF PAYMENTS | PAYMENT START DATE | PAYMENT AMOUNT |
| :---: | :---: | :---: |
| 11 | November 15,2021 | $\$ 40,567.43$ |
| 1 | October 15,2022 | $\$ 11,416.88$ |
| 1 | November 15, 2022 | $\$ 12,080.14$ |
| 1 | December 15,2022 | $\$ 11,690.46$ |
| 1 | January 15,2022 | $\$ 12,080.14$ |
| 1 | February 15,2023 | $\$ 12,080.14$ |
| 20 | March 15,2023 | $\$ 40,567.43$ |

On the Termination Date, the principal balance, if any, will be due and payable by the Borrower.

## REPRESENTATIONS AND WARRANTIES

Each Borrower represents and warrants to the Lender as follows:
(a) the representations and warranties of the Borrower contained in the Loan Agreement continue to be true and correct as of the date of this Amendment \#1; and
(b) no default or event of default exists under the Loan Agreement.

## CONDITIONS TO AMENDMENT

This Amendment will not be effective until:
(a) the acceptance of this Amendment \#1 by the Borrower;
(b) Confirmation that Fiera Private Debt Fund V LP, Fiera Private Debt Fund VI LP, and Fiera Private Debt Fund GP Inc. (collectively, and any one, "Fiera") has agreed to provide working capital or payment relief to the Borrower, which shall be satisfactory to the Lender; and
(c) receipt of the Amendment Fee and Loan Documentation Fee; and

## EXPENSES \& FEES

The Borrower shall pay all reasonable out-of-pocket fees and expenses incurred by the Lender in connection with the preparation, negotiation, registrations, discharge, documentation, completion, execution, delivery and review of this Amendment \#1 and all other documents, instruments, and required registrations/discharges arising therefrom and/or executed in connection therewith.

Upon acceptance of this Amendment \#1, the Lender will be entitled to an amendment fee equal to 215 basis points bps ("Amendment Fee") of the current balance outstanding of the Financed Amount as at effective date of this Amendment \#1, as well as a loan documentation fee in the amount of $\$ 1,500.00$ ("Loan Documentation Fee"). The Amendment Fee and Loan Documentation Fee shall be capitalized into the Financed Amount as at the effective date of this Amendment \#1.

## MISCELLANEOUS

Any provision in this Amendment \#1 which is prohibited or unenforceable in any jurisdiction shall, as to such jurisdiction, be ineffective to the extent of such prohibition or unenforceability without invalidating the remaining provisions hereof or affecting the validity or enforceability of such provision in any other jurisdiction.

This Amendment \#1 may be executed and delivered in any number of counterparts and by way of PDF or facsimile, each of which shall be deemed to be an original and all of which taken together shall be deemed to constitute one and the same instrument.

In witness whereof the parties have executed this Amendment on the respective dates set forth below and this Amendment shall be deemed to have been executed on the later of such dates.

## LENDER

TRAVELERS CAPITAL CORP.

This loan shall not become binding upon Lender until accepted in writing as evidenced by the signature of a duly authorized officer of Lender in the space provided berow.
Authorized Signatory
Name: Warren Miller
Title: VP

## BORROWER

MANTLE MATERIALS GROUP, LTD.


THIS IS EXHIBIT "B" TO THE AFFIDAVIT OF CORY PICHOTA SWORN ON THE 8TH DAY OF AUGUST, 2023

A Commissioner for Oath in and for the
Province of Alberta

## FLASH FINANCIAL REPORT

August 2021

## MANTLE

MATERIALS GROUP

4 BALANCE SHEET \& COVENANTS
5 STATEMENT OF CASH FLOWS
6 LAST TWELVE MONTHS ("LTM") - INCOME STATEMENT

|  | Month to Date |  |  | Year to Date |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ActualRevised <br> Budget |  | Variance | ActualRevised <br> Budget |  | Variance |
|  |  |  |  |  |  |  |
| Revenue | 1,571,525 | 1,343,112 | $(228,413)$ | 2,278,998 | 2,022,373 | $(256,625)$ |
| Cost of Sales | 1,233,618 | 1,066,278 | $(167,340)$ | 1,809,354 | 1,679,182 | $(130,172)$ |
| Gross Profit | 337,907 | 276,834 | $(61,073)$ | 469,644 | 343,191 | $(126,453)$ |
| Gross Margin \% | 22\% | 21\% | -1\% | 21\% | 17\% | -4\% |
| General \& Administrative | 151,772 | 166,353 | 14,581 | 710,673 | 727,761 | 17,088 |
| Operating Income | 186,135 | 110,481 | (75,654) | ( 241,030 ) | ( 384,570 ) | ( 143,540) |
| Other Expenses |  |  |  |  |  |  |
| Other Income |  | ( 157,950 ) | ( 157,950) |  | ( 157,950 ) | ( 157,950) |
| Interest | 25,442 | 25,540 | 97 | 103,781 | 93,009 | ( 10,772) |
| Fees | 1,874 | 990 | ( 885 ) | 213,606 | 72,368 | $(141,238)$ |
| Loss(Gain) On Disposal Of Asset | - |  | - | ( 12,064) |  | 12,064 |
| Loss(Gain) On FV Change of Contingent Consideration | 23,251 |  | $(23,251)$ | ( 1,930,889) |  | 1,930,889 |
| Tax Expense |  |  |  | - |  | - |
| Total Other Expenses | 50,568 | ( 131,421) | $(181,988)$ | (1,625,566) | 7,428 | 1,632,994 |
| Net Income | 135,567 | 241,902 | 106,335 | 1,384,536 | ( 391,997) | (1,776,534) |
| EBITDA |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 22,336 | 50,940 | 28,604 | 88,251 | 142,374 | 54,123 |
| (+) Total Other Expenses | 50,568 | ( 131,421) | $(181,988)$ | ( 1,625,566) | 7,428 | 1,632,994 |
| Total Add Back | 72,903 | ( 80,481) | $(153,384)$ | (1,537,315) | 149,801 | 1,687,116 |
| EBITDA | 208,471 | 161,421 | $(47,050)$ | ( 152,778) | ( 242,196) | $(89,417)$ |


| Current Assets |  |
| :---: | :---: |
| Cash | 233,048 |
| Accounts Receivable | 1,515,568 |
| Other Receivable | 122,810 |
| Revenue in Excess of Billings | - |
| Prepaid Expenses \& Deposits | 462,194 |
| Assets Held for Sale | - |
| Tax Receivable | - |
| Gravel Inventory - ATB | 201,835 |
| Gravel Inventory | 348,075 |
| Parts Inventory | - 1 |
| Total Current Assets | 2,883,529 |
| Fixed Assets |  |
| Property, Plant \& Equipment | 340,532 |
| Accumulated Depreciation - Property, Plant \& Equip. | $(18,383)$ |
| Total Property, Plant \& Equipment | 322,149 |
| Right of Use Asset | 387,693 |
| Accumulated Depreciation - Right of Use Asset | (69,868) |
| Total Right of Use Asset | 317,825 |
| Total Fixed Assets | 639,973 |
| Other Assets |  |
| Mineral Properties | 9,229,164 |
| Reclamation Security | 846,935 |
| Reclamation Trust | 561,421 |
| Severance Trust | 190,000 |
| Investment | 860,208 |
| Due From JMB Estate | 2,500 |
| Deferred Tax Asset | - |
| Long Term Prepaid Expenses \& Deposits | - |
| Capitalized Financing Fee | - |
| Total Other Assets | 11,690,229 |
| TOTAL ASSETS | 15,213,731 |


| Current Liabilities |  |
| :---: | :---: |
| Accounts Payable | 1,569,419 |
| Accrued Liabilities | 217,724 |
| Wages Payable | - |
| Vacation Payable | 30,777 |
| Tax Payable | 69,358 |
| Current Portion of LTD | 4,117 |
| CPLTD Under Lease Obligation | 218,515 |
| Total Current Liabilities | 2,109,910 |
| Long Term Liabilities |  |
| Accrued Reclamation Obligation | 1,223,868 |
| Future Income Tax |  |
| Due to Related Party | - |
| Long Term Debt |  |
| Fiera Tranche A | 3,730,500 |
| Fiera Tranche D | 150,000 |
| Fiera Debt - Finance Fees (Contra) | ( 172,444) |
| ATB Mortgage | 98,457 |
| Other Long Term Debt | - |
| Current Portion of Long Term Debt (Contra) | (4,117) |
| Total Long Term Debt | 3,802,396 |
| Long Term Debt Under Lease Obligation |  |
| Equipment Leases | 21,996 |
| Property Leases | 312,175 |
| Current Portion of Lease Obligation (Contra) | ( 218,515 ) |
| Total Long Term Debt Under Lease Obligation | 115,657 |
| Contingent Consideration |  |
| Fiera Tranche B | 4,192,663 |
| Fiera Tranche C | - |
| ATB Inventory Facility | 46,468 |
| Total Contingent Consideration | 4,239,131 |
| Total Long Term Liabilities | 9,381,051 |
| TOTAL LIABILITIES | 11,490,961 |
| Shareholders Equity |  |
| Share Capital | 58,161,801 |
| Beginning Retained Earnings | ( 55,823,568) |
| Current Earnings | 1,384,536 |
| Dividends Paid | - |
| Total Shareholders Equity | 3,722,769 |
| TOTAL LIABILITIES \& SHAREHOLDERS EQUITY | 15,213,731 |

$\frac{1}{1-C u r r e n t l y ~ a s s e s s i n g ~ o p e n i n g ~ p a r t s ~ i n v e n t o r y ~ f o r ~ l o w e r ~ o f ~ c o s t ~ o r ~ n e t ~ r e a l i z a b l e ~ v a l u e ~}$
2-Currently assessing opening mineral properties value
3 - Opening shareholders equity still under evaluation with Deloitte
4 - Opening deferred tax asset calculation still under evaluation with Deloitte

## Statement of Cash Flow

## Beginning Cash Balance

Cash from operating activities
Net Income
Depreciation
Change in Accounts Receivable
Change in Accounts Receivab
Change in Accounts Payable
Change in Accounts Payable
Change in Gravel Inventory
Change in Gravel Inventory
Change in Tax Payable
Change in Other Current Assets

Cash from investing activities
Change in PP\&E
Change In Investment

Cash from financing activities.
Change In Revolver
Change in Long Term Deb
Change in Lease Obligation
Change in Contingent Consideration
Change in Amounts to Due to Shareholder
Change in Amounts to Due to Related Party
Change in Equity
Change in Dividends

## Ending Cash Balance

Month-to-Date Year-To-Date

| $\mathbf{2 0 3 , 4 8 2}$ | - |
| ---: | ---: |
|  |  |
| 135,567 | $1,384,536$ |
| 22,336 | 88,251 |
| $(919,292)$ | $(1,638,378)$ |
| 679,911 | $1,817,920$ |
| 146,942 | $(549,909)$ |
| - | - |
| 64,115 | 69,358 |
| $(9,812)$ | $(836,682)$ |
| $\mathbf{1 1 9 , 7 6 6}$ | $\mathbf{3 3 5 , 0 9 6}$ |
|  |  |
| - | $(728,225)$ |
| - | $(860,208)$ |
| $(4,940)$ | $(9,229,164)$ |
| $(4,940)$ | $(10,817,597)$ |
|  |  |
| - | - |
| $(83,969)$ | $4,025,028$ |
| $(19,114)$ | 115,657 |
| 17,823 | $4,239,131$ |
| - | $(2,500)$ |
| - | $2,338,233$ |
| - | - |
| $(85,261)$ | $\mathbf{1 0 , 7 1 5 , 5 4 8}$ |
| $\mathbf{2 3 3 , 0 4 8}$ | $\mathbf{2 3 3 , 0 4 8}$ |



# THIS IS EXHIBIT "C" TO THE AFFIDAVIT OF CORY PICHOTA SWORN ON THE <br> 8TH DAY OF AUGUST, 2023 

A Commissioner for Oath in and for the
Province of Alberta

## MANTLE

MATERIALS GROUP

2021 Budget Report<br>Mantle Materials Group, Ltd.<br>September 1, 2021

## 2021 Budget General Remarks

- The 2021 budget report is a base case scenario and management believes the scenario will be exceeded; potentially up to $200 \%$ of adjusted EBITDA or more.
- Management is confident the base case scenario is virtually assured, as projected revenues are secured by a preexisting 10-year annual supply contract with a AAA credit rated customer.
- Although Mantle Materials Group was formed through amalgamation on May 1, 2021, pit operations were not available for commencement until July 2021.
- Management is positioning the business for significant earnings growth in 2022.
- Please note, the repayment of contingent debt consideration is based on tonnage of aggregate sold. If there are no sales, the company is not obligated to make principal repayments.


## 2021 Budget

 Balance Sheet|  | Actual | Budget |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jul-21 | Aug-21 | Sep-21 | Oct-21 | Nov-21 | Dec-21 |
| Current Assets |  |  |  |  |  |  |
| Cash | 203,482 | 26,397 | 131,644 | 190,088 | 576,415 | 802,205 |
| Accounts Receivable | 721,585 | 1,777,025 | 2,431,910 | 2,681,910 | 2,302,020 | 961,065 |
| Prepaid Expenses \& Deposits | 429,689 | 417,763 | 417,763 | 417,763 | 63,763 | 63,763 |
| Tax Receivable | 16,947 | - | - | - | - | - |
| Gravel Inventory - ATB | 203,576 | 875,970 | 869,975 | 863,981 | 857,986 | 851,991 |
| Gravel Inventory | 493,276 | 387,329 | 310,279 | 221,260 | 223,062 | 292,577 |
| Total Current Assets | 2,068,555 | 3,484,484 | 4,161,571 | 4,375,002 | 4,023,245 | 2,971,602 |
| Fixed Assets |  |  |  |  |  |  |
| Property, Plant \& Equipment | 340,532 | 356,841 | 357,841 | 370,841 | 371,841 | 372,841 |
| Accumulated Depreciation - Property, Plant \& Equip. | $(13,681)$ | $(18,547)$ | $(23,181)$ | $(28,487)$ | $(33,663)$ | $(39,010)$ |
| Total Property, Plant \& Equipment | 326,851 | 338,294 | 334,660 | 342,354 | 338,178 | 333,831 |
| Right of Use Asset | 387,693 | 375,693 | 375,693 | 375,693 | 375,693 | 375,693 |
| Accumulated Depreciation - Right of Use Asset | $(52,235)$ | $(69,202)$ | $(86,502)$ | $(103,802)$ | $(121,103)$ | $(138,403)$ |
| Total Right of Use Asset | 335,458 | 306,491 | 289,191 | 271,891 | 254,590 | 237,290 |
| Total Fixed Assets | 662,309 | 644,785 | 623,851 | 614,244 | 592,769 | 571,120 |
| Other Assets |  |  |  |  |  |  |
| Mineral Properties: |  |  |  |  |  |  |
| Exploration \& Evaluation | - | - | 15,333 | 30,667 | 46,000 | 46,000 |
| Accrued Reclamation Obligation Asset | - | 217,965 | 217,965 | 217,965 | 217,965 | 217,965 |
| Mineral Properties | 9,224,224 | 12,825,123 | 12,825,123 | 12,825,123 | 12,825,123 | 12,825,123 |
| Accumulated Depreciation - Mineral Properties | - | $(59,125)$ | $(89,375)$ | $(118,250)$ | $(146,875)$ | $(156,250)$ |
| Total Mineral Properties | 9,224,224 | 12,983,963 | 12,969,046 | 12,955,505 | 12,942,213 | 12,932,838 |
| Reclamation Security | 846,935 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 |
| Reclamation Trust | 587,362 | 514,636 | 467,851 | 421,066 | 374,281 | 327,496 |
| Severance Trust | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Investment | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 |

## 2021 Budget

 Balance Sheet cont.|  | Actual | Budget |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jul-21 | Aug-21 | Sep-21 | Oct-21 | Nov-21 | Dec-21 |
| Deferred Tax Asset <br> Long Term Prepaid Expenses \& Deposits | - | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 |
| Total Other Assets | 11,708,730 | 15,395,743 | 15,334,041 | 15,273,714 | 15,213,637 | 15,157,477 |
| TOTAL ASSETS | 14,439,594 | 19,525,012 | 20,119,463 | 20,262,960 | 19,829,651 | 18,700,199 |
| Current Liabilities |  |  |  |  |  |  |
| Accounts Payable | 954,902 | 1,593,582 | 2,114,145 | 2,220,186 | 1,833,455 | 958,231 |
| Accrued Liabilities | 145,293 | - | - | - | - | - |
| Wages Payable | - | 70,815 | 70,815 | 70,815 | 70,815 | 70,815 |
| Vacation Payable | 37,814 | 44,217 | 44,217 | 44,217 | 44,217 | 44,217 |
| Tax Payable: |  |  |  |  |  |  |
| GST Payable | 22,191 | 3,751 | 20,099 | 15,676 | 33,673 | 32,080 |
| Source Deduction Payable | - | 45,772 | 45,772 | 45,772 | 45,772 | 45,772 |
| Income Tax Payable | - | - | - | - | - | - |
| Other Provision for Tax |  | $(5,409)$ | $(5,409)$ | $(5,409)$ | $(5,409)$ | $(5,409)$ |
| Tax Payable | 22,191 | 44,114 | 60,462 | 56,039 | 74,036 | 72,443 |
| Current Portion of LTD | 8,915 | 4,117 | 4,133 | 154,148 | 154,164 | 154,179 |
| CPLTD Under Lease Obligation | 216,931 | 218,514 | 219,094 | 219,477 | 219,866 | 220,256 |
| Total Current Liabilities | 1,386,045 | 1,975,360 | 2,512,866 | 2,764,884 | 2,396,552 | 1,520,142 |
| Long Term Liabilities |  |  |  |  |  |  |
| Accrued Reclamation Obligation | 1,227,117 | 1,374,918 | 1,328,133 | 1,281,348 | 1,234,563 | 1,187,778 |
| Long Term Debt: |  |  |  |  |  |  |
| Fiera Tranche A | 3,730,500 | 3,730,500 | 3,730,500 | 3,730,500 | 3,730,500 | 3,730,500 |
| Fiera Tranche D | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Fiera Debt - Finance Fees (Contra) | $(92,031)$ | $(91,042)$ | $(90,052)$ | $(89,063)$ | $(88,073)$ | $(87,083)$ |
| ATB Mortgage | 98,785 | 98,457 | 98,127 | 97,785 | 97,453 | 97,108 |
| Other Long Term Debt | 4,813 | - | - | - | - | - |
| Current Portion of Long Term Debt (Contra) | $(8,915)$ | $(4,117)$ | $(4,133)$ | $(154,148)$ | $(154,164)$ | $(154,179)$ |

## 2021 Budget

 Balance Sheet cont.

## Notes

1 - Retained earnings deficit will be brought forward from JMB Crushing Systems Inc. and Mantle Materials Group, Ltd. Exact amount is under evaluation.
2 - As pit land is disturbed by mining operations an ARO asset and liability of equal value is booked. The ARO liability is reduced as actual reclamation is performed. The ARO asset is depreciated on a Units of Production ("UoP") basis.
3 - Contigent consideration is recoded at cost in the budget, however for accounting purposes is recognized at fair value at each reporting period.
4 - No Deferred tax asset("DTA") calculation was budgeted however for accounting purposes will be calculated.
5 - Cash balance has since been revised based on reduced days sales outstanding. The 13 week cash flow report reflects managements current outlook.

## 2021 Budget Income Statement




2021 Budget Income Statement cont.

|  | Actual |  |  | Budget |  |  |  |  |  | Note |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | May-21 | Jun-21 | Jut-21 | Aug-21 | Sep-21 | Oct 21 | Nov-21 | Dec-21 | FY2021 |  |
| Accounting Fees | - | - |  | 12,000 | - | 24,000 | - | 10,000 | 46,000 |  |
| Legal Fees | - | - | 2,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 10,500 |  |
| Other Professional Services | 27,633 | - | - | 1,420 | 1,420 | 1,420 | 1,420 | 1,420 | 37,573 |  |
| Utilites | 3,332 | 2,724 | 3,391 | 6,585 | 6,585 | 6,585 | 6,585 | 6,585 | 49,427 |  |
| Property Rent | 6,038 | 5,951 | 5,951 | 6,468 | 6,468 | 6,468 | 6,468 | 6,468 | 51,314 |  |
| Property Taxes | 5,368 | 5,368 | 5,841 | 4,728 | 4,728 | 4,728 | 4,728 | 4,728 | 37,139 |  |
| Depreciation - Capitalized Property Lease | 16,481 | 16,481 | 16,481 | 17,300 | 17,300 | 17,300 | 17,300 | 17,300 | 137,584 |  |
| Advertising \& Promotions |  | 1,475 | 6,611 | 2,857 | 2,857 | 2,857 | 2,857 | 2,857 | 20,000 |  |
| Business Subscriptions | - | - | - | 125 | 125 | 125 | 125 | 125 | 875 |  |
| Dues \& Licenses | - | - | 444 | 339 | 339 | 339 | 339 | 339 | 2,373 |  |
| Office Supplies | 43 | 726 | 714 | 150 | 150 | 150 | 150 | 150 | 1,693 |  |
| Office Services | 1,950 | 1,920 | 2,511 | 690 | 690 | 690 | 690 | 690 | 9,380 |  |
| Small Office Assets | 654 | 140 | 200 | 150 | 150 | 150 | 150 | 150 | 1,704 |  |
| Bank Service Fees | 138 | 245 | 237 | 30 | 30 | 30 | 30 | 30 | 348 |  |
| Software Subscriptions | 2,404 | 4,084 | 2,846 | 2,297 | 2,297 | 2,297 | 2,297 | 2,297 | 20,156 |  |
| IT Services | 248 | 630 | 135 | 300 | 300 | 300 | 300 | 300 | 2,348 |  |
| Internet \& Web Hosting | 789 | 478 | 478 | 63 | 63 | 63 | 63 | 63 | 1,226 |  |
| Communications | 1,577 | 671 | 2,690 | 1,053 | 1,053 | 1,053 | 1,053 | 1,053 | 8,946 |  |
| Management - Travel \& Accommodations | - | - | 2,031 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 10,500 |  |
| Management - Vehicle Fuel | 785 | 924 | 3,721 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 18,285 |  |
| Management - Vehicle Repair \& Maintenance | - | - |  | 200 | 200 | 200 | 200 | 200 | 1,400 |  |
| Management - Vehicle Allowances | 4,144 | 5,517 | 3,769 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 24,444 |  |
| Meals \& Entertainment | - | 148 | 829 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 28,000 |  |
| Professional Development | 734 | - | - | 1,287 | 1,287 | 1,287 | 1,287 | 1,287 | 9,743 |  |
| Recruitment Expense | 14,666 | - | 140 | - | - | - | - | - | 14,666 |  |
| Gifts | - | - | 208 | 200 | 200 | 200 | 200 | 200 | 1,400 |  |
| Total General \& Administrative | 246,775 | 141,732 | 170,394 | 166,353 | 151,344 | 177,259 | 149,333 | 162,167 | 1,367,863 |  |
| \% of Revenue |  | 548\% | 25\% | 12\% | 11\% | 13\% | 15\% | 246\% | 24\% |  |
| Operating Income | $(265,297)$ | $(126,216)$ | $(35,652)$ | 110,481 | 117,364 | 90,114 | 42,128 | ( 157,523) | ( 292,488) |  |
| Operating Income (Less Equip. \& Pit Depreciation) | $(260,017)$ | $(120,878)$ | (29,797) | 144,121 | 152,248 | 124,295 | 75,928 | ( 142,801 ) | ( 100,908) |  |
| Other Expenses (Income) |  |  |  |  |  |  |  |  |  |  |
| Other Income | - | - | - | ( 157,950 ) | ( 36,040 ) | $(36,040)$ | - | - | $(230,030)$ | 2 |
| Interest | 28,119 | 24,446 | 25,774 | 25,540 | 25,414 | 24,552 | 25,205 | 24,342 | 192,523 |  |
| Fees | 156,343 | 41,047 | 14,342 | 990 | 990 | 990 | 990 | 990 | 76,327 |  |

## 2021 Budget Income Statement cont.

## Loss(Gain) On FV Change of Contigent Consideration Loss (Gain) On Disposal Of Asset Tax Expense <br> Total Other Expenses (Income)

## Net Income

## EBITDA

(+) Net Income
(+) Depreciation \& Amorization
( + ) Total Other Expenses from above

## EBITDA

## Adjusted EBITDA

(+) EBITDA from above
(+) Total Adjustments to EBITDA

## Adjusted EBITDA

## Notes

1 - Includes shop sub-rental income.
2 - Includes Canadian wage and rent subsidies.
3 - Pit development amortization methodology under evaluation.

| Actual |  |  | Budget |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Oct21 | Nov-21 | Dec-21 | FY2021 |
| $(2,002,868)$ - | 24,541 | $\begin{gathered} \hline 24,187 \\ (12,064) \end{gathered}$ |  |  |  |  |  |  |
| (1,818,407) | 90,034 | 52,239 | ( 131,421 ) | (9,636 ) | ( 10,498 ) | 26,195 | 25,332 | 38,819 |
| 1,553,110 | $(216,250)$ | $(87,891)$ | 241,902 | 127,001 | 100,612 | 15,933 | $(182,855)$ | $(331,307)$ |
| 1,553,110 | (216,250) | (87,891) | 241,902 | 127,001 | 100,612 | 15,933 | (182,855) | ( 331,307 ) |
| 21,761 | 21,819 | 22,336 | 50,940 | 52,184 | 51,482 | 51,101 | 32,023 | 329,163 |
| $(1,818,407)$ | 90,034 | 52,239 | ( 131,421 ) | $(9,636)$ | $(10,498)$ | 26,195 | 25,332 | 38,819 |
| ( 243,536 ) | ( 104,397) | (13,316) | 161,421 | 169,548 | 141,595 | 93,228 | (125,500) | 36,676 |
| ( 243,536 ) | ( 104,397) | ( 13,316 ) | 161,421 | 169,548 | 141,595 | 93,228 | (125,500) | 36,676 |
| 120,780 | - | 10,377 | - | - | - | - | - | 119,530 |
| (122,756 ) | ( 104,397) | $(2,939)$ | 161,421 | 169,548 | 141,595 | 93,228 | (125,500) | 156,206 |

## 2021 Budget Covenants

|  | Aug-21 | Sep-21 | Oct-21 | Nov-21 | Dec-21 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed Charge Coverage |  |  |  |  |  |
| LTM EBITDA | \$ $(122,666)$ | \$ 46,882 | \$ 188,478 | \$ 281,706 | \$ 156,206 |
| Less: LTM Cash Taxes |  |  |  |  |  |
| Less: Gross Capex | 1,000 | 1,000 | 1,000 | 13,000 | 1,000 |
| LTM Principal and Interest ${ }^{(1)}$ | 109,362 | 110,955 | 175,382 | 174,017 | 172,624 |
| Fixed Charge Ratio $-1.11 x$ $0.43 x$ $1.08 x$ $1.69 x$ $0.91 x$ <br> Covenant Limit      |  |  |  |  |  |
|  |  |  |  |  |  |
| Pass / Fail | n/a | n/a | n/a | n/a | n/a |
| Minimum EBITDA Required | \$ | \$ | \$ | \$ | \$ - |
| Senior Leverage Ratio |  |  |  |  |  |
| LTM EBITDA | \$ $(122,666)$ | \$ 46,882 | \$ 188,478 | \$ 281,706 | \$ 156,206 |
| Total Senior Debt |  |  |  |  |  |
| Revolver | \$ | \$ | \$ | \$ | \$ - |
| Fiera Tranche A $3,730,500$ $3,730,500$ $3,730,500$ $3,730,500$ $3,730,500$ <br> Fiera Tranche B ${ }^{(\underline{\prime} \mid}$      |  |  |  |  |  |
|  |  |  |  |  |  |
| Fiera Tranche D tquipment - -inancing | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| Total Senior Debt | \$ 3,880,500 | \$3,880,500 | \$3,880,500 | \$3,880,500 | \$3,880,500 |
| Senior Leverage Ratio | -31.63x | 82.77x | 20.59x | 13.78x | 24.84x |
| Covenant Limit |  |  |  |  |  |
| Pass / Fail | n/a | n/a | n/a | n/a | n/a |
| Minimum EBITDA Required | $n / a$ | $n / a$ | n/a | $n / a$ | $n / a$ |
| Current Ratio |  |  |  |  |  |
| Current Assets | \$ 3,484,484 | \$4,161,571 | \$4,375,002 | \$ 4,023,245 | \$ 2,971,602 |
| Current Liabilities | 1,975,360 | 2,512,866 | 2,764,884 | 2,396,552 | 1,520,142 |
| Current Ratio | 1.76x | 1.66 x | 1.58x | 1.68x | 1.95x |
| Covenant Limit |  |  |  |  |  |
| Pass / Fail | n/a | n/a | n/a | n/a | n/a |

Notes:
(1) Payments for Facility B are excluded from the calculation prior to March 31, 2025
(2) Facility B balance excluded until March 31, 2025

## Weekly Cash Flow Statement

| Weok Endin? | $\begin{gathered} \text { Week } 1 \\ 20-A u q-21 \end{gathered}$ | $\begin{aligned} & \text { Week } 2 \\ & \text { 27-Aug-21 } \end{aligned}$ | $\begin{aligned} & \text { Week } 3 \\ & \text { 3-Sep-21 } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Week } 4 \\ 10-S e p-21 \end{gathered}$ | $\begin{gathered} \text { Week } 5 \\ \text { 17-Sep-21 } \end{gathered}$ | $\begin{gathered} \text { Week } 6 \\ \underline{24-S e p-21} \end{gathered}$ | $\begin{gathered} \text { Week } 7 \\ \text { 1-Oct } 21 \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Week } 8 \\ & \text { 8-Oct21 } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { Week } 9 \\ \text { 15-Oct-21 } \end{gathered}$ | $\begin{aligned} & \text { Week } 10 \\ & \text { 22-Oct21 } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Week } 11 \\ & \text { 29-Oct21 } \\ & \hline \end{aligned}$ | Week 12 <br> 5-Nov-21 | $\begin{gathered} \text { Week } 13 \\ \text { 12-Nov-21 } \\ \hline \end{gathered}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Opening Cash Balance | 183,446 | 183,446 | 150,933 | 144,643 | 93,178 | 344,287 | 301,033 | 815,629 | 650,060 | 794,845 | 751,742 | 944,402 | 761,128 | 183,446 |
| MD of Bonnyville | - | - | - | - | 703,090 | - | 747,974 | - | 669,672 | - | 721,185 | - | 721,185 | 3,563,107 |
| Other Customer Receipts | - | - | 5,805 | 2,848 | - | 2,806 | 3,728 | $\cdot$ | 1,454 | - | - | - |  | 16,639 |
| Reclamation Trust Reimbursement | - | - | 13,500 | - | - | - | - | 4,500 | . | - | - | 4,500 |  | 22,500 |
| Rental Income | - | - | 13,000 | - | - | 1,500 | 13,000 | - | - | - |  | 13,000 |  | 40,500 |
| Canadian Emergency Rent Subsidy | - | - | 70,950 | - | - | - | 17,000 | - | - | - | - | 17,000 |  | 104,950 |
| Canadian Emergency Wage Subsidy | - | - | - | - | - | - | 106,040 | . | - | - | - | 19,040 |  | 125,080 |
| Total Receipts | - | - | 103,255 | 2,848 | 703,090 | 4,306 | 887,742 | 4,500 | 671,128 | - | 721,185 | 53,540 | 721,185 | 3,872,776 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable | - | - | ( 61,474 ) | ( 15,585 ) | $(445,953)$ | ( 11,047 ) | $(313,076)$ | - | $(122,442)$ | - | (117,713) | - |  | $(1,087,290)$ |
| Fiera | - | - | - | - | (892) | - | - | - | $(66,683)$ | - | - |  |  | $(67,575)$ |
| ATB | - | - | - | (701) | - | - | - | - | (701) | - | - |  | (701) | $(2,104)$ |
| Vehicle Lease | - | - | - | (894) | - | - | - | (894) | - | - | - | - | (894) | $(2,683)$ |
| Other Lease | - | - | - | (389) | - | - | - | (389) | - | - | - | - | (389) | (1,168) |
| Insurance | - | $\cdot$ | $(4,840)$ | - | - | $\checkmark$ | $(4,840)$ | - | - | - | - | $(4,840)$ | . | (14,521) |
| Payroll | - | $(31,448)$ | - | $(31,448)$ | - | $(31,503)$ |  | $(31,503)$ | - | $(31,503)$ | - | $(31,503)$ |  | $(188,908)$ |
| Source Deductions | - | - | - | - | - | - | - | - | ( 108,153) | - | - | - |  | ( 108,153 ) |
| Group Benefits | - | - | $(2,958)$ | - | - | - | ( 2,958 ) | - | - | - | $(2,958)$ | $\checkmark$ | $\bullet$ | $(8,873)$ |
| Professional fees | - | - | ( | - | - | - | $(12,000)$ | - | - | (355) | (355) | $(70,730)$ | (730) | $(84,170)$ |
| Occupancy Expense | - | (65) | $(32,366)$ | - | (575) | - | $(32,366)$ | - | (575) | . | . | $(32,366)$ |  | $(98,314)$ |
| Provision for GST Paid | - | - | - | - | - | - | - | - | - | - | - | (20,099) | - | $(20,099)$ |
| Load \& Scale | - | - | - | - | - | - | - | - | - | - | - | - | $(9,921)$ | (9,921) |
| Trucking | - | - | - | - | - | - | - | - | (223,224) | - | ( 240,395 ) | (70,000) | $(240,395)$ | ( 704,014 ) |
| Crushing | - | - | - | - | - | - | - | - | - | - | (161,912) | (70,000) | (174,367) | $(406,278)$ |
| Royalty | - | - | - | - | - | - | - | - | - | - ${ }^{-}$ | - | - |  | - |
| WCB Expense | - | - | - | $\bullet$ | - | - | - | - | - | $(6,236)$ | - | - | - | $(6,236)$ |
| Advertising \& Promotions | - | - | $(2,214)$ | (714) | (714) | (714) | ( 2,214 ) | (714) | (714) | (714) | (714) | $(2,214)$ | (714) | $(12,357)$ |
| Business Memberships | - | - | (31) | (31) | (31) | (31) | (31) | (31) | (31) | (31) | (31) | (31) | (31) | (344) |
| Meals \& Entertainment | - | - | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(11,000)$ |
| Office Expense | - | - | (585) | (395) | (395) | (395) | (585) | (395) | (395) | (395) | (525) | (455) | (395) | $(4,910)$ |
| Information Technology | - | - | (729) | (808) | (75) | (75) | (729) | (808) | (75) | (75) | (75) | (729) | (808) | $(4,987)$ |
| Intemet \& Web Hosting | - | - | - | - | - | (411) | - | - | - | (411) | - | - |  | (822) |
| Communications | - | - | $(1,000)$ | - | - | (37) | $(1,000)$ | - | - | (37) | (500) | ( 500 ) | - | $(3,073)$ |
| Management - Travel \& Accommodations | - | - | (300) | ( 300 ) | (300) | (300) | ( 300 ) | ( 300 ) | ( 300 ) | (300) | (300) | ( 300 ) | ( 300 ) | (3,300) |
| Management Vehicle - Fuel | - | - | (625) | (625) | (625) | (625) | (625) | (625) | (625) | (625) | (625) | (625) | (625) | $(6,875)$ |
| Management Vehicle - R8M | - | $\cdot$ | (50) | (50) | (50) | (50) | (50) | (50) | (50) | (50) | (50) | (50) | (50) | (550) |
| Provision for other | - | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(1,000)$ | $(12,000)$ |
| Professional Development | - | - | (372) | (372) | (372) | (372) | (372) | (372) | (372) | (372) | (372) | (372) | (372) | $(4,089)$ |
| Havener Reclamation Security | - | - | - | - | - | (47,50) | - | (131,988) | - | - | - | - | . | (131.988) |
| Total Disbursements | - | $(32,513)$ | $(109,545)$ | ( 54,312) | (451,981) | $(47,560)$ | ( 373,146 ) | $(170,069)$ | ( 526,340) | $(43,104)$ | ( 528,524 ) | ( 236,815) | (432,692) | $(3,006,601)$ |
| Total Net Cash Flow | - | $(32,513)$ | $(6,290)$ | ( 51,464 ) | 251,109 | $(43,254)$ | 514,595 | (165,569) | 144,785 | $(43,104)$ | 192,661 | $(183,275)$ | 288,493 | 866,175 |
| Ending Cash Balance | 183,446 | 150,933 | 144,643 | 93,178 | 344,287 | 301,033 | 815,629 | 650,080 | 794,845 | 751,742 | 944,402 | 761,128 | 1,049,621 | $\overline{1,049,621}$ |

THIS IS EXHIBIT "D" TO THE AFFIDAVIT OF CORY PICHOTA SWORN ON THE 8TH DAY OF AUGUST, 2023

A Commissioner for Oath in and for the
Province of Alberta

## EQUIPMENT ACQUISITION ANALYSIS

Flasha Deal Analysis \& Assumptions


## MANTLE

MATERIALS GROUP

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## DEAL ASSUMPTIONS \& ANALYSIS (1/2)

## Deal Assumptions

| Financing |  |  | Note |  |
| :--- | :--- | :--- | ---: | :--- |
| Flasha Equipment Purchase | $1,700,000$ | Financing Assumption | $1,700,000$ | 1 ) |
| Flasha Equipment FMV | $2,900,000$ | Loan To Value | $100 \%$ |  |
| Term | 36 Months | Rate | $12.9 \%$ |  |
| Amortization | 60 Months | Monthly Payment |  |  |

## Sales \& COGS



| Discount Rate | 12.90\% |  |  |  | Residual Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2021}$ | 2022 | 2023 | $\underline{2024}$ | 2025 | $\underline{2026}$ |
| Crushing Volume |  | 500,000 | 500,000 | 500,000 | 500,000 |  |
| Upfront Cash Costs (R\&M \& Mobilization) | ( 200,000) |  |  |  |  |  |
| Internal Crushing Profit (less depreciation) | ) | 1,255,000 | 1,255,000 | 1,255,000 | 1,255,000 |  |
| Less Repayment | $(77,188)$ | (463,128) | $(463,128)$ | ( 1,196,355) |  |  |
| Cash Flow | ( 277,188) | 791,872 | 791,872 | 58,645 | 1,255,000 | 580,000 |
| NPV | 2,174,475 |  |  |  |  |  |

Notes
1 - Purchase price is an estimate only and is not confirmed by Trustee
2 - Assumes Flasha crusher is used to service Mantle's existing book of work for 2022

- External volume crushed for other customers
- Estimated crushing cost is derived using competitor data


## DEAL ASSUMPTIONS \& ANALYSIS (2/2)

| Accretion Analysis |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Jan-22 | Feb-22 | Mar-22 | Apr-22 | May-22 | Jun-22 | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Total |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |
| With Equipment | ( 87,857) | 104,189 | 113,898 | 98,513 | 320,851 | 354,108 | 365,683 | 354,098 | 229,875 | $(69,158)$ | $(69,163)$ | $(69,168)$ | 1,645,873 |
| Without Equipment | $(140,149)$ | $(10,852)$ | (1,143) | $(16,529)$ | 145,068 | 183,094 | 194,669 | 183,084 | 92,495 | $(121,449)$ | ( 121,454) | ( 121,459) | 265,373 |
| Variance | 52,292 | 115,042 | 115,042 | 115,042 | 175,784 | 171,015 | 171,015 | 171,015 | 137,381 | 52,292 | 52,292 | 52,292 | 1,380,500 |
| Accretion/Dilution | -37\% | -1060\% | -10062\% | -696\% | 121\% | 93\% | 88\% | 93\% | 149\% | -43\% | -43\% | -43\% | 520\% |
| Cash Flow |  |  |  |  |  |  |  |  |  |  |  |  |  |
| With Equipment | 611,653 | 278,143 | 419,094 | 510,799 | 663,274 | 494,810 | 793,400 | 1,242,436 | 1,567,577 | 1,674,093 | 1,851,607 | 1,494,464 |  |
| Without Equipment | 717,583 | 444,867 | 573,330 | 660,775 | 734,091 | 428,487 | 604,095 | 915,991 | 1,137,627 | 1,239,882 | 1,398,980 | 1,023,421 |  |
| Variance | ( 105,930) | $(166,724)$ | ( 154,236) | $(149,975)$ | $(70,817)$ | 66,322 | 189,306 | 326,445 | 429,950 | 434,211 | 452,627 | 471,043 |  |
| Accretion/Dilution | -15\% | -37\% | -27\% | -23\% | -10\% | 15\% | 31\% | 36\% | 38\% | 35\% | 32\% | 46\% |  |
| Senior Leverage Ratio |  |  |  |  |  |  |  |  |  |  |  |  |  |
| With Equipment | -30.17x | -69.84x | 155.55x | 40.78x | 9.54x | 5.12x | 3.69x | 3.23x | 3.08x | 3.37x | 3.26x | 3.11x |  |
| Without Equipment | -107.24x | -82.50x | -80.54x | -59.97x | 19.88x | 7.58x | 5.23x | 5.00x | 5.45 x | 8.15x | 14.80x | 14.06x |  |
| Variance | 77.07 | 12.66 | 236.09 | 100.75 | ( 10.34 ) | (2.46) | (1.53) | (1.77) | (2.38) | (4.78) | (11.54) | ( 10.94 ) |  |
| Accretion/Dilution | -72\% | -15\% | -293\% | -168\% | -52\% | -33\% | -29\% | -35\% | -44\% | -59\% | -78\% | -78\% |  |
| Fixed Coverage Ratio |  |  |  |  |  |  |  |  |  |  |  |  |  |
| With Equipment | -0.52x | -0.20x | 0.08x | 0.26x | 1.01x | 1.77x | 2.31x | 2.50x | 2.47 x | 1.72x | 1.77x | 1.85x |  |
| Without Equipment | -0.15x | -0.20x | -0.20x | -0.21x | 0.67x | 1.78x | 2.61x | 2.78x | 2.54x | 1.07x | 0.59x | 0.62x |  |
| Variance | (0.37) | (0.00) | 0.29 | 0.47 | 0.34 | (0.01) | (0.30) | (0.28) | (0.08) | 0.65 | 1.18 | 1.23 |  |
| Accretion/Dilution | 247\% | 2\% | -142\% | -219\% | 51\% | 0\% | -12\% | -10\% | -3\% | 61\% | 201\% | 197\% |  |
| Net Working Capital (Less CPLTD) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| With Equipment | 487,787 | 519,540 | 563,238 | 589,320 | 838,487 | 1,120,168 | 1,414,169 | 1,695,841 | 1,853,987 | 1,563,727 | 1,423,927 | 1,284,837 |  |
| Without Equipment | 750,278 | 705,583 | 672,833 | 622,467 | 734,445 | 883,705 | 1,045,285 | 1,194,537 | 1,253,896 | 949,938 | 796,440 | 643,653 |  |
| Variance | ( 262,490 ) | $(186,043)$ | (109,595) | $(33,147)$ | 104,042 | 236,463 | 368,884 | 501,304 | 600,091 | 613,789 | 627,486 | 641,184 |  |
| Accretion/Dilution | -35\% | -26\% | -16\% | -5\% | 14\% | 27\% | 35\% | 42\% | 48\% | 65\% | 79\% | 100\% |  |
| Equipment Fair Market Value Accretion |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchase Price | 1,700,000 |  |  |  |  |  |  |  |  |  |  |  |  |
| FMV | 2,900,000 |  |  |  |  |  |  |  |  |  |  |  |  |
| Variance | 200,000.00 ) |  |  |  |  |  |  |  |  |  |  |  |  |
| Accretion/Dilution | 71\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Covenant Limits |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Senior Leverage Limit (Max) |  |  |  |  |  | 10.00x |  |  | 6.00x |  |  | 4.00x |  |
| Fixed Charge Coverage Limit (Min) |  |  |  |  |  | 0.50x |  |  | 0.75x |  |  | 1.25x |  |
| Current Ratio Limit (Min) |  |  |  |  |  | 1.00x |  |  | 1.00x |  |  | 1.00x |  |

Summary \& Sensitivty

## 2022 EBITDA SENSITIVITY

|  | 2022 External Crushing Volume |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Crushing | 250,000 |  |  |  |
| Gross Margin | $10 \%$ | 997,041 | $1,606,765$ | $2,216,000$ |
|  | $15 \%$ | $1,047,060$ | $1,698,466$ | $2,349,872$ |
|  | $20 \%$ | $1,097,078$ | $1,790,166$ | $2,483,254$ |

2022 NET WORKING CAPITAL SENSITIVITY 2022 External Crushing Volume


|  |  |  |  |
| :--- | ---: | ---: | ---: |
| 2022 External Crushing Volume |  |  |  |
| $10 \%$ | - | 250,000 | 500,000 |
| $15 \%$ | $1,015,773$ | $1,456,302$ | $1,896,831$ |
| $20 \%$ | $1,065,792$ | $1,545,785$ | $2,025,779$ |
| $1,115,810$ | $1,635,269$ | $2,154,728$ |  |

The above crushing volumes are in addition to the 250,000 tonnes that would be crushed internally in 2022

|  | Jan-22 | Feb-22 | Mar-22 | Apr-22 | May-22 | Jun-22 | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income Statement |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Volume Produced (Tonnes) | 25,000 | 25,000 | - | - | 48,400 | 46,200 | 48,400 | 46,200 | 10,800 | - | - | - | 250,000 |
| Volume Stripping \& Clearing (Tonnes) | - | - | - | - | 100,000 | - | - | - | - | ${ }^{\circ}$ | - |  | 100,000 |
| Volume Sold (Tonnes) | 2,500 | 27,500 | 32,500 | 27,500 | 51,700 | 49,800 | 52,800 | 49,800 | 36,400 | 2,500 | 2,500 | 2,500 | 338,000 |
| Volume Subcontract Crushing | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 20,833 | 250,000 |
| Revenue | 162,135 | 837,135 | 886,885 | 837,135 | 1,490,535 | 1,439,235 | 1,469,085 | 1,439,235 | 1,077,435 | 162,135 | 162,135 | 162,135 | 10,125,220 |
| Cost of Sales | 151,084 | 643,249 | 660,076 | 628,986 | 1,088,984 | 1,003,072 | 1,022,743 | 1,003,124 | 743,443 | 120,447 | 120,473 | 120,499 | 7,306,181 |
| Gross Profit | 11,051 | 193,886 | 226,809 | 208,149 | 401,552 | 436,163 | 446,342 | 436,111 | 333,992 | 41,688 | 41,662 | 41,636 | 2,819,039 |
| Gross Margin \% | 7\% | 23\% | 26\% | 25\% | 27\% | 30\% | 30\% | 30\% | 31\% | 26\% | 26\% | 26\% | 28\% |
| General \& Administrative | 165,535 | 156,345 | 163,955 | 160,700 | 162,036 | 162,037 | 162,038 | 162,039 | 162,040 | 162,041 | 162,042 | 162,043 | 1,942,850 |
| Operating Income | ( 154,484) | 37,541 | 62,854 | 47,448 | 239,516 | 274,126 | 284,304 | 274,072 | 171,952 | ( 120,353) | ( 120,380) | ( 120,407) | 876,189 |
| Interest Expenses | 43,166 | 41,678 | 38,505 | 42,134 | 40,482 | 41,445 | 39,802 | 40,743 | 40,389 | 39,081 | 38,784 | 37,198 | 483,407 |
| Other Expenses | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 11,875 |
| Net Income | ( 198,640) | ( 5,126 ) | 23,359 | 4,325 | 198,044 | 231,691 | 243,512 | 232,340 | 130,574 | ( 160,423 ) | ( 160,154) | ( 158,595 ) | 380,908 |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 66,627 | 66,648 | 51,044 | 51,065 | 81,336 | 79,983 | 81,379 | 80,026 | 57,923 | 51,195 | 51,217 | 51,239 | 769,684 |
| (+) Interest | 43,166 | 41,678 | 38,505 | 42,134 | 40,482 | 41,445 | 39,802 | 40,743 | 40,389 | 39,081 | 38,784 | 37,198 | 483,407 |
| (+) Total Other Expenses | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 11,875 |
| EBITDA | (87,857) | 104,189 | 113,898 | 98,513 | 320,851 | 354,108 | 365,683 | 354,098 | 229,875 | $(69,158)$ | $(69,163)$ | $(69,168)$ | 1,645,873 |


| EBIDA | (87,057) | 104,189 | 113,898 | 98,513 | 320,051 | 354,108 | 365,683 | 354,098 | 229,075 | (69,158) | (69,163) | (69,168) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance Sheet |  |  |  |  |  |  |  |  |  |  |  |  |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash | 611,653 | 278,143 | 419,094 | 510,799 | 663,274 | 494,810 | 793,400 | 1,242,436 | 1,567,577 | 1,674,093 | 1,851,607 | 1,494,464 |
| Accounts Receivable | 119,000 | 214,200 | 226,100 | 226,100 | 912,170 | 2,253,125 | 2,908,010 | 2,908,010 | 2,528,120 | 1,187,165 | 226,100 | 226,100 |
| Prepaids \& Deposits | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 |
| ATB - Inventory | 769,395 | 754,170 | 738,945 | 723,720 | 708,495 | 693,270 | 678,045 | 662,820 | 647,595 | 632,370 | 617,145 | 601,920 |
| Inventory | 270,300 | 270,300 | 166,600 | 93,350 | 239,648 | 210,014 | 174,078 | 144,444 | 1,830 | 1,830 | 1,830 | 1,830 |
| Current Assets | 1,834,111 | 1,580,575 | 1,614,502 | 1,617,732 | 2,587,350 | 3,714,981 | 4,617,296 | 5,021,473 | 4,808,885 | 3,559,220 | 2,760,444 | 2,388,077 |
| Property \& Equipment | 2,164,451 | 2,114,428 | 2,064,384 | 2,014,319 | 1,964,233 | 1,914,128 | 1,864,002 | 1,813,857 | 1,763,692 | 1,713,506 | 1,663,301 | 1,613,076 |
| Mineral Properties | 12,917,213 | 12,901,588 | 12,901,588 | 12,901,588 | 12,871,338 | 12,842,463 | 12,812,213 | 12,783,338 | 12,776,588 | 12,776,588 | 12,776,588 | 12,776,588 |
| Reclamation Security | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 |
| Reclamation Trust | 280,711 | 233,925 | 187,140 | 140,355 | 93,570 | 46,785 | - | - | - | - | - | - |
| Severance Trust | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Investment | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 |
| Long Term Prepaid Expenses \& Deposi | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 |
| Total Assets | 19,093,629 | 18,727,660 | 18,664,758 | 18,571,138 | 19,413,635 | 20,415,501 | 21,190,655 | 21,515,812 | 21,246,308 | 19,946,459 | 19,097,477 | 18,674,884 |


| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Payable | 513,166 | 243,102 | 248,557 | 240,929 | 976,605 | 1,837,781 | 2,461,320 | 2,599,049 | 2,243,540 | 1,299,361 | 655,610 | 437,557 |
| Current Portion of LTD | 791,385 | 795,204 | 780,184 | 767,224 | 795,390 | 823,985 | 852,541 | 881,133 | 911,351 | 791,402 | 821,846 | 852,309 |
| Current Liabilities | 1,304,551 | 1,038,306 | 1,028,740 | 1,008,153 | 1,771,995 | 2,661,765 | 3,313,860 | 3,480,182 | 3,154,891 | 2,090,763 | 1,477,456 | 1,289,866 |
| Accrued Reclamation Obligation | 1,140,993 | 1,094,208 | 1,047,423 | 1,000,638 | 953,853 | 907,067 | 860,282 | 860,282 | 860,282 | 860,282 | 860,282 | 860,282 |
| Long Term Debt | 4,973,063 | 4,930,245 | 4,905,330 | 4,879,753 | 4,812,144 | 4,744,329 | 4,675,656 | 4,607,147 | 4,537,357 | 4,467,054 | 4,396,529 | 4,325,116 |
| Contigent Consideration | 6,970,997 | 6,966,001 | 6,961,006 | 6,956,010 | 6,951,015 | 6,946,019 | 6,941,024 | 6,936,028 | 6,931,033 | 6,926,037 | 6,921,042 | 6,916,046 |
| Total Liabilities | 14,389,603 | 14,028,760 | 13,942,499 | 13,844,554 | 14,489,007 | 15,259,181 | 15,790,823 | 15,883,640 | 15,483,563 | 14,344,137 | 13,655,309 | 13,391,311 |
| Shareholder's Equity |  |  |  |  |  |  |  |  |  |  |  |  |
| Equity Capital | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 |
| Retained Earnings | ( 53,774,196 ) | ( 53,779,322) | ( 53,755,963) | ( 53,751,639) | ( 53,553,594 ) | ( 53,321,903 ) | ( 53,078,390 ) | ( 52,846,051 ) | ( 52,715,477) | ( 52,875,900 ) | ( 53,036,054 ) | ( 53,194,649) |
| Shareholder's Equity | 4,704,026 | 4,698,900 | 4,722,259 | 4,726,584 | 4,924,628 | 5,156,319 | 5,399,832 | 5,632,172 | 5,762,745 | 5,602,322 | 5,442,168 | 5,283,574 |
| Total Liabilities \& Shareholder's Equity | 19,093,629 | 18,727,660 | 18,664,758 | 18,571,138 | 19,413,635 | 20,415,501 | 21,190,655 | 21,515,812 | 21,246,308 | 19,946,459 | 19,097,477 | 18,674,884 |

Ratios
TTM Adjusted EBITDA
exed Leverage
Current Ratio
Net Working Capital (Less CPLTD)

| $(182,893)$ | $(78,704)$ | 35,194 | 133,707 |
| ---: | ---: | ---: | ---: |
| -30.17 x | -69.84 x | 155.55 x | 40.78 x |
| -0.52 x | -0.20 x | 0.08 x | 0.26 x |
| 1.41 x | 1.52 x | 1.57 x | 1.60 x |
| 487,787 | 519,540 | 563,238 | 589,320 |


| 569,442 | $1,056,951$ | $1,458,438$ |
| ---: | ---: | ---: |
| 9.54 x | 5.12 x | $3.69 \times$ |
| 1.01 x | 1.77 x | $2.31 x$ |
| 1.46 x | 1.40 x | 1.39 x |
| 838,487 | $1,120,168$ | $1,414,169$ |

$1,663,390$
$3.23 x$
$2.50 x$
$1.44 x$
$1,695,841$

| $1,735,993$ | $1,534,470$ | $1,580,310$ | $1,645,873$ |
| ---: | ---: | ---: | ---: |
| 3.08 x | 3.37 x | 3.26 x | 3.11 x |
| 2.47 x | 1.72 x | 1.77 x | 1.85 x |
| 1.52 x | 1.70 x | 1.87 x | 1.85 x |
| $1,853,987$ | $1,563,727$ | $1,423,927$ | $1,284,837$ |


|  | Jan-22 | Feb-22 | Mar-22 | Apr-22 | May-22 | Jun-22 | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Volume Produced (Tonnes) | 25,000 | 25,000 | - | - | 48,400 | 46,200 | 48,400 | 46,200 | 10,800 | - | - | - | 250,000 |
| Volume Stripping \& Clearing (Tonnes) | - | - | - | - | 100,000 | - | - |  | - | - | - | - | 100,000 |
| Volume Sold (Tonnes) | 2,500 | 27,500 | 32,500 | 27,500 | 51,700 | 49,800 | 52,800 | 49,800 | 36,400 | 2,500 | 2,500 | 2,500 | 338,000 |
| Volume Subcontract Crushing | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Revenue | 48,802 | 723,802 | 773,552 | 723,802 | 1,377,202 | 1,325,902 | 1,355,752 | 1,325,902 | 964,102 | 48,802 | 48,802 | 48,802 | 8,765,220 |
| Cost of Sales | 61,709 | 616,624 | 633,451 | 602,361 | 1,123,101 | 1,032,420 | 1,052,091 | 1,032,472 | 739,157 | 31,072 | 31,098 | 31,124 | 6,986,681 |
| Gross Profit | ( 12,907) | 107,177 | 140,101 | 121,440 | 254,101 | 293,481 | 303,660 | 293,430 | 224,945 | 17,730 | 17,704 | 17,678 | 1,778,539 |
| Gross Margin \% | -26\% | 15\% | 18\% | 17\% | 18\% | 22\% | 22\% | 22\% | 23\% | 36\% | 36\% | 36\% | 20\% |
| General \& Administrative | 165,535 | 156,345 | 163,955 | 160,700 | 162,036 | 162,037 | 162,038 | 162,039 | 162,040 | 162,041 | 162,042 | 162,043 | 1,942,850 |
| Operating Income | ( 178,443) | ( 49,167) | ( 23,854 ) | ( 39,260) | 92,065 | 131,444 | 141,623 | 131,391 | 62,905 | ( 144,311) | ( 144,338) | ( 144,365) | (164,311) |
| Interest Expenses | 24,994 | 24,887 | 22,509 | 24,672 | 23,807 | 24,454 | 23,589 | 24,234 | 24,122 | 23,576 | 23,015 | 22,180 | 286,039 |
| Other Expenses | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 11,875 |
| Net Income | ( 204,426 ) | ( 75,044 ) | ( 47,353) | (64,922) | 67,269 | 106,001 | 117,044 | 106,167 | 37,793 | (168,876) | (168,343) | ( 167,535) | ( 462,225) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 38,294 | 38,315 | 22,711 | 22,732 | 53,002 | 51,649 | 53,046 | 51,693 | 29,590 | 22,862 | 22,884 | 22,906 | 429,684 |
| (+) Interest | 24,994 | 24,887 | 22,509 | 24,672 | 23,807 | 24,454 | 23,589 | 24,234 | 24,122 | 23,576 | 23,015 | 22,180 | 286,039 |
| (+) Total Other Expenses | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 990 | 11,875 |
| EBITDA | $(140,149)$ | (10,852) | $(1,143)$ | $(16,529)$ | 145,068 | 183,094 | 194,669 | 183,084 | 92,495 | (121,449) | (121,454) | (121,459) | 265,373 |


| Balance Sheet |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash | 717,583 | 444,867 | 573,330 | 660,775 | 734,091 | 428,487 | 604,095 | 915,991 | 1,137,627 | 1,239,882 | 1,398,980 | 1,023,421 |
| Accounts Receivable | - | - | - | - | 686,070 | 2,027,025 | 2,681,910 | 2,681,910 | 2,302,020 | 961,065 |  | - |
| Prepaids \& Deposits | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 | 63,763 |
| ATB - Inventory | 769,395 | 754,170 | 738,945 | 723,720 | 708,495 | 693,270 | 678,045 | 662,820 | 647,595 | 632,370 | 617,145 | 601,920 |
| Inventory | 458,550 | 458,550 | 292,100 | 156,100 | 239,648 | 210,014 | 174,078 | 144,444 | 1,830 | 1,830 | 1,830 | 1,830 |
| Current Assets | 2,009,291 | 1,721,349 | 1,668,137 | 1,604,357 | 2,432,067 | 3,422,559 | 4,201,890 | 4,468,928 | 4,152,835 | 2,898,910 | 2,081,717 | 1,690,933 |
| Property \& Equipment | 549,451 | 527,761 | 506,051 | 484,319 | 462,567 | 440,794 | 419,002 | 397,190 | 375,358 | 353,506 | 331,635 | 309,743 |
| Mineral Properties | 12,917,213 | 12,901,588 | 12,901,588 | 12,901,588 | 12,871,338 | 12,842,463 | 12,812,213 | 12,783,338 | 12,776,588 | 12,776,588 | 12,776,588 | 12,776,588 |
| Reclamation Security | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 | 790,069 |
| Reclamation Trust | 280,711 | 233,925 | 187,140 | 140,355 | 93,570 | 46,785 | - | - | - | - | - | - |
| Severance Trust | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 | 190,000 |
| Investment | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 | 860,208 |
| Long Term Prepaid Expenses \& Deposi | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 | 56,866 |
| Total Assets | 17,653,810 | 17,281,768 | 17,160,060 | 17,027,763 | 17,756,685 | 18,649,745 | 19,330,249 | 19,546,600 | 19,201,925 | 17,926,148 | 17,087,084 | 16,674,408 |


| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Payable | 425,856 | 197,834 | 192,597 | 194,407 | 925,364 | 1,781,821 | 2,414,798 | 2,547,809 | 2,187,581 | 1,252,839 | 604,369 | 381,597 |
| Current Portion of LTD | 374,845 | 375,259 | 357,351 | 339,344 | 363,379 | 386,845 | 411,152 | 434,908 | 459,504 | 335,121 | 360,218 | 386,124 |
| Current Liabilities | 800,701 | 573,092 | 549,948 | 533,752 | 1,288,743 | 2,168,666 | 2,825,950 | 2,982,717 | 2,647,084 | 1,587,960 | 964,587 | 767,721 |
| Accrued Reclamation Obligation | 1,140,993 | 1,094,208 | 1,047,423 | 1,000,638 | 953,853 | 907,067 | 860,282 | 860,282 | 860,282 | 860,282 | 860,282 | 860,282 |
| Long Term Debt | 3,751,381 | 3,733,772 | 3,734,342 | 3,734,944 | 3,693,386 | 3,652,303 | 3,610,260 | 3,568,672 | 3,526,832 | 3,484,052 | 3,441,698 | 3,398,418 |
| Contigent Consideration | 6,970,997 | 6,966,001 | 6,961,006 | 6,956,010 | 6,951,015 | 6,946,019 | 6,941,024 | 6,936,028 | 6,931,033 | 6,926,037 | 6,921,042 | 6,916,046 |
| Total Liabilities | 12,664,071 | 12,367,073 | 12,292,719 | 12,225,344 | 12,886,997 | 13,674,056 | 14,237,516 | 14,347,700 | 13,965,231 | 12,858,331 | 12,187,610 | 11,942,468 |
| Shareholder's Equity |  |  |  |  |  |  |  |  |  |  |  |  |
| Equity Capital | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 | 58,478,222 |
| Retained Earnings | ( 53,488,484 ) | ( 53,563,528) | ( 53,610,881 ) | ( 53,675,803) | ( 53,608,534 ) | ( 53,502,534 ) | ( 53,385,489) | ( 53,279,322 ) | ( 53,241,529) | ( 53,410,406 ) | ( 53,578,749) | ( 53,746,283) |
| Shareholder's Equity | 4,989,738 | 4,914,694 | 4,867,341 | 4,802,419 | 4,869,688 | 4,975,689 | 5,092,733 | 5,198,900 | 5,236,693 | 5,067,817 | 4,899,474 | 4,731,939 |
| Total Liabilities \& Shareholder's Equity | 17,653,810 | 17,281,768 | 17,160,060 | 17,027,763 | 17,756,685 | 18,649,745 | 19,330,249 | 19,546,600 | 19,201,925 | 17,926,148 | 17,087,084 | 16,674,408 |


| Ratios |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TTM Adjusted EBITDA | $(36,185)$ | ( 47,037) | ( 48,181) | (64,709) | 195,242 | 511,736 | 742,208 | 776,146 | 711,368 | 457,554 | 252,102 | 265,373 |
| Senior Leverage | -107.24x | -82.50x | -80.54x | -59.97x | 19.88x | 7.58x | 5.23x | 5.00x | 5.45x | 8.15x | 14.80x | 14.06x |
| Fixed Charge Coverage | -0.15x | -0.20x | -0.20x | -0.21x | 0.67x | 1.78x | 2.61x | 2.78x | 2.54x | 1.07x | 0.59x | 0.62x |
| Current Ratio | 2.51x | 3.00x | 3.03x | 3.01x | 1.89x | 1.58x | 1.49x | 1.50x | 1.57x | 1.83x | 2.16x | 2.20x |
| Net Working Capital (Less CPLTD) | 750,278 | 705,583 | 672,833 | 622,467 | 734,445 | 883,705 | 1,045,285 | 1,194,537 | 1,253,896 | 949,938 | 796,440 | 643,653 |

# THIS IS EXHIBIT "E" TO THE AFFIDAVIT 

 OF CORY PICHOTA SWORN ON THE 8TH DAY OF AUGUST, 2023A Commissioner for Oath in and for the
Province of Alberta

## INTERNAL FINANCIAL REPORT

## September 2021

## 1 INCOME STATEMENT

## 2 BALANCE SHEET

4 OPERATING INCOME STATEMENT (1/3)
2 OPERATING INCOME STATEMENT (2/3)
3 OPERATING INCOME STATEMENT (3/3)
5 STATEMENT OF CASH FLOWS
6 LAST TWELVE MONTHS ("LTM") - OPERATING INCOME STATEMENT (1/3)
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8 LAST TWELVE MONTHS ("LTM") - OPERATING INCOME STATEMENT (3/3)
9 LAST TWELVE MONTHS - ADJUSTED EBITDA
10 AGED ACCOUNTS RECEIVABLE SUMMARY
11 AGED ACCOUNTS PAYABLE SUMMARY

|  | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% | Actual | Revised <br> Budget | Variance | \% |  |  |  |
| Revenue | 1,224,520 | 1,343,112 | 118,592 | 10\% | 3,365,650 | 2,141,130 | 175\% | 3,503,517 | 3,365,485 | (138,032) | 4\% | 13,800,000 | 10,296,483 | 294\% |
| Cost of Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct Cost of Sales | 937,755 | 1,021,529 | 83,774 | 9\% | 2,860,362 | 1,922,607 | 205\% | 2,678,948 | 2,552,473 | $(126,475)$ | 5\% | 10,998,946 | 8,319,999 | 311\% |
| Gross Margin \% - Direct Cost | 23\% | 24\% | 1\% | 2\% | 15\% | -8\% | 36\% | 24\% | 24\% | 1\% | 3\% | 20\% | -3\% | 14\% |
| Indirect Cost of Sales | 18,362 | 52,874 | 34,512 | 188\% |  | $(18,362)$ | 100\% | 86,139 | 201,113 | 114,974 | 133\% |  | $(86,139)$ | 100\% |
| Total Cost of Sales | 956,117 | 1,074,403 | 118,286 | 12\% | 2,860,362 | 1,904,245 | 199\% | 2,765,086 | 2,753,586 | (11,501) | 0\% | 10,998,946 | 8,233,860 | 298\% |
| Gross Profit | 268,402 | 268,709 | 306 | 0\% | 505,288 | 236,885 | 88\% | 738,431 | 611,900 | $(126,531)$ | 17\% | 2,801,054 | 2,062,623 | 279\% |
| Gross Margin \% | 22\% | 20\% | -2\% | 9\% | 15\% | -7\% | 32\% | 21\% | 18\% | -3\% | 14\% | 20\% | -1\% | 4\% |
| General \& Administrative | 131,148 | 151,344 | 20,196 | 15\% | 160,644 | 29,496 | 22\% | 840,480 | 879,105 | 38,625 | 5\% | 767,952 | $(72,528)$ | 9\% |
| Operating Income | 137,254 | 117,364 | (19,890) | 14\% | 344,644 | 207,389 | 151\% | ( 102,049) | ( 267,206) | $(165,157)$ | 162\% | 2,033,102 | 2,135,151 | 2092\% |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income | ( 7,481) | ( 36,040) | $(28,559)$ | 382\% | ( 47,000 ) | $(39,519)$ | 528\% | ( 55,060 ) | ( 193,990) | ( 138,930) | 252\% | ( 256,000 ) | ( 200,940) | $365 \%$ |
| Interest | 24,232 | 25,414 | 1,182 | 5\% | 23,713 | (519) | 2\% | 127,068 | 118,423 | $(8,645)$ | 7\% | 120,127 | $(6,940)$ | 5\% |
| Fees | 23,580 | 990 | ( 22,590 ) | 96\% | - | ( 23,580 ) | 100\% | 258,385 | 73,358 | ( 185,027) | 72\% |  | ( 258,385 ) | 100\% |
| Loss(Gain) On Disposal Of Asset | - | - |  |  |  |  |  | ( 12,064) | - | 12,064 | 100\% |  | 12,064 | 100\% |
| Loss(Gain) On FV Change of Cont. Cons. | 24,575 | - | $(24,575)$ | 100\% | 29,023 | 4,448 | 18\% | ( 1,906,314) |  | 1,906,314 | 100\% | 141,639 | 2,047,953 | 107\% |
| Tax Expense | - | - |  |  | 77,949 | 77,949 |  | - | - | - |  | 466,287 | 466,287 |  |
| Total Other Expenses | 64,906 | ( 9,636 ) | ( 74,542) | 115\% | 83,685 | 18,780 | 29\% | ( 1,587,985 ) | $(2,209)$ | 1,585,776 | 100\% | 472,053 | 2,060,039 | 130\% |
| Net Income | 72,349 | 127,001 | 54,652 | 76\% | 260,958 | 188,610 | 261\% | 1,485,936 | ( 264,997) | (1,750,933) | 118\% | 1,561,048 | 75,112 | 5\% |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 20,762 | 52,184 | 31,422 | 151\% | 65,577 | 44,815 | 216\% | 109,013 | 194,558 | 85,545 | 78\% | 180,946 | 71,933 | 66\% |
| (+) Other Income |  |  |  |  | 47,000 | 47,000 |  | - |  | - - |  | 256,000 | 256,000 |  |
| ( + ) Total Other Expenses | 64,906 | ( 9,636 ) | $(74,542)$ | 115\% | 83,685 | 18,780 | 29\% | ( 1,587,985 ) | $(2,209)$ | 1,585,776 | 100\% | 472,053 | 2,060,039 | 130\% |
| Total Add Back | 85,668 | 42,548 | $(43,120)$ | 50\% | 196,263 | 110,595 | 129\% | ( 1,478,972) | 192,349 | 1,671,321 | 113\% | 909,000 | 2,387,972 | 161\% |
| EBITDA | 158,016 | 169,548 | 11,532 | 7\% | 457,221 | 299,205 | 189\% | 6,964 | $(72,648)$ | (79,612) | 1143\% | 2,470,048 | 2,463,084 | 35368\% |


| Current Assets |  |
| :--- | ---: |
| Cash | $1,089,156$ |
| Accounts Receivable | $1,465,824$ |
| Other Receivable | 58,485 |
| Revenue in Excess of Billings | - |
| Prepaid Expenses \& Deposits | 431,359 |
| Assets Held for Sale | - |
| Tax Receivable | - |
| Gravel Inventory - ATB | 120,835 |
| Gravel Inventory | 314,768 |
| Parts Inventory | 20,000 |
| Total Current Assets | $\mathbf{3 , 5 0 0 , 4 2 7}$ |
|  |  |
| Fixed Assets | 465,899 |
| Property, Plant \& Equipment | $(146,879)$ |
| Accumulated Depreciation - Property, Plant \& Equip. | 319,021 |
| Total Property, Plant \& Equipment | 634,814 |
| Right of Use Asset | $(334,623)$ |
| Accumulated Depreciation - Right of Use Asset | 300,191 |
| Total Right of Use Asset | $\mathbf{6 1 9 , 2 1 2}$ |
| Total Fixed Assets |  |
| Other Assets | $9,234,640$ |
| Mineral Properties | 843,387 |
| Reclamation Security | 561,421 |
| Reclamation Trust | 190,000 |
| Severance Trust | 860,208 |
| Investment | - |
| Due From JMB Estate | -3 |
| Deferred Tax Asset | - |
| Long Term Prepaid Expenses \& Deposits | - |
| Capitalized Financing Fee | $\mathbf{T 1 , 6 8 9 , 6 5 6}$ |
| Total Other Assets | $\mathbf{1 5 , 8 0 9 , 2 9 5}$ |
| TOTAL ASSETS |  |

[^0]| Revenue | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% |
| Aggregate Sales | 1,212,932 | 1,330,612 | 117,680 | 10\% | 3,365,650 | 2,152,718 | 177\% | 3,470,270 | 3,332,485 | (137,785) | 4\% | 13,800,000 | 10,329,730 | 298\% |
| Other Revenue | 11,588 | 12,500 | 912 | 8\% |  | $(11,588)$ | 100\% | 33,247 | 33,000 | (247) | 1\% |  | $(33,247)$ | 100\% |
| Total Revenue | 1,224,520 | 1,343,112 | 118,592 | 10\% | 3,365,650 | 2,141,130 | 175\% | 3,503,517 | 3,365,485 | (138,032) | 4\% | 13,800,000 | $(33,247)$ | 1\% |
| Volume Produced (Tonnes) | 45,816 | 48,400 | 2,584 | 6\% |  | $(45,816)$ | 100\% | 142,728 | 143,000 | 272 | 0\% | 200,000 | 57,272 | 40\% |
| Volume Stripping \& Clearing (Tonnes) | - |  | - |  |  | - |  | 300,000 | 300,000 | - | 0\% |  | ( 300,000) | 100\% |
| Volume Sold (Tonnes) | 45,660 | 51,300 | 5,640 | 12\% | 100,000 | 54,340 | 119\% | 133,888 | 127,826 | $(6,062)$ | 5\% | 500,000 | 366,113 | 273\% |
| Revenue Per Tonne Aggregate Sales | 26.56 | 25.94 | (0.63) | 2\% | 33.66 | 7 |  | 25.92 | 26.07 | 0.15 | 1\% | 27.60 | 2 | 6\% |
| Cost of Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct Cost of Sales: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subcontractors - Crushing | 249,239 | 263,296 | 14,057 | 6\% |  |  |  | 776,440 | 777,920 | 1,480 | 0\% |  |  |  |
| Subcontractors - Clearing \& Stripping | - | - | - |  |  |  |  | 282,388 | 300,000 | 17,612 | 6\% |  |  |  |
| Total Cost of Aggregate Production | 249,239 | 263,296 | 14,057 | 6\% |  |  |  | 1,058,829 | 1,077,920 | 19,091 | 2\% |  |  |  |
| Net Changes in Aggregate Inventory | 42,063 | 77,051 | 34,988 | 83\% |  |  |  | ( 209,062 ) | ( 229,279) | $(20,217)$ | 10\% |  |  |  |
| Total Cost of Aggregate Sold | 291,302 | 340,347 | 49,044 | 17\% |  |  |  | 849,767 | 848,641 | $(1,126)$ | 0\% |  |  |  |
| Wages - Direct | 5,383 | 6,193 | 810 | 15\% |  |  |  | 17,615 | 18,991 | 1,376 | 8\% |  |  |  |
| Gravel Testing | 600 | - | ( 600 ) | 100\% |  |  |  | 1,500 | - | ( 1,500) | 100\% |  |  |  |
| Subcontractors - Trucking | 402,909 | 425,700 | 22,791 | 6\% |  |  |  | 1,151,766 | 1,069,200 | (82,566) | 7\% |  |  |  |
| Subcontractors - Load \& Scale | 17,836 | 18,920 | 1,084 | 6\% |  |  |  | 50,402 | 53,520 | 3,118 | 6\% |  |  |  |
| Equipment Fuel | 2,607 | - | $(2,607)$ | 100\% |  |  |  | 8,081 | - | $(8,081)$ | 100\% |  |  |  |
| Road Usage Fees | 17,871 | 17,520 | (351) | 2\% |  |  |  | 43,524 | 27,520 | $(16,004)$ | 37\% |  |  |  |
| Jobsite Lodging Meals \& Allowances | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Jobsite Consumables | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Royalty Expense | 199,247 | 212,850 | 13,603 | 7\% |  |  |  | 556,292 | 534,600 | ( 21,692) | 4\% |  |  |  |
| Total Direct Cost of Sales | 937,755 | 1,021,529 | 83,774 | 9\% | 2,860,362 | 1,922,607 | 205\% | 2,678,948 | 2,552,473 | $(126,475)$ | 5\% | 10,998,946 | 8,319,999 | 311\% |
| Contribution Margin \% | 23\% | 23\% | 1\% | 2\% | 15\% | -8\% | 34\% | 23\% | 23\% | 1\% | 3\% | 20\% | -3\% | 11\% |
| Direct Cost of Sales Per Tonne |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subcontractors - Crushing | 5.44 | 5.44 | - | 0\% |  |  |  | 5.44 | 5.44 | - | 0\% |  |  |  |
| Subcontractors - Clearing \& Stripping | - |  | - |  |  |  |  | 0.94 | 1.00 | 0.06 | 6\% |  |  |  |
| Total Cost of Aggregate Production | 5.44 | 5.44 | - | 0\% |  |  |  | 6.38 | 6.44 | 0.06 | 1\% |  |  |  |
| Net Changes in Aggregate Inventory | 0.94 | 1.19 | 0.25 | 27\% |  |  |  | (0.03) | 0.20 | 0.23 | 678\% |  |  |  |
| Total Cost of Aggregate Sold | 6.38 | 6.63 | 0.25 | 4\% |  |  |  | 6.35 | 6.64 | 0.29 | 5\% |  |  |  |
| Wages - Direct | 0.12 | 0.12 | 0.00 | 2\% |  |  |  | 0.13 | 0.15 | 0.02 | 13\% |  |  |  |
| Gravel Testing | 0.01 | - | (0.01) | 100\% |  |  |  | 0.01 | - | (0.01) | 100\% |  |  |  |
| Subcontractors - Trucking | 8.82 | 8.30 | (0.53) | 6\% |  |  |  | 8.60 | 8.36 | (0.24) | 3\% |  |  |  |
| Subcontractors - Load \& Scale | 0.39 | 0.37 | (0.02) | 6\% |  |  |  | 0.38 | 0.42 | 0.04 | 11\% |  |  |  |
| Equipment Fuel | 0.06 | - | (0.06) | 100\% |  |  |  | 0.06 | - | (0.06) | 100\% |  |  |  |
| Road Usage Fees | 0.39 | 0.34 | (0.05) | 13\% |  |  |  | 0.33 | 0.22 | (0.11) | 34\% |  |  |  |
| Jobsite Lodging Meals \& Allowances | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Jobsite Consumables Royalty Expense | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Royalty Expense | 4.36 | 4.15 | (0.21) | 5\% |  |  |  | 4.15 | 4.18 | 0.03 | 1\% |  |  |  |
| Total Direct Cost Per Tonne Sold Contributed Profit Per Tonne Sold | 20.54 | 19.91 | (0.62) | 3\% | 28.60 | 8.07 | 39\% | 20.01 | 19.97 | (0.04) | 0\% | 22.00 | 1.99 | 10\% |
| Contributed Profit Per Tonne Sold | 6.03 | 6.03 | (0.00) | 0\% | 5.05 | (0.97) | 16\% | 5.91 | 6.10 | 0.19 | 3\% | 5.60 | (0.31) | 5\% |


| Indirect Cost of Sales | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% |
| Wages - Indirect | 2,452 | 12,967 | 10,515 | 429\% |  | Varance |  | 13,230 | 59,121 | 45,891 | 347\% |  |  |  |
| Third Party Repair \& Maintenance | 10,951 | 500 | $(10,451)$ | 95\% |  |  |  | 11,791 | 2,000 | $(9,791)$ | 83\% |  |  |  |
| Parts Expense | - | 500 | 500 |  |  |  |  | 3,752 | 2,037 | $(1,715)$ | 46\% |  |  |  |
| Equipment Rentals | - | 1,000 | 1,000 |  |  |  |  |  | 4,000 | 4,000 |  |  |  |  |
| Fuel - Pickup Trucks \& Shop Equipment | 268 | 500 | 232 | 87\% |  |  |  | 1,227 | 2,000 | 773 | 63\% |  |  |  |
| Third Party Shop Services | 139 | 500 | 361 | 260\% |  |  |  | 839 | 3,161 | 2,322 | 277\% |  |  |  |
| Shop Personnel Lodging \& Meals | - | 500 | 500 |  |  |  |  | - | 2,000 | 2,000 |  |  |  |  |
| Shop Supplies | 62 | 300 | 238 | 385\% |  |  |  | 359 | 1,294 | 935 | 261\% |  |  |  |
| Small Tools |  | 300 | 300 |  |  |  |  | 8 | 1,200 | 1,192 | 14919\% |  |  |  |
| Freight Expense | - | 500 | 500 |  |  |  |  | 18,321 | 11,500 | $(6,821)$ | 37\% |  |  |  |
| Safety Supplies | 210 | 400 | 190 | 91\% |  |  |  | 3,335 | 3,831 | 496 | 15\% |  |  |  |
| Licensing \& Registration | - | 23 | 23 |  |  |  |  | 230 | 93 | (137) | 59\% |  |  |  |
| Droning | - | - | - |  |  |  |  | 6,440 | - | $(6,440)$ | 100\% |  |  |  |
| Depreciation - Equipment | 4,281 | 4,634 | 353 | 8\% |  |  |  | 26,607 | 19,500 | $(7,107)$ | 27\% |  |  |  |
| Amortization - Pit Development | - | 30,250 | 30,250 |  |  |  |  | - | 89,375 | 89,375 |  |  |  |  |
| Amortization - ARO | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Total Indirect Cost of Sales | 18,362 | 52,874 | 34,512 | 188\% |  |  |  | 86,139 | 201,113 | 114,974 | 133\% |  |  |  |
| Total Cost of Sales | 956,117 | 1,074,403 | 118,286 | 12\% | 2,860,362 | 1,904,245 | 199\% | 2,765,086 | 2,753,586 | (11,501) | 0\% | 10,998,946 | 8,319,999 | 301\% |
| Gross Profit | 268,402 | 268,709 | 306 | 0\% | 505,288 | 236,885 | 88\% | 738,431 | 611,900 | $(126,531)$ | 17\% | 2,801,054 | 2,062,623 | 279\% |
| Gross Margin \% | 22\% | 20\% | -2\% | 9\% | 15\% | -7\% | $32 \%$ | 21\% | 18\% | -3\% | 14\% | 20\% | -1\% | 4\% |
| Indirect Cost of Sales Per Tonne |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Wages - Indirect | 0.05 | 0.25 | 0.20 | 371\% |  |  |  | 0.10 | 0.46 | 0.36 | 368\% |  |  |  |
| Third Party Repair \& Maintenance | 0.24 | 0.01 | (0.23) | 96\% |  |  |  | 0.09 | 0.02 | (0.07) | 82\% |  |  |  |
| Parts Expense | - | 0.01 | 0.01 |  |  |  |  | 0.03 | 0.02 | (0.01) | 43\% |  |  |  |
| Equipment Rentals | - | 0.02 | 0.02 |  |  |  |  | - | 0.03 | 0.03 |  |  |  |  |
| Fuel - Pickup Trucks \& Shop Equipment | 0.01 | 0.01 | 0.00 | 66\% |  |  |  | 0.01 | 0.02 | 0.01 | 71\% |  |  |  |
| Third Party Shop Services | 0.00 | 0.01 | 0.01 | 220\% |  |  |  | 0.01 | 0.02 | 0.02 | 295\% |  |  |  |
| Shop Personnel Lodging \& Meals | - | 0.01 | 0.01 |  |  |  |  | - | 0.02 | 0.02 |  |  |  |  |
| Shop Supplies | 0.00 | 0.01 | 0.00 | 331\% |  |  |  | 0.00 | 0.01 | 0.01 | 278\% |  |  |  |
| Small Tools | - | 0.01 | 0.01 |  |  |  |  | 0.00 | 0.01 | 0.01 | 15631\% |  |  |  |
| Freight Expense | - | 0.01 | 0.01 |  |  |  |  | 0.14 | 0.09 | (0.05) | 34\% |  |  |  |
| Safety Supplies | 0.00 | 0.01 | 0.00 | 70\% |  |  |  | 0.02 | 0.03 | 0.01 | 20\% |  |  |  |
| Licensing \& Registration | - | 0.00 | 0.00 |  |  |  |  | 0.00 | 0.00 | (0.00) | 57\% |  |  |  |
| Droning | $0 \cdot$ | -- | (0.0) |  |  |  |  | 0.05 | - | (0.05) | 100\% |  |  |  |
| Depreciation - Equipment | 0.09 | 0.09 | (0.00) | 4\% |  |  |  | 0.20 | 0.15 | (0.05) | 23\% |  |  |  |
| Amortization - Pit Development | - | 0.59 | 0.59 |  |  |  |  | - | 0.70 | 0.70 |  |  |  |  |
| Amortization - ARO | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Total Indirect Cost per Tonne Sold | 0.40 | 1.03 | 0.63 | 156\% |  |  |  | 0.64 | 1.57 | 0.93 | 145\% |  |  |  |
| Total Cost per Tonne Sold | 20.94 | 20.94 | 0.00 | 0\% | 28.60 | 7.66 | 37\% | 20.65 | 21.54 | 0.89 | 4\% | 22.00 | 1.35 | 7\% |
| Contributed Profit Per Tonne Sold | 5.62 | 4.99 | (0.63) | 11\% | 5.05 | (0.57) | 10\% | 5.27 | 4.53 | (0.74) | 14\% | 5.60 | 0.34 | 6\% |


|  | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% |
| General \& Administrative |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Management Wages | 73,055 | 87,039 | 13,983 | 19\% |  |  |  | 440,973 | 439,910 | (1,064) | 0\% |  |  |  |
| Bonus Expense |  |  |  |  |  |  |  | 75,000 | 75,000 |  | 0\% |  |  |  |
| Group Benefit Plan | 2,649 | 1,894 | (755) | 28\% |  |  |  | 10,900 | 8,428 | $(2,473)$ | 23\% |  |  |  |
| WCB PIR Refund |  |  | - |  |  |  |  | (186) | ( 186 ) | - | 0\% |  |  |  |
| Insurance | 3,549 | 3,770 | 221 | 6\% |  |  |  | 18,518 | 18,852 | 335 | 2\% |  |  |  |
| Accounting Fees | 10,000 | - | ( 10,000) | 100\% |  |  |  | 10,000 | 12,000 | 2,000 | 20\% |  |  |  |
| Legal Fees |  | 1,500 | 1,500 |  |  |  |  | 2,500 | 6,000 | 3,500 | 140\% |  |  |  |
| Other Professional Services |  | 1,420 | 1,420 |  |  |  |  | 27,911 | 33,313 | 5,402 | 19\% |  |  |  |
| Utilities | 63 | 6,585 | 6,522 | 10321\% |  |  |  | 11,209 | 29,672 | 18,463 | 165\% |  |  |  |
| Property Rent | 5,951 | 6,468 | 517 | 9\% |  |  |  | 29,840 | 31,910 | 2,070 | 7\% |  |  |  |
| Property Taxes | 5,046 | 4,728 | (319) | 6\% |  |  |  | 26,455 | 22,956 | $(3,499)$ | 13\% |  |  |  |
| Depreciation - Capitalized Property Lease | 16,481 | 17,300 | 819 | 5\% |  |  |  | 82,406 | 85,683 | 3,277 | 4\% |  |  |  |
| Advertising \& Promotions | 1,799 | 2,857 | 1,058 | 59\% |  |  |  | 13,572 | 11,429 | $(2,143)$ | 16\% |  |  |  |
| Business Subscriptions | - | 125 | 125 |  |  |  |  | - | 500 | 500 |  |  |  |  |
| Dues \& Licenses | 575 | 339 | (236) | 41\% |  |  |  | 1,201 | 1,356 | 155 | 13\% |  |  |  |
| Office Supplies | 227 | 150 | (77) | 34\% |  |  |  | 1,953 | 1,243 | (710) | 36\% |  |  |  |
| Office Services | 772 | 690 | ( 82 ) | 11\% |  |  |  | 8,382 | 7,310 | ( 1,072 ) | 13\% |  |  |  |
| Small Office Assets |  | 150 | 150 |  |  |  |  | 994 | 1,254 | 260 | 26\% |  |  |  |
| Bank Service Fees | 540 | 30 | ( 510 ) | 94\% |  |  |  | 1,544 | 258 | $(1,286)$ | 83\% |  |  |  |
| Software Subscriptions | 1,598 | 2,297 | 698 | 44\% |  |  |  | 13,834 | 13,267 | ( 568 ) | 4\% |  |  |  |
| IT Services | 45 | 300 | 255 | 567\% |  |  |  | 1,305 | 1,448 | 143 | 11\% |  |  |  |
| Internet \& Web Hosting | 478 | 63 | (416) | 87\% |  |  |  | 2,702 | 1,039 | $(1,664)$ | 62\% |  |  |  |
| Communications | 1,184 | 1,053 | (131) | 11\% |  |  |  | 7,675 | 5,788 | $(1,887)$ | 25\% |  |  |  |
| Management - Travel \& Accommodations |  | 1,500 | 1,500 |  |  |  |  | 2,451 | 6,000 | 3,549 | $145 \%$ |  |  |  |
| Management - Vehicle Fuel | 3,186 | 2,500 | (686) | 22\% |  |  |  | 11,853 | 10,785 | $(1,068)$ | 9\% |  |  |  |
| Management - Vehicle R\&M | 248 | 200 | (48) | 20\% |  |  |  | 262 | 800 | 538 | 205\% |  |  |  |
| Management - Vehicle Allowances | 3,279 | 2,900 | ( 379 ) | 12\% |  |  |  | 19,497 | 15,744 | ( 3,753 ) | 19\% |  |  |  |
| Meals \& Entertainment | 421 | 4,000 | 3,579 | 851\% |  |  |  | 1,905 | 16,000 | 14,095 | 740\% |  |  |  |
| Professional Development | - | 1,287 | 1,287 |  |  |  |  | 809 | 5,882 | 5,073 | 627\% |  |  |  |
| Recruitment Expense | - |  |  |  |  |  |  | 14,806 | 14,666 | (140) | 1\% |  |  |  |
| Gifts | - | 200 | 200 |  |  |  |  | 208 | 800 | 592 | 285\% |  |  |  |
| Total General \& Administrative | 131,148 | 151,344 | 20,196 | 15\% | 160,644 | 29,496 | 22\% | 840,480 | 879,105 | 38,625 | 5\% | 767,952 | $(72,528)$ | 9\% |
| \% of Revenue | 11\% | 11\% | 1\% | 5\% |  |  |  | 24\% | 26\% | 2\% | 9\% |  |  |  |
| Operating Income | 137,254 | 117,364 | $(19,890)$ | 14\% | 344,644 | 207,389 | 151\% | ( 102,049 ) | ( 267,206 ) | $(165,157)$ | 162\% | 2,033,102 | 2,135,151 | 2092\% |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income | (7,481) | ( 36,040) | $(28,559)$ | 382\% | ( 47,000) | $(39,519)$ | 528\% | ( 55,060 ) | ( 193,990) | ( 138,930) | 252\% | ( 256,000 ) | ( 200,940) | $365 \%$ |
| Interest | 24,232 | 25,414 | 1,182 | 5\% | 23,713 | (519) | 2\% | 127,068 | 118,423 | $(8,645)$ | 7\% | 120,127 | $(6,940)$ | 5\% |
| Fees | 23,580 | 990 | $(22,590)$ | 96\% |  | $(23,580)$ | 100\% | 258,385 | 73,358 | ( 185,027) | 72\% |  | ( 258,385 ) | 100\% |
| Loss(Gain) On Disposal Of Asset | - | - |  |  |  | - |  | ( 12,064 ) | - | 12,064 | 100\% |  | 12,064 | 100\% |
| Loss(Gain) On FV Change of Cont. Cons. | 24,575 | - | $(24,575)$ | 100\% | 29,023 | 4,448 | 18\% | ( 1,906,314 ) | - | 1,906,314 | 100\% | 141,639 | 2,047,953 | 107\% |
| Tax Expense | - | - |  |  | 77,949 | 77,949 |  | - | - | - - |  | 466,287 | 466,287 |  |
| Total Other Expenses | 64,906 | (9,636) | (74,542) | 115\% | 83,685 | 18,780 | 29\% | ( 1,587,985 ) | $(2,209)$ | 1,585,776 | 100\% | 472,053 | 2,060,039 | 130\% |
| Net Income | 72,349 | 127,001 | 54,652 | 76\% | 260,958 | 188,610 | 261\% | 1,485,936 | ( 264,997) | ( 1,750,933) | 118\% | 1,561,048 | 75,112 | 5\% |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 20,762 | 52,184 | 31,422 | 151\% | 65,577 | 44,815 | 216\% | 109,013 | 194,558 | 85,545 | 78\% | 180,946 | 71,933 | 66\% |
| (+) Other Income |  |  | - - |  | 47,000 | 47,000 |  |  |  | - - |  | 256,000 | 256,000 |  |
| (+) Total Other Expenses | 64,906 | (9,636) | (74,542) | 115\% | 83,685 | 18,780 | 29\% | (1,587,985) | $(2,209)$ | 1,585,776 | 100\% | 472,053 | 2,060,039 | 130\% |
| Total Add Back | 85,668 | 42,548 | $(43,120)$ | 50\% | 196,263 | 110,595 | 129\% | ( 1,478,972) | 192,349 | 1,671,321 | 113\% | 909,000 | 2,387,972 | 161\% |
| EBITDA | 158,016 | 169,548 | 11,532 | 7\% | 457,221 | 299,205 | 189\% | 6,964 | $(72,648)$ | ( 79,612 ) | 1143\% | 2,470,048 | 2,463,084 | 35368\% |

MATERIALS GROUP

## Statement of Cash Flow

## Beginning Cash Balance

Cash from operating activities:
Net Income
Depreciation
Change in Accounts Receivable
Change in Accounts Receivable
Change in Accounts Payable
Change in Accounts Payable
Change in Gravel Inventory
Change in Tax Payable
Change in Ox Payable

Cash from investing activities
Change in PP\&E
Change In Investment
Change in Other Long Term Assets

Cash from financing activities:
Change In Revolver
Change in Long Term Deb
Change in Lease Obligation
Change in Contingent Consideration
Change in Amounts to Due to Shareholder
Change in Amounts to Due to Related Party
Change in Equity
Change in Dividends

## Ending Cash Balance

Month-to-Date Year-To-Date

| 233,048 | - |
| :---: | :---: |
| 72,349 | 1,485,936 |
| 20,762 | 481,502 |
| 172,553 | ( 1,524,309) |
| 618,144 | 2,476,829 |
| 33,307 | ( 435,603 ) |
|  | ( 20,000) |
| ( 64,633) | 4,709 |
| 614 | ( 903,372 ) |
| 853,096 | 1,565,692 |
|  | $\begin{array}{r} (1,100,713) \\ (860,208) \end{array}$ |
| $(5,476)$ | ( 9,234,640) |
| ( 5,476) (11,195,562) |  |
| - | - |
| 2,105 | 4,027,133 |
| ( 18,192) | 97,465 |
| 24,575 | 4,263,706 |
| - | - |
| - | 2,330,722 |
|  |  |
| 8,488 | 10,719,026 |




|  | Oct-20 | Nov-20 |  | Dec-20 |  | Jan-21 |  | Feb-21 |  | Mar-21 |  | Apr-21 |  | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | LTM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Management Wages |  |  | - |  | - |  | - |  | - |  | - |  | - | 80,184 | 88,978 | 101,984 | 96,772 | 73,055 | 440,973 |
| Bonus Expense |  |  | - |  | - |  | - |  | - |  | - |  | - | 75,000 | - | - | - |  | 75,000 |
| Group Benefit Plan |  |  | - |  | - |  | - |  | - |  | - |  | - | 1,022 | 1,502 | 2,794 | 2,934 | 2,649 | 10,900 |
| WCB PIR Refund |  |  | - |  | - |  | - |  | - |  | - |  | - | (186) | - | - | - |  | (186) |
| Insurance |  |  | - |  | - |  | - |  | - |  | - |  | - | 3,770 | 3,770 | 3,885 | 3,542 | 3,549 | 18,518 |
| Accounting Fees |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | - |  | 10,000 | 10,000 |
| Legal Fees |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | 2,500 | - |  | 2,500 |
| Other Professional Services |  |  | - |  | - |  | - |  | - |  | - |  | - | 27,633 | - | - | 278 |  | 27,911 |
| Utilities |  |  | - |  | - |  | - |  | - |  | - |  | - | 3,332 | 2,724 | 3,391 | 1,699 | 63 | 11,209 |
| Property Rent |  |  | - |  | - |  | - |  | - |  | - |  | - | 6,038 | 5,951 | 5,951 | 5,951 | 5,951 | 29,840 |
| Property Taxes |  |  | - |  | - |  | - |  | - |  | - |  | - | 5,368 | 5,368 | 5,841 | 4,832 | 5,046 | 26,455 |
| Depreciation - Capitalized Property Lease |  |  | - |  | - |  | - |  | - |  | - |  | - | 16,481 | 16,481 | 16,481 | 16,481 | 16,481 | 82,406 |
| Advertising \& Promotions |  |  | - |  | - |  | - |  | - |  | - |  | - | - | 1,475 | 6,611 | 3,686 | 1,799 | 13,572 |
| Business Subscriptions |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | - | - | - | - |
| Dues \& Licenses |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | 444 | 182 | 575 | 1,201 |
| Office Supplies |  |  | - |  | - |  | - |  | - |  | - |  | - | 43 | 726 | 714 | 243 | 227 | 1,953 |
| Office Services |  |  | - |  | - |  | - |  | - |  | - |  | - | 1,950 | 1,920 | 2,511 | 1,229 | 772 | 8,382 |
| Small Office Assets |  |  | - |  | - |  | - |  | - |  | - |  | - | 654 | 140 | 200 | - | - | 994 |
| Bank Service Fees |  |  | - |  | - |  | - |  | - |  | - |  | - | 138 | 245 | 237 | 383 | 540 | 1,544 |
| Software Subscriptions |  |  | - |  | - |  | - |  | - |  | - |  | - | 2,404 | 4,084 | 2,846 | 2,902 | 1,598 | 13,834 |
| IT Services |  |  | - |  | - |  | - |  | - |  | - |  | - | 248 | 630 | 135 | 248 | 45 | 1,305 |
| Internet \& Web Hosting |  |  | - |  | - |  | - |  | - |  | - |  | - | 789 | 478 | 478 | 478 | 478 | 2,702 |
| Communications |  |  | - |  | - |  | - |  | - |  | - |  | - | 1,577 | 671 | 2,690 | 1,553 | 1,184 | 7,675 |
| Management - Travel \& Accommodations |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | 2,031 | 420 | - | 2,451 |
| Management - Vehicle Fuel |  |  | - |  | - |  | - |  | - |  | - |  | - | 785 | 924 | 3,721 | 3,236 | 3,186 | 11,853 |
| Management - Vehicle R\&M |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | - | 14 | 248 | 262 |
| Management - Vehicle Allowances |  |  | - |  | - |  | - |  | - |  | - |  | - | 4,144 | 5,517 | 3,769 | 2,787 | 3,279 | 19,497 |
| Meals \& Entertainment |  |  | - |  | - |  | - |  | - |  | - |  | - | - | 148 | 829 | 507 | 421 | 1,905 |
| Professional Development |  |  | - |  | - |  | - |  | - |  | - |  | - | 734 | - | - | 75 | - | 809 |
| Recruitment Expense |  |  | - |  | - |  | - |  | - |  | - |  | - | 14,666 | - | 140 | - | - | 14,806 |
| Gifts |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | 208 | - | - | 208 |
| Total General \& Administrative |  |  | - |  | - |  | - |  | - |  | - |  | - | 246,775 | 141,732 | 170,394 | 150,431 | 131,148 | 840,480 |
| \% of Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 548\% | 25\% | 10\% | 11\% | 24\% |
| Operating Income |  |  | - |  | - |  | - |  | - |  | - |  | - | ( 265,297) | ( 126,216 ) | ( 35,652) | 187,861 | 137,254 | ( 102,049) |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | - | ( 47,579) | (7,481) | ( 55,060 ) |
| Interest |  |  | - |  | - |  | - |  | - |  | - |  | - | 28,119 | 24,446 | 25,774 | 24,497 | 24,232 | 127,068 |
| Fees |  |  | - |  | - |  | - |  | - |  | - |  | - | 156,343 | 41,047 | 14,342 | 23,073 | 23,580 | 258,385 |
| Loss(Gain) On Disposal Of Asset |  |  | - |  | - |  | - |  | - |  | - |  | - | - | - | ( 12,064) | - | - | $(12,064)$ |
| Loss(Gain) On FV Change of Cont. Cons. |  |  | - |  | - |  | - |  | - |  | - |  | - | ( 2,002,868) | 24,541 | 24,187 | 23,251 | 24,575 | ( 1,906,314) |
| Tax Expense |  |  | - |  | - |  | - |  | - |  | - |  | - | ) | - | - | - | - |  |
| Total Other Expenses |  |  | - |  | - |  | - |  | - |  | - |  | - | ( 1,818,407) | 90,034 | 52,239 | 23,243 | 64,906 | (1,587,985) |
| Net Income |  |  | - |  | - |  | - |  | - |  | - |  | - | 1,553,110 | ( 216,250) | (87,891) | 164,618 | 72,349 | 1,485,936 |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization |  |  | - |  | - |  | - |  | - |  | - |  | - | 21,761 | 21,819 | 22,336 | 22,336 | 20,762 | 109,013 |
| ( + ) Total Other Expenses |  |  | - |  | - |  | - |  | - |  | - |  | - | ( 1,818,407) | 90,034 | 52,239 | 23,243 | 64,906 | ( 1,587,985) |
| Total Add Back |  |  | - |  | - |  | - |  | - |  | - |  | - | ( 1,796,646) | 111,853 | 74,575 | 45,578 | 85,668 | (1,478,972) |
| EBITDA |  |  | - |  | - |  | - |  | - |  | - |  | - | ( 243,536 ) | ( 104,397) | $(13,316)$ | 210,197 | 158,016 | 6,964 |


| Account | Oct-20 | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | $\underline{\text { Jul-21 }}$ | Aug-21 | Sep-21 | LTM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | ( 243,536 ) | ( 104,397) | $(13,316)$ | 210,197 | 158,016 | 6,964 |

## Adjustments

Business startup costs
President signing bonus
Interim president advisory services
Executive Recruitment Fees
Safety Signage
Total business startup costs
Auction Security Monitoring Costs
egal fees to sell Gagner pit
Stripping normalization (\$0.31/Tonne)
Purchase price normalization
Purchase price normalization
Purchase price normalization
Purchase price normalization
Abby Horne, EPO time allocation ${ }^{(1)}$

Management Wages
Bonus Expense
ther Professional Services Recruitment Expens
Safety Supplies
Office Services
Legal Fees
Logal Coest of Aggregate Sold
Management Wages
Utilities
Communications
Software
Management Wages

75,000
27,633
14,666
119,530

| 1,250 |  |  |  |
| ---: | ---: | ---: | ---: |
|  |  | 2,500 |  |
|  | 7,877 | 19,155 | 14,155 |
|  | 12,285 | 5,035 | 5,972 |
| 2,227 |  |  |  |
| 411 |  |  |  |
| 1,398 |  |  | $(23,222)$ |
| 2,957 | 2,556 |  |  |

2,556

Adjusted EBITDA

## Notes

1 - EPO time allocation costs are still being finalized

Name
MD of Bonnyville No. 8 Lafarge Canada Inc.
North East Bulk Transportation Services Ltd. Seven Lakes Oilfield Services Corp Bonnie's Equipment Services
. i

Amount
mount
Current
Over 30
 Over 60

60 Over 90 517 $\begin{array}{rrr}48,202 & 18,320 & 25,364\end{array}$
48,202
29,500
3
3,045
870
$870^{-}$
3,045

Over 120

| Name | Amount | Current | Over 30 | Over 60 | Over 90 | Over 120 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| County of St. Paul | 555,109 | 432,667 | 122,442 |  | - | - |
| 945441 Alberta Ltd. | 474,889 | 474,889 | - |  | - | - |
| R. Batke Oilfield Ltd. | 213,219 | 213,219 | - |  | - | - |
| Shamrock Valley Enterprises Ltd. | 177,051 | 177,051 | - |  | - | - |
| Seven Lakes Oilfield Services Corp. | 170,484 | 170,484 | - |  | - | - |
| Matt Silver Trucking Ltd. | 146,082 | 146,082 | - |  | - | - |
| Receiver General - Payroll Source Deductions | 111,774 | 111,774 | - |  | - | - |
| 955937 Alberta Ltd. | 105,843 | 105,843 | - |  | - | - |
| Belar Enterprises Cold Lake Inc. | 58,133 | 58,133 | - |  | - | - |
| ACL Trucking Ltd. | 47,033 | 47,033 | - |  | - | - |
| Fedoruk Transport Inc. | 38,284 | 38,284 | - |  | - | - |
| North East Bulk Transportation Services Ltd. | 15,160 | 12,890 | 2,270 |  | - | - |
| Allan K. MacDonald | 8,549 | 8,549 | - |  | - | - |
| WCB Workers Compensation Board | 6,236 | 6,236 | - |  | - | - |
| Aspen Land Group Inc. | 6,074 | 6,074 | - |  | - | - |
| ATB Financial | 5,428 | 5,428 | - |  | - | - |
| CPP Environmental | 3,257 | 3,257 | - |  | - | - |
| Shelby Engineering Ltd. | 2,520 | 2,520 | - |  | - | - |
| Pozniak HD Field Services Inc. | 2,357 | 2,357 | - |  | - | - |
| Axon Development Corporation | 1,613 | 1,613 | - |  | - | - |
| Elrus Aggregate Systems | 1,611 | 1,611 | - |  | - | - |
| Lynx Digital Marketing Inc. | 1,491 | 1,491 | - |  | - | - |
| Bonnie's Equipment Services | 1,256 | 1,256 | - |  | - | - |
| Mistol Seeds | 1,082 | 1,082 | - |  | - | - |
| Expenses Abby Horne | 517 | 517 | - |  | - | - |
| Expenses Cory Pichota | 256 | 256 | - |  | - | - |
| Lakeland Fire \& Safety | 220 | 220 | - |  | - | - |
| Expenses Tyler Pell | 186 | 186 | - |  | - | - |
| Expenses Jason Mercier | 184 | 184 | - |  | - | - |
| Digital Connections (NextGen Automation) | 167 | 167 | - |  | - | - |
| BlackRock Cleaning Services | 147 | 147 | - |  | - | - |
| Direct Energy Acct 5309 | 128 | 128 | - |  | - | - |
| Wildrose Disposal Inc. | 121 | 121 | - |  | - | - |
| MCS Net | 105 | 105 | - |  | - | - |
| MicroAge (The Computer Cache St. Paul) Ltd. | 47 | 47 | - |  | - | - |
| Expenses Tad Reed | 27 | 27 | - |  | - | - |
| Link Energy Acct 2334 | (137) | 1,669 | ( 1,806) |  | - | - |
| Victor Insurance Managers Inc. | ( 2,786 ) | ( 2,786 ) | - |  | - | - |

A Commissioner for Oath in and for the Province of Alberta

## INTERNAL FINANCIAL REPORT

October 2021


## MANTLE

MATERIALS GROUP

## 1 INCOME STATEMENT

## 2 BALANCE SHEET

4 OPERATING INCOME STATEMENT (1/3)
2 OPERATING INCOME STATEMENT (2/3)
3 OPERATING INCOME STATEMENT (3/3)
5 STATEMENT OF CASH FLOWS
6 LAST TWELVE MONTHS ("LTM") - OPERATING INCOME STATEMENT (1/3)
7 LAST TWELVE MONTHS ("LTM") - OPERATING INCOME STATEMENT (2/3)
8 LAST TWELVE MONTHS ("LTM") - OPERATING INCOME STATEMENT (3/3)
9 LAST TWELVE MONTHS - ADJUSTED EBITDA
10 AGED ACCOUNTS RECEIVABLE SUMMARY
11 AGED ACCOUNTS PAYABLE SUMMARY

|  | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance$364,007$ | \% | Actual | Revised Budget | Variance | \% | Original <br> Budget | Variance | \% |
| Revenue | 1,315,993 | 1,343,112 | 27,119 | 2\% | 1,680,000 |  | 28\% | 4,819,511 | 4,708,597 | (110,914) | 2\% | 15,480,000 | 10,660,489 | 221\% |
| Cost of Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct Cost of Sales | 990,808 | 1,023,136 | 32,328 | 3\% | 1,348,034 | 357,226 | 36\% | 3,669,756 | 3,575,608 | (94,147) | 3\% | 12,346,981 | 8,677,225 | 236\% |
| Gross Margin \% - Direct Cost | 25\% | 24\% | -1\% | 4\% | 20\% | -5\% | 20\% | 24\% | 24\% | 0\% | 1\% | 20\% | -4\% | 15\% |
| Indirect Cost of Sales | 57,238 | 52,604 | $(4,634)$ | 8\% | - | $(57,238)$ | 100\% | 143,376 | 253,717 | 110,340 | 77\% | - | ( 143,376) | 100\% |
| Total Cost of Sales | 1,048,046 | 1,075,740 | 27,694 | 3\% | 1,348,034 | 299,989 | 29\% | 3,813,132 | 3,829,325 | 16,193 | 0\% | 12,346,981 | 8,533,849 | 224\% |
| Gross Profit | 267,948 | 267,372 | ( 575 ) | 0\% | 331,966 | 64,018 | 24\% | 1,006,379 | 879,272 | ( 127,107) | 13\% | 3,133,019 | 2,126,641 | 211\% |
| Gross Margin \% | 20\% | 20\% | 0\% | 2\% | 20\% | -1\% | 3\% | 21\% | 19\% | -2\% | 11\% | 20\% | -1\% | 3\% |
| General \& Administrative | 162,764 | 177,259 | 14,495 | 9\% | 165,999 | 3,235 | 2\% | 1,003,244 | 1,056,364 | 53,120 | 5\% | 933,950 | $(69,293)$ | 7\% |
| Operating Income | 105,184 | 90,114 | $(15,070)$ | 14\% | 165,967 | 60,783 | 58\% | 3,135 | ( 177,092 ) | $(180,227)$ | 5749\% | 2,199,069 | 2,195,934 | 70045\% |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income | ( 127,579) | ( 36,040) | 91,539 | 72\% | - | 127,579 | 100\% | ( 182,639) | ( 230,030) | ( 47,391) | 26\% | ( 256,000 ) | ( 73,361) | 40\% |
| Interest | 25,009 | 24,552 | (457) | 2\% | 24,447 | ( 562 ) | 2\% | 152,077 | 142,975 | $(9,102)$ | 6\% | 144,574 | $(7,503)$ | 5\% |
| Fees | 3,365 | 990 | $(2,375)$ | 71\% |  | $(3,365)$ | 100\% | 106,396 | 74,347 | $(32,049)$ | 30\% |  | ( 106,396) | 100\% |
| Loss(Gain) On Disposal Of Asset |  | - |  |  | - |  |  | ( 3,064 ) | - | 3,064 | 100\% | - | 3,064 | 100\% |
| Loss(Gain) On FV Change of Cont. Cons. | 23,743 | - | $(23,743)$ | 100\% | 28,246 | 4,504 | 19\% | ( 1,882,571) | - | 1,882,571 | 100\% | 169,885 | 2,052,457 | 109\% |
| Tax Expense |  | - |  |  | 26,053 | 26,053 |  | - | - |  |  | 492,340 | 492,340 |  |
| Total Other Expenses | (75,462) | ( 10,498) | 64,964 | 86\% | 78,746 | 154,209 | 204\% | ( 1,809,801) | ( 12,707) | 1,797,094 | 99\% | 550,800 | 2,360,601 | 130\% |
| Net Income | 180,646 | 100,612 | $(80,034)$ | 44\% | 87,221 | $(93,426)$ | 52\% | 1,812,936 | $(164,385)$ | (1,977,321) | 109\% | 1,648,269 | ( 164,667) | 9\% |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 46,803 | 51,482 | 4,678 | 10\% | 52,034 | 5,231 | 11\% | 155,816 | 246,040 | 90,223 | 58\% | 232,981 | 77,164 | 50\% |
| (+) Other Income |  | - | - |  |  | - |  |  |  | - |  | 256,000 | 256,000 |  |
| (+) Total Other Expenses | (75,462 ) | $(10,498)$ | 64,964 | 86\% | 78,746 | 154,209 | 204\% | ( 1,809,801) | $(12,707)$ | 1,797,094 | 99\% | 550,800 | 2,360,601 | 130\% |
| Total Add Back | ( 28,659) | 40,983 | 69,643 | 243\% | 130,781 | 159,440 | 556\% | ( 1,653,985) | 233,332 | 1,887,317 | 114\% | 1,039,780 | 2,693,765 | 163\% |
| EBITDA | 151,987 | 141,595 | $(10,392)$ | 7\% | 218,001 | 66,014 | 43\% | 158,951 | 68,948 | $(90,004)$ | 57\% | 2,688,050 | 2,529,098 | 1591\% |


| Current Assets |  |
| :--- | ---: |
| Cash | $1,277,072$ |
| Accounts Receivable | $1,157,441$ |
| Other Receivable | 368,065 |
| Revenue in Excess of Billings | - |
| Prepaid Expenses \& Deposits | 492,208 |
| Assets Held for Sale | - |
| Tax Receivable | - |
| Gravel Inventory - ATB | 105,186 |
| Gravel Inventory | 281,297 |
| Parts Inventory | $\mathbf{- 1 , 6 8 1 , 2 6 9}$ |
| Total Current Assets |  |
| Fixed Assets | $2,230,195$ |
| Property, Plant \& Equipment | $(176,048)$ |
| Accumulated Depreciation - Property, Plant \& Equip. | $2,054,147$ |
| Total Property, Plant \& Equipment | 634,814 |
| Right of Use Asset | $(352,257)$ |
| Accumulated Depreciation - Right of Use Asset | 282,557 |
| Total Right of Use Asset | $\mathbf{2 , 3 3 6 , 7 0 4}$ |
| Total Fixed Assets |  |
| Other Assets | $9,240,219$ |
| Mineral Properties | 843,623 |
| Reclamation Security | 561,421 |
| Reclamation Trust | 190,000 |
| Severance Trust | 860,208 |
| Investment | - |
| Due From JMB Estate | -3 |
| Deferred Tax Asset |  |
| Long Term Prepaid Expenses \& Deposits | - |
| Capitalized Financing Fee | - |
| Total Other Assets | $\mathbf{1 1 , 6 9 5 , 4 7 2}$ |
| TOTAL AssETS | $\mathbf{1 7 , 7 1 3 , 4 4 6}$ |

[^1]| Revenue | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance \% |  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% |
| Aggregate Sales | 1,275,167 | 1,330,612 | 55,445 | 4\% | 1,680,000 | 404,833 | 32\% | 4,745,437 | 4,663,097 | ( 82,340) | 2\% | 15,480,000 | 10,734,563 | 226\% |
| Other Revenue | 40,827 | 12,500 | $(28,327)$ | 69\% |  | ( 40,827 ) | 100\% | 74,074 | 45,500 | $(28,574)$ | 39\% |  | ( 74,074 ) | 100\% |
| Total Revenue | 1,315,993 | 1,343,112 | 27,119 | 2\% | 1,680,000 | 364,007 | 28\% | 4,819,511 | 4,708,597 | $(110,914)$ | 2\% | 15,480,000 | $(74,074)$ | 2\% |
| Volume Produced (Tonnes) | 45,000 | 46,200 | 1,200 | 3\% | - | ( 45,000) | 100\% | 187,728 | 189,200 | 1,472 | 1\% | 200,000 | 12,272 | 7\% |
| Volume Stripping \& Clearing (Tonnes) |  |  | - |  |  |  |  | 300,000 | 300,000 | - | 0\% |  | ( 300,000) | 100\% |
| Volume Delivered (Tonnes) | 48,125 | 47,300 | ( 825 ) | 2\% |  | $(48,125)$ | 100\% | 174,220 | 166,100 | ( 8,120) | 5\% |  | ( 174,220) | 100\% |
| Volume Sold (Tonnes) | 51,002 | 51,300 | 298 | 1\% | 60,000 | 8,998 | 18\% | 184,889 | 179,126 | ( 5,763) | 3\% | 560,000 | 375,111 | 203\% |
| Revenue Per Tonne Aggregate Sales | 25.00 | 25.94 | 0.94 | 4\% | 28.00 | 3 | 12\% | 25.67 | 26.03 | 0.37 | 1\% | 27.64 | 2 | 8\% |
| Cost of Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Direct Cost of Sales: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subcontractors - Crushing | 244,800 | 251,328 | 6,528 | 3\% |  |  |  | 1,021,240 | 1,029,248 | 8,008 | 1\% |  |  |  |
| Subcontractors - Clearing \& Stripping |  |  |  |  |  |  |  | 282,388 | 300,000 | 17,612 | 6\% |  |  |  |
| Total Cost of Aggregate Production | 244,800 | 251,328 | 6,528 | 3\% |  |  |  | 1,303,629 | 1,329,248 | 25,619 | 2\% |  |  |  |
| Net Changes in Aggregate Inventory | 49,120 | 89,019 | 39,898 | 81\% |  |  |  | ( 159,941) | $(140,260)$ | 19,681 | 12\% |  |  |  |
| Total Cost of Aggregate Sold | 293,920 | 340,347 | 46,426 | 16\% |  |  |  | 1,143,687 | 1,188,988 | 45,300 | 4\% |  |  |  |
| Wages - Direct | 7,102 | 6,399 | (703) | 10\% |  |  |  | 24,718 | 25,391 | 673 | 3\% |  |  |  |
| Gravel Testing | - | - |  |  |  |  |  | 1,500 |  | $(1,500)$ | 100\% |  |  |  |
| Subcontractors - Trucking | 456,545 | 425,700 | $(30,845)$ | 7\% |  |  |  | 1,608,311 | 1,494,900 | ( 113,411) | 7\% |  |  |  |
| Subcontractors - Load \& Scale | 19,250 | 18,920 | ( 330 ) | 2\% |  |  |  | 69,653 | 72,440 | 2,787 | 4\% |  |  |  |
| Equipment Fuel | 3,110 | - | $(3,110)$ | 100\% |  |  |  | 11,191 | - | (11,191) | 100\% |  |  |  |
| Road Usage Fees | 20,401 | 18,920 | $(1,481)$ | 7\% |  |  |  | 63,924 | 46,440 | $(17,484)$ | 27\% |  |  |  |
| Jobsite Lodging Meals \& Allowances | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Jobsite Consumables | - | - | - |  |  |  |  | - |  | - |  |  |  |  |
| Royalty Expense | 190,480 | 212,850 | 22,370 | 12\% |  |  |  | 746,772 | 747,450 | 678 | 0\% |  |  |  |
| Total Direct Cost of Sales | 990,808 | 1,023,136 | 32,328 | 3\% | 1,348,034 | 357,226 | 36\% | 3,669,756 | 3,575,608 | (94,147) | 3\% | 12,346,981 | 8,677,225 | 236\% |
| Contribution Margin \% | 22\% | 23\% | 1\% | 4\% | 20\% | -3\% | 11\% | 23\% | 23\% | 1\% | 3\% | 20\% | -2\% | 11\% |
| Direct Cost of Sales Per Tonne |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Subcontractors - Crushing | 5.44 | 5.44 | - | 0\% |  |  |  | 5.44 | 5.44 | - | 0\% |  |  |  |
| Subcontractors - Clearing \& Stripping | - | - | - |  |  |  |  | 0.94 | 1.00 | 0.06 | 6\% |  |  |  |
| Total Cost of Aggregate Production | 5.44 | 5.44 | - | 0\% |  |  |  | 6.38 | 6.44 | 0.06 | 1\% |  |  |  |
| Net Changes in Aggregate Inventory | 0.32 | 1.19 | 0.87 | 270\% |  |  |  | (0.20) | 0.20 | 0.39 | 201\% |  |  |  |
| Total Cost of Aggregate Sold | 5.76 | 6.63 | 0.87 | 15\% |  |  |  | 6.19 | 6.64 | 0.45 | 7\% |  |  |  |
| Wages - Direct | 0.14 | 0.12 | (0.01) | 10\% |  |  |  | 0.13 | 0.14 | 0.01 | 6\% |  |  |  |
| Gravel Testing |  | - |  |  |  |  |  | 0.01 |  | (0.01) | 100\% |  |  |  |
| Subcontractors - Trucking | 9.49 | 9.00 | (0.49) | 5\% |  |  |  | 9.23 | 9.00 | (0.23) | 3\% |  |  |  |
| Subcontractors - Load \& Scale | 0.38 | 0.37 | (0.01) | 2\% |  |  |  | 0.38 | 0.40 | 0.03 | 7\% |  |  |  |
| Equipment Fuel | 0.06 | - | (0.06) | 100\% |  |  |  | 0.06 | - | (0.06) | 100\% |  |  |  |
| Road Usage Fees | 0.40 | 0.37 | (0.03) | 8\% |  |  |  | 0.35 | 0.26 | (0.09) | 25\% |  |  |  |
| Jobsite Lodging Meals \& Allowances | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Jobsite Consumables | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Royalty Expense | 3.73 | 4.15 | 0.41 | 11\% |  |  |  | 4.04 | 4.17 | 0.13 | 3\% |  |  |  |
| Total Direct Cost Per Tonne Sold | 19.43 | 19.94 | 0.52 | 3\% | 22.47 | 3.04 | 16\% | 19.85 | 19.96 | 0.11 | 1\% | 22.05 | 2.20 | 11\% |
| Contributed Profit Per Tonne Sold | 5.58 | 5.99 | 0.42 | 8\% | 5.53 | (0.04) | 1\% | 5.82 | 6.07 | 0.25 | 4\% | 5.59 | (0.22) | 4\% |


| Indirect Cost of Sales | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% |
| Wages - Indirect | 799 | 13,399 | 12,601 | 1578\% |  |  |  | 14,028 | 72,521 | 58,492 | 417\% |  |  |  |
| Third Party Repair \& Maintenance | 2,495 | 500 | $(1,995)$ | 80\% |  |  |  | 14,286 | 2,500 | ( 11,786 ) | 83\% |  |  |  |
| Parts Expense | 20,205 | 500 | $(19,705)$ | 98\% |  |  |  | 23,957 | 2,537 | ( 21,420 ) | 89\% |  |  |  |
| Equipment Rentals | - | 1,000 | 1,000 |  |  |  |  | - | 5,000 | 5,000 |  |  |  |  |
| Fuel - Pickup Trucks \& Shop Equipment | 114 | 500 | 386 | 337\% |  |  |  | 1,341 | 2,500 | 1,159 | 86\% |  |  |  |
| Third Party Shop Services | 2,735 | 500 | $(2,235)$ | 82\% |  |  |  | 3,574 | 3,661 | 87 | 2\% |  |  |  |
| Shop Personnel Lodging \& Meals | - | 500 | 500 |  |  |  |  | - | 2,500 | 2,500 |  |  |  |  |
| Shop Supplies | 219 | 300 | 81 | 37\% |  |  |  | 578 | 1,594 | 1,016 | 176\% |  |  |  |
| Small Tools | 58 | 300 | 242 | 421\% |  |  |  | 66 | 1,500 | 1,434 | 2187\% |  |  |  |
| Freight Expense | - | 500 | 500 |  |  |  |  | 18,321 | 12,000 | $(6,321)$ | 35\% |  |  |  |
| Safety Supplies | - | 400 | 400 |  |  |  |  | 3,335 | 4,231 | 896 | 27\% |  |  |  |
| Licensing \& Registration | 291 | 23 | ( 268 ) | 92\% |  |  |  | 521 | 117 | (404) | 78\% |  |  |  |
| Droning | - | - | - |  |  |  |  | 6,440 | - | ( 6,440) | 100\% |  |  |  |
| Depreciation - Equipment | 30,322 | 5,306 | ( 25,016 ) | 83\% |  |  |  | 56,930 | 24,806 | $(32,123)$ | 56\% |  |  |  |
| Amortization - Pit Development | - | 28,875 | 28,875 |  |  |  |  | - | 118,250 | 118,250 |  |  |  |  |
| Amortization - ARO | - | - | - |  |  |  |  | - | - | - |  |  |  |  |
| Total Indirect Cost of Sales | 57,238 | 52,604 | (4,634) | 8\% |  |  |  | 143,376 | 253,717 | 110,340 | 77\% |  |  |  |
| Total Cost of Sales | 1,048,046 | 1,075,740 | 27,694 | $3 \%$ | 1,348,034 | 299,989 | 29\% | 3,813,132 | 3,829,325 | 16,193 | 0\% | 12,346,981 | 8,677,225 | 228\% |
| Gross Profit | 267,948 | 267,372 | (575) | 0\% | 331,966 | 64,018 | 24\% | 1,006,379 | 879,272 | $(127,107)$ | 13\% | 3,133,019 | 2,126,641 | 211\% |
| Gross Margin \% | 20\% | 20\% | 0\% | 2\% | 20\% | -1\% | 3\% | 21\% | 19\% | -2\% | 11\% | 20\% | -1\% | 3\% |
| Indirect Cost of Sales Per Tonne |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Wages - Indirect | 0.02 | 0.26 | 0.25 | 1568\% |  |  |  | 0.08 | 0.40 | 0.33 | 434\% |  |  |  |
| Third Party Repair \& Maintenance | 0.05 | 0.01 | (0.04) | 80\% |  |  |  | 0.08 | 0.01 | (0.06) | 82\% |  |  |  |
| Parts Expense | 0.40 | 0.01 | (0.39) | 98\% |  |  |  | 0.13 | 0.01 | (0.12) | 89\% |  |  |  |
| Equipment Rentals | - | 0.02 | 0.02 |  |  |  |  | - | 0.03 | 0.03 |  |  |  |  |
| Fuel - Pickup Trucks \& Shop Equipment | 0.00 | 0.01 | 0.01 | $334 \%$ |  |  |  | 0.01 | 0.01 | 0.01 | 92\% |  |  |  |
| Third Party Shop Services | 0.05 | 0.01 | (0.04) | 82\% |  |  |  | 0.02 | 0.02 | 0.00 | 6\% |  |  |  |
| Shop Personnel Lodging \& Meals | - | 0.01 | 0.01 |  |  |  |  | - | 0.01 | 0.01 |  |  |  |  |
| Shop Supplies | 0.00 | 0.01 | 0.00 | 36\% |  |  |  | 0.00 | 0.01 | 0.01 | 185\% |  |  |  |
| Small Tools | 0.00 | 0.01 | 0.00 | 418\% |  |  |  | 0.00 | 0.01 | 0.01 | 2261\% |  |  |  |
| Freight Expense | - | 0.01 | 0.01 |  |  |  |  | 0.10 | 0.07 | (0.03) | $32 \%$ |  |  |  |
| Safety Supplies | - | 0.01 | 0.01 |  |  |  |  | 0.02 | 0.02 | 0.01 | $31 \%$ |  |  |  |
| Licensing \& Registration | 0.01 | 0.00 | (0.01) | 92\% |  |  |  | 0.00 | 0.00 | (0.00) | 77\% |  |  |  |
| Droning | - | - | (0.49) |  |  |  |  | 0.03 | - | (0.03) | 100\% |  |  |  |
| Depreciation - Equipment | 0.59 | 0.10 | (0.49) | 83\% |  |  |  | 0.31 | 0.14 | (0.17) | 55\% |  |  |  |
| Amortization - Pit Development | - | 0.56 | 0.56 |  |  |  |  | - | 0.66 | 0.66 |  |  |  |  |
| Amortization - ARO | - | - |  |  |  |  |  | - | - | - |  |  |  |  |
| Total Indirect Cost per Tonne Sold | 1.12 | 1.03 | (0.10) | 9\% |  |  |  | 0.78 | 1.42 | 0.64 | 83\% |  |  |  |
| Total Cost per Tonne Sold | 20.55 | 20.97 | 0.42 | 2\% | 22.47 | 1.92 | 9\% | 20.62 | 21.38 | 0.75 | 4\% | 22.05 | 1.42 | 7\% |
| Contributed Profit Per Tonne Sold | 4.45 | 4.97 | 0.52 | 12\% | 5.53 | 1.08 | 24\% | 5.04 | 4.65 | (0.39) | 8\% | 5.59 | 0.55 | 11\% |


|  | Month to Date |  |  |  |  |  |  | Year to Date |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% | Actual | Revised Budget | Variance | \% | Original Budget | Variance | \% |
| General \& Administrative |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Management Wages | 103,405 | 88,953 | ( 14,453 ) | 14\% |  |  |  | 544,379 | 528,862 | $(15,516)$ | 3\% |  |  |  |
| Bonus Expense | - | - | - |  |  |  |  | 75,000 | 75,000 |  | 0\% |  |  |  |
| Group Benefit Plan | 2,485 | 1,894 | (591) | 24\% |  |  |  | 13,386 | 10,322 | $(3,064)$ | 23\% |  |  |  |
| WCB PIR Refund | - |  |  |  |  |  |  | ( 186 ) | ( 186 ) |  | 0\% |  |  |  |
| Insurance | 5,004 | 3,770 | $(1,233)$ | 25\% |  |  |  | 23,521 | 22,623 | ( 899 ) | 4\% |  |  |  |
| Accounting Fees | 700 | 24,000 | 23,300 | 3329\% |  |  |  | 10,700 | 36,000 | 25,300 | 236\% |  |  |  |
| Legal Fees | 1,000 | 1,500 | 500 | 50\% |  |  |  | 3,500 | 7,500 | 4,000 | 114\% |  |  |  |
| Other Professional Services | - | 1,420 | 1,420 |  |  |  |  | 27,911 | 34,733 | 6,822 | 24\% |  |  |  |
| Utilities | 2,140 | 6,585 | 4,445 | 208\% |  |  |  | 13,349 | 36,257 | 22,908 | 172\% |  |  |  |
| Property Rent | 5,951 | 6,468 | 517 | 9\% |  |  |  | 35,791 | 38,378 | 2,587 | 7\% |  |  |  |
| Property Taxes | 4,832 | 4,728 | (104) | 2\% |  |  |  | 31,287 | 27,683 | ( 3,604) | 12\% |  |  |  |
| Depreciation - Capitalized Property Lease | 16,481 | 17,300 | 819 | 5\% |  |  |  | 98,887 | 102,983 | 4,096 | 4\% |  |  |  |
| Advertising \& Promotions | 1,079 | 2,857 | 1,778 | 165\% |  |  |  | 14,651 | 14,286 | (365) | 2\% |  |  |  |
| Business Subscriptions | - | 125 | 125 |  |  |  |  | - | 625 | 625 |  |  |  |  |
| Dues \& Licenses | 1,117 | 339 | (778) | 70\% |  |  |  | 2,318 | 1,695 | (623) | $27 \%$ |  |  |  |
| Office Supplies | 477 | 150 | ( 327 ) | 69\% |  |  |  | 2,430 | 1,393 | $(1,037)$ | 43\% |  |  |  |
| Office Services | 885 | 690 | (195) | 22\% |  |  |  | 9,268 | 8,000 | $(1,268)$ | 14\% |  |  |  |
| Small Office Assets | - | 150 | 150 |  |  |  |  | 994 | 1,404 | 410 | 41\% |  |  |  |
| Bank Service Fees | 307 | 30 | (277) | 90\% |  |  |  | 1,851 | 288 | ( 1,562) | 84\% |  |  |  |
| Software Subscriptions | 2,807 | 2,297 | (510) | 18\% |  |  |  | 16,641 | 15,563 | $(1,078)$ | 6\% |  |  |  |
| IT Services | 450 | 300 | (150) | 33\% |  |  |  | 1,755 | 1,748 | (8) | 0\% |  |  |  |
| Internet \& Web Hosting | 478 | 63 | (416) | 87\% |  |  |  | 3,181 | 1,101 | $(2,080)$ | 65\% |  |  |  |
| Communications | 1,632 | 1,053 | ( 579 ) | 36\% |  |  |  | 9,307 | 6,841 | $(2,467)$ | 27\% |  |  |  |
| Management - Travel \& Accommodations | 678 | 1,500 | 822 | 121\% |  |  |  | 3,130 | 7,500 | 4,370 | 140\% |  |  |  |
| Management - Vehicle Fuel | 4,758 | 2,500 | $(2,258)$ | 47\% |  |  |  | 16,611 | 13,285 | $(3,326)$ | 20\% |  |  |  |
| Management - Vehicle R\&M | 10 | 200 | 190 | 1902\% |  |  |  | 272 | 1,000 | 728 | 267\% |  |  |  |
| Management - Vehicle Allowances | 4,383 | 2,900 | $(1,483)$ | 34\% |  |  |  | 23,880 | 18,644 | $(5,235)$ | 22\% |  |  |  |
| Meals \& Entertainment | 478 | 4,000 | 3,522 | 737\% |  |  |  | 2,383 | 20,000 | 17,617 | 739\% |  |  |  |
| Professional Development | 1,198 | 1,287 | 89 | 7\% |  |  |  | 2,007 | 7,169 | 5,162 | 257\% |  |  |  |
| Recruitment Expense | 27 |  | ( 27 ) | 100\% |  |  |  | 14,833 | 14,666 | (167) | 1\% |  |  |  |
| Gifts | - | 200 | 200 |  |  |  |  | 208 | 1,000 | 792 | 381\% |  |  |  |
| Total General \& Administrative | 162,764 | 177,259 | 14,495 | 9\% | 165,999 | 3,235 | 2\% | 1,003,244 | 1,056,364 | 53,120 | 5\% | 933,950 | (69,293) | 7\% |
| \% of Revenue | 12\% | 13\% | 1\% | 7\% |  |  |  | 21\% | 22\% | 2\% | 8\% |  |  |  |
| Operating Income | 105,184 | 90,114 | $(15,070)$ | 14\% | 165,967 | 60,783 | 58\% | 3,135 | (177,092) | $(180,227)$ | 5749\% | 2,199,069 | 2,195,934 | 70045\% |
| Other Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Income | ( 127,579) | $(36,040)$ | 91,539 | 72\% | - | 127,579 | 100\% | ( 182,639) | ( 230,030) | (47,391) | 26\% | ( 256,000 ) | (73,361) | 40\% |
| Interest | 25,009 | 24,552 | (457) | 2\% | 24,447 | ( 562 ) | 2\% | 152,077 | 142,975 | $(9,102)$ | 6\% | 144,574 | $(7,503)$ | 5\% |
| Fees | 3,365 | 990 | $(2,375)$ | 71\% |  | $(3,365)$ | 100\% | 106,396 | 74,347 | $(32,049)$ | 30\% |  | $(106,396)$ | 100\% |
| Loss(Gain) On Disposal Of Asset | - | - |  |  |  | - - |  | ( 3,064 ) | - | 3,064 | 100\% |  | 3,064 | 100\% |
| Loss(Gain) On FV Change of Cont. Cons. | 23,743 | - | $(23,743)$ | 100\% | 28,246 | 4,504 | 19\% | ( 1,882,571) | - | 1,882,571 | 100\% | 169,885 | 2,052,457 | 109\% |
| Tax Expense | - | (10, - | - |  | 26,053 | 26,053 |  | , | (12,707) | - - |  | 492,340 | 492,340 |  |
| Total Other Expenses | (75,462) | ( 10,498) | 64,964 | 86\% | 78,746 | 154,209 | 204\% | (1,809,801) | ( 12,707) | 1,797,094 | 99\% | 550,800 | 2,360,601 | 130\% |
| Net Income | 180,646 | 100,612 | $(80,034)$ | 44\% | 87,221 | $(93,426)$ | 52\% | 1,812,936 | ( 164,385) | (1,977,321) | 109\% | 1,648,269 | ( 164,667) | 9\% |
| EBITDA |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (+) Depreciation \& Amortization | 46,803 | 51,482 | 4,678 | 10\% | 52,034 | 5,231 | 11\% | 155,816 | 246,040 | 90,223 | 58\% | 232,981 | 77,164 | 50\% |
| (+) Other Income |  |  | - - |  | 78.740 | - - |  |  |  | -1,707, - |  | 256,000 | 256,000 |  |
| ${ }^{(+)}$Total Other Expenses | ( 75,462 ) | $(10,498)$ | 64,964 | 86\% | 78,746 | 154,209 | 204\% | ( 1,809,801) | ( 12,707) | 1,797,094 | 99\% | 550,800 | 2,360,601 | 130\% |
| Total Add Back | ( 28,659) | 40,983 | 69,643 | 243\% | 130,781 | 159,440 | 556\% | ( 1,653,985 ) | 233,332 | 1,887,317 | 114\% | 1,039,780 | 2,693,765 | 163\% |
| EBITDA | 151,987 | 141,595 | $(10,392)$ | 7\% | 218,001 | 66,014 | 43\% | 158,951 | 68,948 | $(90,004)$ | 57\% | 2,688,050 | 2,529,098 | 1591\% |

MATERIALS GROUP

## Statement of Cash Flow

## Beginning Cash Balance

Cash from operating activities:
Net Income
Depreciation
Change in Accounts Receivable
Change in Accounts Receivable
Change in Accounts Payable
Change in Accounts Payable
Change in Gravel Inventory
Change in Tax Payabtory
Change in Tax Payable

Cash from investing activities:
Change in PP\&E
Change In Investment
Change in Other Long Term Assets

Cash from financing activities.
Change In Revolver
Change in Long Term Deb
Change in Lease Obligation
Change in Contingent Consideration
Change in Amounts to Due to Shareholder
Change in Amounts to Due to Related Party
Change in Equity
Change in Dividends

## Ending Cash Balance

Month-to-Date Year-To-Date

| $\mathbf{1 , 0 8 9 , 1 5 6}$ | - |
| ---: | ---: |
|  |  |
| 180,646 | $1,812,936$ |
| 46,803 | 528,305 |
| $(1,198)$ | $(1,525,507)$ |
| 39,341 | $2,536,171$ |
| 49,120 | $(386,482)$ |
| 20,000 | - |
| $(64,215)$ | $(59,506)$ |
| $(66,666)$ | $(990,038)$ |
| $\mathbf{2 0 3 , 8 3 3}$ | $\mathbf{1 , 9 1 5 , 8 7 9}$ |
|  |  |
| $(1,714,296)$ | $(2,865,009)$ |
| - | $(860,208)$ |
| $(5,581)$ | $(9,240,219)$ |
| $(1,719,877)$ | $(12,965,437)$ |
|  |  |
| - | - |
| $1,704,090$ | $5,731,223$ |
| $(18,120)$ | 79,345 |
| 17,990 | $4,281,696$ |
| - | - |
| - | - |
| - | $2,234,368$ |
| - |  |
| $\mathbf{1 , 7 0 3 , 9 5 9}$ | $\mathbf{1 2 , 3 2 6 , 6 3 1}$ |
| $\mathbf{1 , 2 7 7 , 0 7 2}$ | $\mathbf{1 , 2 7 7 , 0 7 2}$ |





MATERIALS GROUP

| Account | Nov-20 | Dec-20 | Jan-21 | Feb-21 | Mar-21 | Apr-21 | May-21 | Jun-21 | Jul-21 | Aug-21 | Sep-21 | Oct-21 | LTM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | ( 243,536 ) | ( 104,397) | ( 13,316) | 210,197 | 158,016 | 151,987 | 158,951 |

## Adjustments

Business startup costs
President signing bonus
Interim president advisory services
Executive Recruitment Fees
afety Signage
Total business startup costs
Auction Security Monitoring Costs
egal fees to sell Gagner pit
Stripping normalization (\$0.31/Tonne)
Purchase price normalization
Purchase price normalization
Purchase price normalization
Purchase price normalization
Abby Horne, EPO time allocation ${ }^{(1)}$

Management Wages
Other Professional Services
Recruitment Expense
Safety Supplies

Office Services
Legal Fees
Total Cost of Aggregate Sold
Management Wages
Manage
Communications
Software
Management Wages
djusted EBITDA

| 5,000 |  |  |  |  |  | 75,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 27,633 |  |  |  |  |  | 27,633 |
| 4,666 |  |  |  |  |  | 14,666 |
| 2,231 |  |  |  |  |  | 2,231 |
| 19,530 | - | - | - | - | - | 119,530 |
| 1,250 |  |  |  |  |  | 1,250 |
|  |  | 2,500 |  |  |  | 2,500 |
|  |  | 7,877 | 19,155 | 14,155 | 15,811 | 56,997 |
|  | 12,285 | 5,035 | 5,972 | ( 23,292 ) |  |  |
| 2,227 |  |  |  | $(2,227)$ |  |  |
| 411 |  |  |  | (411) |  |  |
| 1,398 |  |  |  | ( 1,398) |  | - |
| 2,957 | 2,556 |  |  |  |  | 5,513 |

## Notes

1 - EPO time allocation costs are still being finalized

Name
MD of Bonnyville No. 87
Lafarge Canada Inc.
Grynn Contracting
Bonnie's Equipment Services
North East Bulk Transportation Services Ltd.
Amount
t
Over 30
Over 60
$-$
Over 90
$\begin{array}{rrrr} & 983,759 & - & \\ 112,230 & 68,545 & 18,320 & 25,364\end{array}$
$\begin{array}{ll}36,246 & 68,545 \\ \mathbf{1 3 , 2 4 6}\end{array}$
13,506 13,506
13,506
11,701

| Name | Amount | Current | Over 30 | Over 60 | Over 90 | Over 120 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 945441 Alberta Ltd. | 690,421 | 215,532 | 210,052 | 264,837 |  | - |
| County of St. Paul | 557,681 | 277,253 | 280,429 | - |  | - |
| Seven Lakes Oilfield Services Corp. | 174,031 | 104,166 | 69,865 | - |  | - |
| R. Batke Oilfield Ltd. | 152,681 | 73,347 | 79,334 | - |  | - |
| 955937 Alberta Ltd. | 142,577 | 87,417 | 55,159 | - |  | - |
| Matt Silver Trucking Ltd. | 137,511 | 73,865 | 63,646 | - |  | - |
| Shamrock Valley Enterprises Ltd. | 119,235 | 28,077 | 91,158 | - |  | - |
| Fedoruk Transport Inc. | 53,593 | 31,107 | 22,486 | - |  | - |
| Belar Enterprises Cold Lake Inc. | 53,069 | 32,750 | 20,319 | - |  | - |
| ACL Trucking Ltd. | 45,001 | 24,758 | 20,243 | - |  | - |
| Receiver General - Payroll Source Deductions | 29,809 | 29,809 | - | - |  | - |
| Karasiuk Enterprises Ltd. | 22,050 | 22,050 | - | - |  | - |
| Allan K. MacDonald | 17,611 | 9,061 | - | 8,549 |  | - |
| Homegrown Hydroseeding | 12,600 | 12,600 | - | - |  | - |
| Deloitte Management Services LP | 11,235 | 11,235 | - | - |  | - |
| ATB Financial | 10,861 | 5,753 | - | 5,108 |  | - |
| Mistol Seeds | 9,881 | 9,881 | - | - |  | - |
| Pozniak HD Field Services Inc. | 8,076 | 8,076 | - | - |  | - |
| North East Bulk Transportation Services Ltd. | 6,463 | - | 6,463 | - |  | - |
| Aspen Land Group Inc. | 6,074 | - | 6,074 | - |  | - |
| Location Cats | 5,755 | 5,755 | - | - |  | - |
| CPP Environmental | 3,257 | - | 3,257 | - |  | - |
| Shelby Engineering Ltd. | 2,520 | - | 2,520 | - |  | - |
| Lloyd Sadd Insurance Brokers | 948 | 948 | - | - |  | - |
| Lakeland Panthers | 700 | 700 | - | - |  | - |
| Expenses Tyler Pell | 592 | 592 | - | - |  | - |
| MicroAge (The Computer Cache St. Paul) Ltd. | 473 | 473 | - | - |  | - |
| Expenses Tenille Paul | 364 | 364 | - | - |  | - |
| Expenses Tad Reed | 215 | 215 | - | - |  | - |
| Expenses Kostas Tsoukalas | 193 | 193 | - | - |  | - |
| Expenses Jason Mercier | 168 | 168 | - | - |  | - |
| BlackRock Cleaning Services | 147 | 147 | - | - |  | - |
| Wildrose Disposal Inc. | 121 | 121 | - | - |  | - |
| Direct Energy Acct 5309 | 116 | 116 | - | - |  | - |
| MCS Net | 105 | 105 | - | - |  | - |
| Victor Insurance Managers Inc. | ( 2,786 ) | ( 2,786 ) | - | - |  | - |
| 904622 Ave. Inc. | $(7,076)$ | $(7,076)$ | - | - |  | - |
| 489786 AB Ltd. | ( 22,276 ) | ( 22,276) | - | - |  | - |

# THIS IS EXHIBIT "G" TO THE AFFIDAVIT OF CORY PICHOTA SWORN ON THE 8TH DAY OF AUGUST, 2023 

A Commissioner for Oath in and for the Province of Alberta

August 1, 2023
Cory Pichota on behalf of Mantle Materials Group Inc. (cory.pichota@mantlegroup.ca)

Jeffrey Buck in his personal capacity and on behalf of 2161889 Alberta Ltd.
(jeffbuckjmb@gmail.com)
Byron Levkulich in his personal capacity, on behalf of 2161889 Alberta Ltd. and on behalf of Mantle Materials Group, Inc.
(Byron.LevKulich@rlholdings.com)
Aaron Patsch in his personal capacity on behalf of 2161889 Alberta Ltd. and on behalf of Mantle Materials Group, Inc.
(Aaron.patsch@rlholdings.com)
Lisa Ball in her personal capacity, on behalf of 2161889 Alberta Ltd and on behalf of 541466 (lball@jlgball.com)

Robert Beaverford in his personal capacity (52547 RR 223 Sherwood Park, AB T8A 4P7)

George Shandro in his personal capacity
(Box 7556 Bonnyville, AB T9N 2H8)

Dear Mr. Pichota, Mr. Buck, Mr. Levkulich, Mr. Patsch, Ms. Ball, Mr. Beaverford, Mr. Shandro:

## Subject: Environmental Obligations under Orders issued under the Environmental Protection and Enhancement Act and the Water Act

As you may be aware, Mantle Material Group Ltd. ("Mantle") commenced restructuring proceedings by filing a Notice of Intention to Make a Proposal ("NOI"), pursuant to section 50.4(1) of the Bankruptcy and Insolvency Act. The Notice of Intention has been provided for easy reference.

## Environmental Obligations under the Orders

While EPA is encouraged to note that Mantle intends to continue operations during the restructuring process, I am writing to you to remind all parties of their obligations under the orders listed below ("Orders") to which they are parties.

Depending on the order and the remedial plan approved by EPA, ongoing work on both public and private land was scheduled to start on May 15 and is to be completed by November 1, 2023.

## Orders on Public Land

1. Environmental Protection Order No. EPO-EPEA-35659-07 (SML 060060), as amended, which was issued jointly and severally to Mantle Materials Group, Ltd., Byron Levkulich, Aaron Patsch, Jeffrey Buck, Lisa Ball, 541466 Alberta Ltd., Robert W. Beaverford,
2. Enforcement Order No. EO-WA-35659-01 (SML 060060), as amended, which was issued jointly and severally to Mantle Materials Group, Ltd., Byron Levkulich, Aaron Patsch, Jeffrey Buck, Lisa Ball, 541466 Alberta Ltd., Robert W. Beaverford.
3. Environmental Protection Order No. EPO-EPEA-35659-08 (SML930040), as amended, which was issued jointly and severally to JMB Crushing Systems Inc.; Byron Levkulich.; Aaron Patsch, George Shandro.
4. Environmental Protection Order No. EPO-EPEA-35659-09 (SML 980116), as amended, which was issued jointly and severally to JMB Crushing Systems Inc.; Byron Levkulich.; Aaron Patsch.
5. Environmental Protection Order No. EPO-EPEA-35659-10 (SML 120027) as amended, which was issued jointly and severally to JMB Crushing Systems Inc., Byron Levkulich, Aaron Patsch and Jeffrey Buck.
6. Environmental Protection Order No. EPO-EPEA-35659-01 (MacDonald), as amended, which was issued jointly and severally to JMB Crushing Systems Inc., Byron Levkulich, Aaron Patsch and Jeffrey Buck.

## Orders on Private Land

7. Environmental Protection Order No. EPO-EPEA-35659-02 (Megley), as amended, which was issued to JMB Crushing Systems Inc., Byron Levkulich, Aaron Patsch and Jeffrey Buck.
8. Environmental Protection Order No. EPO-EPEA-35659-03 (Kucey), as amended, which was issued jointly and severally to JMB Crushing Systems Inc., Byron Levkulich, Aaron Patsch and Jeffrey Buck.
9. Environmental Protection Order No. EPO-EPEA-35659-05 (Buksa), as amended, which was issued jointly and severally to JMB Crushing Systems Inc., Byron Levkulich, Aaron Patsch and Jeffrey Buck.
10. Environmental Protection Order No. EPO-EPEA-35659-06 (O’Kane), as amended, which was issued jointly and severally to JMB Crushing Systems Inc., Byron Levkulich, Aaron Patsch and Jeffrey Buck.

EPA has previously provided to all parties a copy of the remedial plan approved by EPA that includes an implementation schedule with start dates and completion dates associated with each of the Orders listed above. However, if any party would like to discuss any of the Orders, please contact the undersigned at Heather.Dent@gov.ab.ca.

Sincerely,


Heather Dent
Compliance Manager
cc:
Maxwell Harrison, EPA
(Maxwell.Harrison@gov.ab.ca)
Nathan Polturak, EPA
(Nathan.Polturak@gov.ab.ca)

July 19, 2023

## To: All Known Creditors of Mantle Materials Group Ltd. (the "Company")

We are writing to advise you that on July 14,2023 , the Company commenced restructuring proceedings by filing a Notice of Intention to Make a Proposal ("NOI") pursuant to section 50.4(1) of the Bankruptcy and Insolvency Act ("BIA"). A copy of the NOI and preliminary listing of creditors is attached. FTI Consulting Canada Inc. ("FTI") has been appointed as the Trustee under the NOI ("Trustee").

Although the NOI proceeding is pursuant to the BIA, it is important to note that the Company is not bankrupt and intends to continue operating during the proceedings.

At present, creditors are not required to file a proof of claim. The Trustee will provide you with further information and a proof of claim form, if necessary, at a later date.

During the proceedings:

- No person may terminate or amend any agreement with the Company, or claim an accelerated payment, or a forfeiture of the term, under any agreement with Company, by reason only that the Company is insolvent or by reason of filing of the Notice of Intention, pursuant to Section 65.1(1) of the BIA;
- No creditor has any remedy against the Company or its property, or shall commence or continue any action, or other proceedings against the Company pursuant to Section 69.1(1) of the BIA; and
- Suppliers should discuss directly with their usual Company contact the terms of payment for goods and/or services that they provide to the Company.

Further information with respect to these proceedings will be made available on the Trustee's website:
http://cfcanada.fticonsulting.com/mantle/
If you have any questions after speaking with your contact at the Company, please contact a representative of the Trustee, Brandi Swift at (403) 454-6038 or via email: brandi.swift@fticonsulting.com

Regards,


## FTI CONSULTING CANADA INC.

Trustee under the Notice of Intention to make
A proposal of Mantle Materials Group Ltd.

Encl.

District of: Alberta
Division No. 02-Calgary
Court No.
Estate No.

- FORM 33 -

Notice of Intention To Make a Proposal
(Subsection 50.4(1) of the Act)
In the Matter of the Proposal of Mantle Materials Group Ltd.
of the city of Calgary
in the Province of Alberta
Take notice that:

1. I, Mantle Materials Group, Ltd., an insolvent person, state, pursuant to subsection 50.4 (1) of the Act, that I intend to make a proposal to my creditors.
2. FTI Consulting Canada Inc. of Suite 1610,520-5th Ave S.W., Calgary, AB, T2P 3R7, a licensed trustee, has consented to act as trustee under the proposal. A copy of the consent is attached.
3. A list of the names of the known creditors with claims of $\$ 250$ or more and the amounts of their claims is also attached.
4. Pursuant to section 69 of the Act, all proceedings against me are stayed as of the date of filing of this notice with the official receiver in my locality.

Dated at the city of Calgary in the Province of Alberta, this 14th day of July 2023.


Mantle Materials Group, Ltd.
Byron Levkulich, Director
To be completed by Official Receiver:

District of: Alberta
Division No. 02-Calgary
Court No.
Estate No.

- FORM 33 -

Notice of Intention To Make a Proposal
(Subsection 50.4(1) of the Act)
In the Matter of the Proposal of
Mantle Materials Group Ltd.
of the city of Calgary
in the Province of Alberta

| List of Creditors with claims of \$250 or more. |  |  |  |
| :---: | :---: | :---: | :---: |
| Creditor | Address | Accoun\#\# | Claim Amount |
| 302016 Alberta Ltd. | 15208-65 Street Edmonton AB T5A 2E3 |  | 5,494.15 |
| Absolute Multicorp Ltd. | Box 1980 <br> Cold Lake AB T9M 1P4 |  | 18,719.36 |
| Accurate Scale industries Ltd. | 16815-129 Avenue Edmonton AB T5V 1 L2 |  | 1,815.19 |
| Alberta Auto FinancE Itd. | Finance Lease 11145, 11146 6103130 Ave SE Calgary AB T2Z 5E1 |  | 55,233.05 |
| ATB Financial | ATB Place, 2100-10020 100 St NW Edmonton AB T5J ON3 |  | 16,420.29 |
| Athabasca County | 3602-48 Avenue Athabasca AB T9S 1M8 |  | 1,309.34 |
| Bonnie's Equipment Services | Box 6113 <br> Bonnyville AB T9N 2G7 |  | 43,216.50 |
| Bonnyville J. A Pontiacs | PO Box 5554 <br> Bonnyville AB T9N 2G6 |  | 2,000.00 |
| CAFO Inc. | 10025-106 St NW, Ste 604, Baker Centre Edmonton AB T6X $1 Z 6$ |  | 50,976.18 |
| Cortex Management Inc. | 6400-30 Street NWE Edmonton AB T6P 1 J 6 |  | 6,491.10 |
| Cougar Fuels Ltd. | 5602-54 Avenue Bonnyville AB T9N 2N3 |  | 911.32 |
| CPP Environmental | \#154, 150 Chippewa Road Sherwood Park AB T8A 6A2 |  | 3,023.22 |
| De Lage Landen | 3450 Superior Court Unit 1 Oakville ON L6L OC4 |  | 4,418.53 |
| Deloitte Management Services LP | clo T04567C PO Box 4567 Stn A Toronto ON M5W 0.J1 |  | 16,852.50 |

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District of: Alberta
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Notice of Intention To Make a Proposal
(Subsection 50.4(1) of the Act)
In the Matter of the Proposal of
Mantle Materials Group Ltd.
of the city of Calgary
in the Province of Alberta

| List of Creditors with claims of \$250 or more. |  |  |  |
| :---: | :---: | :---: | :---: |
| Creditor | Address | Account\# | Claim Amount |
| Diversity Construction Inc. | Box 7606 Bonnyville AB T9N 2H9 |  | 10,234.36 |
| Diversity Equipment Rentals \& Sales Ltd. | Box 6113 <br> Bonnyville AB T9N 2G7 |  | 100,418.85 |
| Elrus Aggregate Systems | 4409 Glenmore Trail SE Calgary AB T2C 2R8 |  | 16,940.44 |
| Enterprise Fleet Management | PO Box 9473 STN A Toronto ON M5W 4E1 |  | 2,501.40 |
| FAAN Advisors Group Inc. | 20 Adelaide Street East, Suite 920 Toronto ON M5C 2T6 |  | 16,126.95 |
| Fiera Private Debt Fund | Tranche A, B, D <br> 20 Adelaide Street East Suite 1500 <br> Toronto ON M5C 2T6 |  | 8,430,020.63 |
| Harvey Yadlowski | RR 2 <br> Andrew AB TOB OCO |  | 10,555.38 |
| Havener, Gail | Box 608 E <br> Elk Point AB TOA 1AO |  | 1,077.61 |
| Havener, Helen (Estate of) | Box 932 <br> Coronation AB TOC 1C0 |  | 1,077.61 |
| Kudo Energy Services Inc. | Box 7338 <br> Bonnyville AB T9N 2H7 |  | 3,412.50 |
| Lafarge Canada Inc. | P.O. Box 4091 Postal Sation "A" Toronto ON M5W 5K4 |  | 35,814.99 |
| Location Cats Heavy Equipment | Box 1275 <br> St. Paul AB TOA 3A0 |  | 71,065.05 |
| Machinery Supply | 100 E Lake Drive NE Airdrie AB T4A 2K1 |  | 9,309.30 |
| MD of Bonnyville No. 87 | 4905-50 Ave Bag Service 1010 Bonnyville AB T9N 2.37 |  | 414.00 |

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District of:
Division No.
Court No.
Estate No.

Alberta 02-Calgary

> - FORM 33-
> Notice of Intention To Make a Proposal (Subsection 50.4(1) of the Act)
> In the Matter of the Proposal of Mantle Materials Group Ltd. of the city of Calgary in the Province of Alberta

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District of: Alberta
Division No. 02 - Calgary
Court No.
Estate No.

- FORM 33 -

Notice of Intention To Make a Proposal
(Subsection 50.4(1) of the Act)
In the Matter of the Proposal of Mantle Materials Group Ltd. of the city of Calgary in the Province of Alberta

# CONSENT TO ACT AS TRUSTEE UNDER A PROPOSAL SECTION 50.4(1) OF THE BANKRUPTCY AND INSOLVENCY ACT (CANADA) 

TO: Mantle Materials Group Ltd. (the "Company")

THE UNDERSIGNED, FTI CONSULTING CANADA INC., consents to acting as trustee under a proposal to be filed by the Company, pursuant to Part III, Division I of the Bankruptcy and Insolvency Act (Canada).

Dated this $\mathbf{1 4}^{\text {th }}$ day of July, 2023

FTI CONSULTING CANADA INC.
Per:

Industry Canada
Industrie Canada
Office of the Superintendent of Bankruptcy Canada

District of Alberta
Division No. 02 - Calgary
Court No. 25-2965622
Estate No. 25-2965622

In the Matter of the Notice of Intention to make a proposal of:

## Mantle Materials Group, Ltd.

Insolvent Person

## FTI CONSULTING CANADA INC.

Licensed Insolvency Trustee

## CERTIFICATE OF FILING OF A NOTICE OF INTENTION TO MAKE A PROPOSAL Subsection 50.4 (1)

-- AMENDED --

I, the undersigned, Official Receiver in and for this bankruptcy district, do hereby certify that the aforenamed insolvent person filed a Notice of Intention to Make a Proposal under subsection 50.4 (1) of the Bankruptcy and Insolvency Act;

Pursuant to subsection 69. (1) of the Act, all proceedings against the aforenamed insolvent person are stayed as of the date of filing of the Notice of Intention.

Date: July 17, 2023, 10:38
E-File/Dépôt Electronique
Official Receiver
Harry Hays Building, 220-4th Ave SE, Suite 478, Calgary, Alberta, Canada, T2G4X3, (877)376-9902
Canadầ


[^0]:    Notes
    1 - Opening mineral properties value currently under assessment

    - Opening shareholders equity value currently under assessmen

    3 - Opening deferred tax asset calculation under assessment

[^1]:    Notes
    1 - Opening mineral properties value currently under assessment

    - Opening shareholders equity value currently under assessmen
    - Opening deferred tax asset calculation under assessment

